#### **COVER PAGE**

INSTITUTION: Indiana University Purdue University Indianapolis

COLLEGE: School of Public & Environmental Affairs

DEPARTMENT: School of Public & Environmental Affairs

DEGREE PROGRAM TITLE: Master of Science in Criminal Justice & Public Safety

FORM OF RECOGNITION TO BE AWARDED/DEGREE CODE: MS degree

SUGGESTED CIP CODE: 44.0401

LOCATION OF PROGRAM/CAMPUS CODE: Indianapolis

PROJECTED DATE OF IMPLEMENTATION: Fall 2010

DATE PROPOSAL WAS APPROVED BY INSTITUTIONAL BOARD OF TRUSTEES:

SIGNATURE OF AUTHORIZING INSTITUTIONAL OFFICER

DATE

DATE RECEIVED BY COMMISSION FOR HIGHER EDUCATION

COMMISSION ACTION (DATE)

#### **ABSTRACT**

Master of Science in Criminal Justice & Public Safety to be Offered by Indiana University, IUPUI, Indianapolis

#### **Objectives:**

This proposal describes a proposed new Master of Science degree in Criminal Justice and Public Safety offered by the School of Public and Environmental Affairs (SPEA) at IUPUI. This degree will offer a unique opportunity for central Indiana residents to pursue graduate studies in criminal justice with a management focus and provides the only opportunity for graduate study in the emerging field of public safety in our state. The degree program will consist of 36 hours (24 hours in the core and 12 in concentration). In addition to a common core, students will also be required to have an experiential learning component/internship and participate in a common capstone course.

#### **Clientele to be Served:**

Student demand for advanced education in public safety and criminal justice has increased considerably in recent years. Currently in the Indianapolis metropolitan region, the only programs available for those interested in pursuing a graduate education in criminal justice are the Master of Public Affairs (MPA) at IUPUI and the Master of Science in Criminal Justice at IUB. Therefore, Central Indiana residents wishing to have a graduate level degree focusing solely on criminal justice must travel to Bloomington (where the focus is the research-oriented PhD program) or elsewhere (i.e., Terre Haute or Muncie). Moreover, those more broadly interested in public safety studies can find no educational home in Indiana.

Prospective students will come from numerous places. For example, many will come from the IUPUI SPEA undergraduate population as well as other undergraduate disciplines (e.g., Sociology, Psychology and Forensic Sciences) on campus. Other sources of students will also include working professionals in criminal justice and public safety in the state as well as undergraduates from other Indiana colleges and surrounding states interested in a graduate education in criminal justice and public safety. The model of the executive Master's degree for the working professional is a key component of the degree design and we will offer those students with significant professional experience, additional theoretical, analytic, and management skills.

Student demand surveys as well as analysis of other demand and employment factors identify high student and employer demand for graduate level education in criminal justice and public safety management (see **Appendix A**, Student Demand Survey Results, **Appendix B** Student Demand Survey and **Appendix E**, Demand and Employment Information).

#### **Curriculum:**

The proposed degree is a 36 credit hour program, which most students will complete in two years. The core curriculum includes coursework in criminal justice, public safety, and public affairs. Specifically, it will consist of 24 core hours including courses in planning and management, law, theory, research methods, statistics, a capstone course and an experiential learning component. Students will also choose 12 hours of concentration courses from one of two substantive areas: criminal justice and public safety—including courses in risk analysis, crisis management, and special topics courses in terrorism, disaster preparedness, violent behavior, contemporary corrections issues, problem-oriented and community policing and crime prevention. The specific composition of concentration coursework will be chosen by the student in close consultation with the faculty advisor to best meet the educational goals of the student.

Students will be required to complete a mid-career option (MCO) portfolio or complete an internship (see below for lists of existing internships and partnerships with SPEA). Both public safety and criminal justice students will complete 21 hours of the 24 hour core, in the same classes. This combined cohort model reflects the need for a common skill set and increased communication among criminal justice and public safety professionals.

#### **Employment Possibilities:**

Graduates of this program could be placed in supervision and management positions in local, state and federal law enforcement, courts and corrections as well as in border and transportation security, homeland security, emergency and disaster preparedness and response, information and risk analysis, event planning, public and private security, criminal justice and public safety research and grant management, and government and non-profit operations (see page 4 for a list of specific internship and employment opportunities).

