

Budgetary Affairs Committee December 10, 2013 UL2115E

Present: Thomas Fisher, Chair, Jacqueline Blackwell, Andrea Copeland, Andrew Winship, Steven Randall, Ann Holmes, Sherry Gass, Jenny Johnson, Deborah Cullen, Joyce Mac Kinnon, Marianne Wokeck

1. Minutes

- a. October 8, 2013 minutes – approved as distributed
- b. November 25, 2013 minutes (joint meeting with campus Planning Committee) – amend to reflect attendance by Jack Windsor.

2. Meetings with the Deans

- a. Schedule not yet set for meetings with the Deans
 - i. Not clear if format will continue one-on-one or by cluster
 - ii. Dates should be set by end of week; Feb. 22 pending
 - iii. Will assign committee members to sessions in Jan meeting
- b. Information flow
 - i. Concern expressed about lack of administrative presence during meetings; better information when Cami or Dawn available to answer questions
 - ii. Need to increase information flow back to units, but some unit BACs not as active as others
- c. Questions for meetings with the Dean
 - i. Questions from administration were circulated
 1. Member asked why pro forma budget exercises were not on list of questions (flat-line budget for 4 years)
 2. Was suggested administration rephrase questions so they are not yes-no, but elicit more content (e.g., do you have a long-term research plan vs what is your long-term research plan)
 - ii. Questions from planning committee also circulated
 - iii. Additional questions from BAC
 1. What are the plans for retirements, especially early retirements that may result in reduced staffing?
 2. Add something that captures credit hour challenges in addition to research, e.g., how is your unit reacting to changing credit hour challenges? To flat-lining tuition or appropriations? Plans to cut/add positions or programs?
 3. Perhaps it would be better to ask Deans to identify the activities with the highest margins (and the possibility of growing these) and the activities that have negative margins (and how can these be reduced/eliminated if cross-subsidization becomes impossible)
 4. What are the financial impacts of programs recently adopted to address the Campus Strategic Plan?
 5. Ask about how financial rewards are distributed in collaborative research and teaching programs ; what arrangements would encourage collaboration and reduce duplication?

{Request to Dawn: can we get a graphical or other summary of Schools' income by source?}

Questions for meeting with Deans' Meetings (to be emailed to all BAC members)

1. Identify the activities with the highest positive margins (and the possibility of growing these) and the activities that have negative margins (and how can these be reduced/eliminated if cross-subsidization becomes impossible)
2. How is your unit reacting to the changing credit hour income? How would you react to increasing assessments in the face of declining tuition income? What is your detailed long-term plan for programmatic offerings?
3. What are the plans for retirements, especially early retirements that may result in reduced staffing?

3. Discussion of how units operate BAC

- Informatics and Public Health still in development; Nursing and Education very well-established
- Variability in how members are identified (some appointed by Chair, others elected by faculty)
- Some models combine Faculty Affairs, some keep it separate

4. Other discussion

- assessments increasing; programs imposed by edict (e.g., summer tuition reductions)
- questions for the Chancellor: what revenue streams is he pursuing other than taxing of credit hours
- When we receive documents to Karen Lee, we should relay to our units' faculty (Tom will circulate the web addresses for the summary documents circulated for the Nov. 25th meeting)
- Please get the meetings from Karen Lee into your calendars

The meetings are scheduled as follows:

AO 103 – 12:30 – 2 p.m.

January 14

March 11

May 13

University Library, Room 2115E – 12:30-2 p.m.

December 10

February 11

April 8