Criminal justice has long been noted as a strong career choice and continues to provide significant employment opportunities. Recent employment forecasts point to homeland security and public safety as one of the fastest growing areas of future employment. According to the Bureau of Labor Statistics, one possible employer, law enforcement workers, is one of the 10 industries with the largest salary and employment growth, 2004-2014. See Appendix F, Demand and Employment Information.

#### **B.** Program Description

#### 1. Describe the proposed program and state its objectives.

This program will offer a unique opportunity for Indiana residents to pursue graduate studies in criminal justice with a management focus and the only opportunity for graduate study in the emerging field of public safety in Indiana. The degree program will consist of 36 hours (24 core and 12 concentration). Students will generally be able to complete the program in two years and will be able to choose concentration courses from two substantive areas: criminal justice and public safety. Students will also be required to have an experiential learning component and a common capstone course.

The objectives and outcomes of the program are as follows:

- 1. To develop the analytical, theoretical, methodological and statistical skills needed to excel in management level positions in criminal justice and public safety.
- 2. To teach students the basic legal, ethical and constitutional issues surrounding decision-making in the criminal justice and public safety arenas.
- 3. To train students in criminal justice, public safety, planning, management, risk analysis and crisis management as well as fiscal and human resources management.
- 4. To improve oral and written communication skills and to improve the ability to think critically and use these skills to integrate and synthesize information and make more informed criminal justice and public safety policy decisions.

## 2. <u>Describe admission requirements, anticipated student clientele, and student financial support.</u>

- a. All students will be required to meet existing School of Public and Environmental Affairs requirements for graduate admission. Minimum preferred requirements for admission will include a baccalaureate degree from an accredited college or university with a grade point average of "B" (3.0) or higher and a combined score of 1000 or more (verbal and quantitative) on the Graduate Record Examination (GRE) or a total score of 500 on the Graduate Management Admission Test (GMAT). Students meeting these requirements are not guaranteed admission. Other admission factors will include references, work experience, and the personal statement.
- b. No prerequisite coursework and/or degrees will be required beyond what is currently required for admission into the School of Public and Environmental Affairs (e.g., undergraduate statistics). Applicants with a bachelor's degree in any field from an accredited institution will be eligible to apply to this degree program. There are no course prerequisites for this degree program. It is recommended, however, that applicants have taken and passed an undergraduate mathematics and statistics course.

- Students can be admitted without these courses, but they are recommended for the fully prepared student.
- c. No limits will be placed on the number of students admitted into the program. We anticipate that the program will initially attract an annual cohort of 10-15 students and eventually a mature program (5 years) will enroll 40-50 full-time and 45-50 part-time students. The program will be offered as an evening program and thus will be available to traditional students and working professionals. Students may complete the degree on a part-time or full-time basis and required courses will be offered frequently enough for full-time students to complete the degree in two years.
  - As enrollments increase, frequency of offerings will increase to allow for degree completion in 18 months (assuming 4 classes per semester for three semesters).
- d. Students will be eligible to compete for existing financial support through University fellowships, graduate assistantships in the School of Public and Environmental Affairs as well as a significant number of SPEA scholarship opportunities (see SPEA website <a href="www.spea.iupui.edu">www.spea.iupui.edu</a> for a complete list of SPEA scholarships) and research opportunities at the Indiana Public Policy Institute and the Center for Criminal Justice Research. See <a href="Appendix">Appendix</a> C, SPEA Student Scholarships for a list of scholarships available to graduate students.

#### 3. <u>Describe the proposed curriculum</u>.

a. The proposed degree is a 36 credit hour program based on a core curriculum that includes coursework in criminal justice, public safety, management, and public affairs. The core will consist of 24 hours including courses in theory and research methods, law, statistics, and a capstone course. The capstone course is project oriented where students apply their knowledge to group projects for state and local agencies. These projects result in a final report and a briefing to the agency. Twelve hours of concentration courses will be taken across one of the two substantive focus areas of criminal justice or public safety. The exact composition of concentration coursework will be chosen by the student in close consultation with the faculty advisor to best meet the goals of the student. Students are also required to complete an experiential requirement through either a mid-career option or internship. The proposed list of courses is offered below:

#### Master of Science in Criminal Justice & Public Safety (36 hours)

#### **Core Requirements: 24 hours (8 courses)**

**J501** (3 cr.) Evolution of Criminological Thought and Policy (for Criminal Justice Track) or

**J528** (3 cr.) Risk Analysis (for Public Safety Track)

J502 (3 cr.) Research Methods in Criminal Justice and Public Affairs

V506 (3 cr.) Statistical Analysis for Effective Decision Making

V581 (3 cr.) Public Safety Law

J582 (3 cr.) Criminal Justice Systems

V586 (3 cr.) Public Safety in the U.S.

J682 (3 cr.) Planning and Management for Criminal Justice & Public Safety

**V600** (3 cr.) Capstone in Public and Environmental Affairs

#### **Experiential Requirement: 0-3 hours**

Each student must obtain professionally-relevant experience through one of the following options: an approved internship/practicum (0-3 credit hours, V585) or the Experiential Mid-Career Option (MCO). Students with significant professional level work experience in criminal justice or public safety management will be required to develop a portfolio documenting their experience and expertise (MCO). "Professional" level work is that requiring extensive education or specialized training (e.g., at least an undergraduate degree) and gives substantial control over

the manner in which it is done to the person performing it. Only work experience gained prior to completion of 24 credit hours in the degree program will be considered. The Mid-Career Option portfolios will be reviewed and approved by the Graduate Admissions Committee. Students without appropriate professional experience will be required to complete an internship.

#### **Internship and future employment opportunities:**

Based on existing extensive state-wide partnerships with SPEA criminal justice and public safety faculty, student internships may be arranged with the Indianapolis Metropolitan Police Department, Indiana and U.S. Departments of Homeland Security, county probation departments, county community corrections, the Indiana Criminal Justice Institute, Federal Bureau of Investigation, U.S. Customs, Drug Enforcement Administration, Immigration and Naturalization Service, Immigration and Customs Enforcement, Federal Emergency Management, Transportation Security Administration, Alcohol, Tobacco and Firearms, Indiana Gaming Commission, Indiana State Police, Indianapolis-Marion County Emergency Management, Indiana National Guard, Indianapolis/Lawrence and Decatur Township Fire Departments, Wishard Health Services, United States Secret Service, United States Postal Inspection Services, Indiana Department of Corrections, Indianapolis International Airport Police, U.S. Federal Aviation Administration, Indianapolis-Marion County Forensics Services Agency, Eli Lilly Global Security, Indianapolis Motor Speedway, Federal Express Security, and the Indiana Department of Natural Resources. Students are also encouraged to develop their own internship networks.

#### Concentration (12 hours): Choose four courses from one area

#### Criminal Justice

J520 (3 cr.) Mapping and Analysis for Public Safety (see Appendix D for new course proposal and syllabus)

J528 (3 cr.) Risk Analysis (see Appendix D for new course proposal and syllabus)

J666 (3 cr.) Criminal Justice Policy and Evaluation

J524 (3 cr.) Crisis Management (see Appendix D for new course proposal and syllabus)

J587 (3 cr.) Criminal Violation: Problems and Characteristics

J588 (3 cr.) Law and Control in Society

V560 (3 cr.) Public Finance and Budgeting

V561 (3 cr.) Public Human Resources Management

V539 (3 cr.) Management Science for Public Affairs

V562 (3 cr.) Public Program Evaluation

V639 (3 cr.) Managing Government Operations

V509 (3 cr.) Administrative Ethics in the Public Sector

J550 (1-3 cr.) Topics in Criminal Justice and Public Safety

V585 (1-6 cr.) Practicum in Public Affairs\*

#### Public Safety

J520 (3 cr.) Mapping and Analysis for Public Safety (see Appendix D for new course proposal)

J524 (3 cr.) Crisis Management (see Appendix D for new course proposal)

J501 (3 cr.) Evolution of Criminological Thought and Policy

E520 (3 cr.) Environmental Toxicology

E542 (3 cr.) Hazardous Materials

E560 (3 cr.) Environmental Risk Analysis

V560 (3 cr.) Public Finance and Budgeting

V561 (3 cr.) Public Human Resources Management

V539 (3 cr.) Management Science for Public Affairs

V562 (3 cr.) Public Program Evaluation

V639 (3 cr.) Managing Government Operations

V509 (3 cr.) Administrative Ethics in the Public Sector

J550 (1-3 cr.) Topics in Criminal Justice and Public Safety

V585 (1-6 cr.) Practicum in Public Affairs\*

#### \*Up to 3 credit hours of the concentration coursework may be taken in V585 Practicum in Public Affairs if approved in advance by the faculty advisor.

#### b. Sample Plan of Study

#### **Criminal Justice (recommended concentration electives in bold)**

<b>Fall 2010</b>	<b>Spring 2011</b>	<b>Fall 2011</b>	<b>Spring 2012</b>
J582 (3)	J501 (3)	J502 (3)	$\overline{J520}(3)$
V586 (3)	J682 (3)	J528(3)	J585 (3)
V506 (3)	elective(3)	elective(3)	V600 (3)

#### **Fall 2010**

J582 Criminal Justice Systems

V586 Public Safety in the U.S.

V506 Statistical Analysis for Effective Decision Making

#### **Spring 2011**

J501 Evolution of Criminological Thought and Policy

J682 Planning and Management for Criminal Justice and Public Safety

#### **J666 Criminal Justice Policy and Evaluation**

#### **Fall 2011**

J502 Research Methods in Criminal Justice and Public Affairs

J528 Risk Analysis\*

J550 Topics in Criminal Justice and Public Safety (e.g., Terrorism and Homeland Security,

**Violent Behavior, Crime Prevention Strategies**)

### **Spring** 2012

J520 Mapping and Analysis for Public Safety\*\*

V581 Public Safety Law

V600 Capstone in Public and Environmental Affairs

#### Public Safety (recommended concentration electives in bold)

<u>Fall 2010</u>	<u>Spring 2011</u>	<u>Fall 2011</u>	<u>Spring 2012</u>
J582 (3)	J528 (3)	J502 (3)	$\overline{J520(3)}$
V586 (3)	J682 (3)	J524(3)	J585 (3)
V506 (3)	elective (3)	elective (3)	V600 (3)

#### **Fall 2010**

J582 Criminal Justice Systems

V586 Public Safety in the U.S.

V506 Statistical Analysis for Effective Decision Making

<u>Spring 2011</u> J528 Risk Analysis\*

J682 Planning and Management for Criminal Justice and Public Safety

#### **V639 Managing Government Operations**

#### Fall 2011

J502 Research Methods in Criminal Justice and Public Affairs

J550 Topics in Criminal Justice and Public Safety (e.g., Terrorism and Homeland Security, Violent Behavior, Crime Prevention Strategies)

J524 Crisis Management\*\*

#### **Spring 2012**

J520 Mapping and Analysis for Public Safety\*\*

V581 Public Safety Law

V600 Capstone in Public and Environmental Affairs

\*New course, Risk Analysis, required for Public Safety track, a possible concentration elective for Criminal Justice.

\*\* New course, concentration elective

c. Three new courses will be developed for this degree, one required (Risk Analysis for the Public Safety track) and two concentration electives (Crisis Management and Mapping and Analysis for Public Safety). The two concentration electives will be available to both criminal justice and public safety students. Most of the courses for the proposed curriculum currently exist at IUPUI, as indicated below:

Course:	Number of sections taught in the past 3 years	Course:	Number of sections taught in the past 3 years
J550	13	V560	8
J682	2	V600	7
E520	2	E542	2
V506	10	V502	6
V561	8	V586	0
V639	4	V509	0
J501	3	J666	2
J502	3	J588	0
V581	0	E560	2
J582	0	V581	0

d. The new courses developed for the degree are: J520 Mapping & Analysis for Public Safety, J528 Risk Analysis for Criminal Justice and Public Safety, and J524 Crisis Management (see Appendix C for new course proposals and changes to existing course titles and descriptions). Other courses such as J588 Law and Control in Society, V581 Public Safety Law, J582 Criminal Justice Systems and V586 Public Safety in the U. S. exist as recognized SPEA classes and although these courses have not been offered recently, can be taught by several existing SPEA faculty. The title and course descriptions of J682 and J550 have been modified to include issues of public safety (current titles and course descriptions only include criminal justice).

e. No courses will be delivered by another institution.

4. Describe form of recognition.

a. Students completing the proposed program will receive a Master of Science in Criminal Justice & Public Safety from the School of Public and Environmental Affairs at Indiana University, Indianapolis. Although substantively different in focus, the rigor and breadth of the program matches other existing masters' degree programs offered by the school.

b. CIP code: 44.0401

c. The following program, organizational, and site information will appear on earned diplomas: Master of Science, Indiana University, Indianapolis.

#### 5. <u>List program faculty and administrators.</u>

a. Administration:

The proposed degree will be hosted and administered by the Indiana University School of Public and Environmental Affairs at IUPUI.

Administrators: Charles Bantz, Ph.D., Chancellor

Uday Sukhatme, Ph.D., Vice Chancellor and Dean of Faculties John Graham, Ph.D., Dean of the School of Public & Environmental Affairs

Faculty:

- 1. Terry L. Baumer, Ph.D., Associate Professor of Criminal Justice, Law and Public Safety, School of Public & Environmental Affairs
- 2. Mark Berg, Ph.D., Assistant Professor of Criminal Justice, Law and Public Safety, (starting Fall 2009), School of Public & Environmental Affairs
- 3. William R. Foley, Ph.D., Trustee's Lecturer in Public Safety, School of Public & Environmental Affairs
- 4. Crystal A. Garcia, Ph.D., Associate Professor of Criminal Justice, Law and Public Safety, School of Public & Environmental Affairs
- 5. G. Roger Jarjoura, Ph.D., Associate Professor of Criminal Justice, Law and Public Safety, School of Public & Environmental Affairs
- 6. Samuel Nunn, Ph.D., Professor of Criminal Justice, Law and Public Safety, School of Public & Environmental Affairs
- 7. John R. Ottensmann, Ph.D., Professor of Criminal Justice, Law and Public Safety, School of Public & Environmental Affairs
- 8. Kenna Quinet, Ph.D., Associate Professor of Criminal Justice, Law and Public Safety, School of Public & Environmental Affairs
- 9. Thomas D. Stucky, Ph.D., Associate Professor of Criminal Justice, Law and Public Safety, School of Public & Environmental Affairs
- 10. James R. White, M.S., Trustee's Lecturer in Public Safety, School of Public & Environmental Affairs

#### Faculty vita, Appendix E

#### b. New Faculty:

The Master of Science in Criminal Justice & Public Safety draws primarily on existing courses and existing faculty in the School of Public & Environmental Affairs. A search for a tenure-track criminal justice faculty member was successfully completed for hire

fall 2009 and permission to hire a full-time public safety tenure track professor has been requested.

#### 6. <u>Describe needed learning resources</u>.

- a. No special equipment, laboratories, libraries, clinical facilities, or research facilities are required for the Master of Science in Criminal Justice & Public Safety beyond what is currently available at IUPUI. Library and computer resources at IUPUI are plentiful and sufficient to meet the needs of students in the program. The Indiana Public Policy Institute and the Criminal Justice Research Center infrastructure and support will be an essential part of this degree.
- b. Not applicable

#### 7. Describe other program strengths.

- a. The proposed degree program offers several innovative features. First, and foremost, it will be the only graduate program in the State of Indiana to offer a substantive focus on the broad and critical area of Public Safety. It also uniquely combines the strengths of the School of Public and Environmental Affairs in public management with substantive expertise in criminal justice and public safety. Students will have a unique opportunity to develop expertise in risk analysis, crisis management, geographic information systems, disaster management, homeland security, crime prevention, and terrorism in addition to the more traditional study of the causes of crime and the criminal justice system.
- b. There are no anticipated collaborative arrangements with other parties.

#### C. Program Rationale

#### 1. Institutional Factors.

a. The IUPUI missions of excellence in teaching and learning; research, scholarship, and creative activity; and civic engagement and service are all central aspects of the proposed degree. Students will take classes from SPEA faculty who excel at teaching (see faculty vitas for lists of teaching awards), practice scientific rigor, have national research reputations and a history of including students in the research process (including publications). The SPEA faculty also have extensive backgrounds in and commitment to applying knowledge gained from research to engage local, state and national partners to solve the problems of crime and public safety. SPEA's mission of "smart policy, sound science and stronger communities" is also reflected in the proposed degree curricula. This degree will build on our extensive partnerships with criminal justice, public safety, nonprofit, healthcare, environmental science agencies, other public sector agencies at the local, state and federal levels. We have a unique opportunity to train students as scholars who will have practical experience as part of their degree—making them able to develop solid solutions to society's problems. The SPEA faculty apply a multidisciplinary approach to research, service and teaching and we currently have the intellectual resources to launch this degree in such a way that it will achieve the successes of our other nationally ranked programs.

This degree will also complement our MPA degree mission to educate students in their substantive field as well as to provide the management, administrative and evaluative skills needed for today's criminal justice and public safety practitioners.

- b. The program was first discussed and development of a curriculum began in 2005. During this process, we surveyed other existing Master of Science in Criminal Justice programs; reviewed occupational outlooks for all aspects of criminal justice as well as trends in public safety, homeland security and emergency management; assessed demand for the new degree programs, and noted the lack of any options for students to pursue graduate studies in public safety in Indiana. Since 2005, a number of external agencies have been consulted about the skills needed for management positions in criminal justice and public safety. The curricular development and feasibility study for a new degree continued from 2005 through early 2008 and new courses for the proposed degree were developed in Fall 2008. The degree proposal was presented to the entire SPEA faculty later that semester. Because the new degree involves many existing courses, we anticipate that implementation could begin in Fall 2010 following institutional and ICHE approval.
- c. The proposed program will complement and expand existing activities in SPEA. The Center for Criminal Justice Research (an affiliate of the Institute for Public Policy at Indiana University) will provide opportunities for graduate students to work on translational research and service projects that are critical to various constituencies in Central Indiana local and Indiana state government agencies.
- d. Currently the criminal justice and public safety faculty focus on undergraduate education. This new degree will facilitate faculty resources for graduate as well as undergraduate education and assist the development of local and state expertise in public safety and criminal justice in Central Indiana and beyond.

#### 2. Student Demand.

a. Based on our demand analysis, we believe that the new program will initially attract 10 students, some new and some currently enrolled in the MPA-CJ. We anticipate that 20-40 students will enroll annually as the program matures. Support for these projections comes from the fact that many of the existing MPA-CJ concentration students have stated a preference for a MSCJ degree (such as the one proposed) and we field regular inquiries from the approximately 300 undergraduate majors in criminal justice for a Master's degree in criminal justice. Enrollment numbers in other similar programs such as the University of Cincinnati, Michigan State University, Eastern Kentucky and Bowling Green State University suggests that there will be significant demand for this degree. In addition to existing students (graduate and undergraduate), we anticipate that there will be significant demand for a graduate level criminal justice degree in the greater Indianapolis metropolitan area, since none currently exist. Also, since there are no public safety graduate level programs in the state of Indiana (or anywhere in the Midwest) it is anticipated that this concentration within the degree will attract new students to IUPUI.

Evidence of the interest of our undergraduate students in a criminal justice masters can be seen in the findings of our Student Demand Survey. The Student Demand Survey was administered to current undergraduate criminal justice students during the Spring 2008 semester to assess interest in a graduate level degree in criminal justice or public safety. Approximately 80% of the respondents (194 CJ majors, 242 total students) indicated a preference for the new MSCJPS degree over other degrees including the existing MPA with a CJ concentration. More than 90% believe the new degree would be helpful for criminal justice career advancement and more than 85% preferred an IUPUI degree over a similar degree from another university. Although this short survey cannot generate specific estimates of enrollment in a master's program in criminal justice, we believe the results do suggest strong interest in the degree generally from which specific recruitments of graduate students will be likely. Current graduate students were also surveyed and 100% of those responding preferred the proposed degree to the existing MPA-CJ concentration degree. Clearly, there is

strong support for the proposed degree among both our current undergraduate and graduate students. Since we also receive a constant stream of inquiries about public safety management graduate degrees from persons in the Indianapolis MSA, we believe that the proposed degree meets an articulated need. (See Appendix A for student demand survey details).

For additional information regarding student demand see Appendix A and Appendix B

#### b. See Table 1: Program Enrollments and Completions (appended).

#### 3. Transferability.

Students currently in the MPA- CJ concentration will be able to transfer all of their credits to the new program. We expect few students to transfer to other programs because of the unique nature and location of the program. No unusual constraints on the transfer of credits to other schools are anticipated. No agreements concerning the transfer of students are anticipated at this time.

#### 4. Access to graduate and professional programs.

Although most students will terminate their studies following completion of the degree, students could continue on to Ph.D. programs in Criminal Justice, the Ph.D. program in Public Affairs in SPEA-Bloomington or pursue a Law degree. The degree program will be rigorous and will prepare students well for either pursuit.

#### 5. Demand and employment factors.

#### see Appendix F

#### **Appendix G Letters of Support**

#### 6. Regional, State, and National Factors.

- a. As stated above, no comparable graduate programs exist in public safety in Indiana. Indiana University at Bloomington, Ball State University, and Indiana State University have Master of Science degrees in criminal justice but none have the SPEA trademarks of translational research, policy, and a substantive focus on public management. Other Master of Science degrees in Criminal Justice programs in the region include the University of Cincinnati, Michigan State University, and Eastern Kentucky University.
- b. External Agencies: Although there are no specific accrediting bodies for Masters of Science in Criminal Justice degrees, an extensive review of the curricula of comparable nationally reputable Universities was undertaken and the proposed curriculum includes the core courses that are nearly universally required across these programs in addition to the innovative public safety and management features discussed above. Input from management in law enforcement, courts, corrections, criminal justice research, public safety and emergency management was included in the curriculum planning. As part of this degree proposal, we also will create a Criminal Justice and Public Safety Advisory Board to solicit ongoing input regarding degree revision, new courses, internship and employment opportunities for graduates and key issues in the fields. It is anticipated that this advisory board will meet annually.

#### D. Program Implementation and Evaluation

Implementation of the Master of Science in Criminal Justice & Public Safety program will begin in the Fall of 2010. This implementation date is highly feasible because nearly all of the courses in the proposed degree program currently exist and are being offered on a regular basis as part of other existing programs within the School of Public and Environmental Affairs. New courses have been developed and faculty to teach those courses have been identified. Courses that exist but have not

historically been offered can be re-developed in a timely fashion by several existing full-time faculty members. Institutional and ICHE approval of the program and institutional approval of new program courses is anticipated during the 2009-2010 academic year, at which time the program will be announced. Thus, we hope to accept student applications for the fall 2010 term.

Evaluation of the Master of Science in Criminal Justice & Public Safety degree program will be performed annually. Criminal justice and public safety faculty, student services staff and the criminal justice and public safety advisory board will perform assessments of the program. Program success will be assessed by the criteria listed below:

- 1. The curriculum will be compared to other graduate-level criminal justice curricula across the U.S. and other graduate-level public safety programs as they may arise.
- 2. Student satisfaction will be monitored through the use of annual satisfaction surveys.
- 3. Student retention and graduation rates will also be monitored and reported annually and compared to existing rates for other Master's degree programs within the School of Public and Environmental Affairs.
- 4. Program graduates will be surveyed to determine the extent to which the degree led to new job prospects or upward mobility within their current employment.
- 5. Enrollment trends will be monitored continually to ensure adequate program growth.
- 6. A research project completed during the capstone course will be used to ensure that all graduates have the necessary competencies reflected in the degree.
- 7. Every three to four years, a program review will be conducted to assess the need for changes in curriculum, marketing, and recruitment. One component of this will be to request outside feedback from employers on the degree program and how well it meets their needs. A second component of the program review will be the review of existing programs at other universities to ensure that the curriculum remains cutting edge. We will also survey alumni and solicit feedback from them regarding the quality of the program and ways to improve it.

#### E. Tabular Information

Appended to this document are the following:

- 1. Table 1: Program Enrollments and Completions
- 2. Table 2A: Total Direct Program Costs and Sources of Program Revenue
- 3. Table 2B: Detail on Incremental or Out-of-Pocket Direct Program Costs
- 4. Table 3: New Academic Degree Program Proposal Summary

#### Appendices:

Appendices attached to this document include:

**Appendix A. Student Demand Survey Results** 

**Appendix B. Full Copy of Student Demand Survey** 

**Appendix C. List of SPEA Scholarships** 

**Appendix D. New Course Descriptions** 

**Appendix E. Faculty Vita** 

**Appendix F. Demand and Employment Information** 

**Appendix G. Letters of Support** 

#### SUMMARY OF NEW DEGREE PROGRAM PROPOSAL

**I. Campus:** Indiana University-Purdue University Indianapolis

II. Proposed Degree: Master of Science in Criminal Justice and Public Safety

**III. Projected Date of Implementation:** Fall 2010

## IV. List the major objectives of the proposed program, and describe its chief features briefly.

The purpose of the proposed Master of Science degree in Criminal Justice and Public Safety (MSCJPS) at IUPUI is to provide a unique opportunity for central Indiana residents to pursue graduate studies in criminal justice with an added focus on public management focus. Moreover, it offers the only opportunity for graduate study in the field of public safety in Indiana. The proposed program will build upon the highly successful undergraduate criminal justice major in the School of Public and Environmental Affairs at IUPUI by offering graduate education in the growth areas of criminal justice and public safety.

The degree program will consist of 36 hours (24 core and 12 concentration). Students will generally be able to complete the program in two years and will be able to choose concentration courses from one of two substantive areas: criminal justice and public safety. Students will also be required to complete an experiential learning component or internship and both criminal justice and public safety students will finish their degree program together in a common capstone course.

#### V. Why is the degree needed? (Rationale)

This program provides a new opportunity for graduate studies in criminal justice and the only opportunity for graduate education in public safety in the Indianapolis metropolitan area. Surprisingly, while Marion County has a number of local, state, and federal public safety and criminal justice entities, a void exists for central Indiana residents who wish to pursue graduate studies in criminal justice. The 48 credit hour requirement for the MPA degree is much higher than most existing criminal justice masters programs, which are generally in the 30-39 hour range. In addition to providing a graduate education niche for the ever-expanding field of criminal justice, this degree responds to national concerns about the lack of graduate public safety and public security programs. In addition to substantive criminal justice and public safety skills, students will also be trained in research methods, information management, program evaluation, and evidence-based decision-making.

#### VI. Describe the student population to be served.

Currently, the only programs available in the Indianapolis metropolitan area for those interested in pursuing a graduate education in criminal justice are the Master of Public Affairs at IUPUI (with only a small criminal justice concentration) and the Master of Science in Criminal Justice at IUB (a program linked to a more research-focused Ph.D. Program). Prospective students will come from the SPEA undergraduate population as well as many other undergraduate disciplines (e.g., sociology, psychology, and political science) and this degree will also serve the working professional population in criminal justice and public safety. The model of the executive Master's degree for the working professional is a key component of the degree design and we will be able to offer those students with significant professional experience, additional theoretical, analytical and management skills.

During the Spring of 2008 we surveyed students in all SPEA criminal justice courses regarding their interest in a Master's degree (see Appendix A for survey results and Appendix B for a copy of

the survey form). The significant level of interest in this degree at the undergraduate level, combined with constant requests from our current MPA-CJ students for a "real" criminal justice degree and the void for any graduate-level public safety degree in Indiana offers strong support for student interest in the proposed degree.

#### VII. How does this program complement the campus or departmental mission?

This degree will build on our existing strong partnerships with criminal justice, public safety, nonprofit, healthcare, environmental science agencies, other related public sector agencies as well as all levels of local, state and federal government. We have a unique opportunity to train students as scholars who will have practical experience as part of their degree and will be able to develop solutions to society's problems. The SPEA faculty reflect a multidisciplinary approach to research, service and teaching and we currently have the intellectual resources to launch this degree in such a way that it will achieve the successes of our other nationally ranked programs.

This degree will also complement our MPA degree mission to educate students in their substantive field as well as to provide the management, administrative and evaluative skills needed for today's criminal justice and public safety practitioners.

#### VIII: Describe any relationship to existing degree programs within the IU system.

The MCJPS is related to two other existing programs within the IU system. First, it is complementary to the MPA-CJ concentration currently being offered within the School of Public and Environmental Affairs at IUPUI, but with a much greater substantive focus on criminal justice and the addition of public safety. Second, the proposed degree is related to the current MSCJ offered at IUB. However, this program is unique in that it builds on the strengths of SPEA in thinking broadly about public affairs and public management and broadens the substantive focus to include public safety as well as criminal justice. Also, as noted, the proposed degree is significantly shorter at 36 credit hours than the existing MPA's 48 credit hour requirement.

## IX: List and indicate the sources (including reallocation) of any new resources (personnel, financial, learning, etc.) required to implement the proposed program.

The Master of Science degree in Criminal Justice and Public Safety will mainly utilize existing courses and current SPEA faculty. Thus the school has the requisite infrastructure to launch the program immediately. As enrollments increase, increased number of course sections will likely be needed and may necessitate the hiring of future additional full-time faculty members. Currently, minimal additional resources are required.

# X. Describe any innovative features of the program (e.g., involvement with local or regional agencies, offices, etc.; cooperative efforts with other institutions; opportunities for students; etc.).

First, and foremost, it is the only graduate program in the State of Indiana to offer a substantive focus for graduate studies in the broad and critical area of Public Safety. It also uniquely combines the substantive strengths of the School of Public and Environmental Affairs in public management with the substantive expertise in criminal justice and public safety. Unique internship and capstone experiences (see list of possible internships in proposed curriculum) will be available to students based on the extensive research, service and teaching partnerships that exist between the SPEA faculty and the Central Indiana criminal justice and public safety communities. Finally, the 36 credit hour program is 12 hours shorter than the existing MPA degree and much more reflective of programs throughout the country.

The Indiana University Public Policy Institute and the Center for Criminal Justice research provide significant opportunities for graduate student employment, research and collaborations with faculty.