

2002-2003 Academic Affairs - Enrollment Services & Registrar

Section	Document Name
Fiscal Health	• Fiscal Health Report 2003-04

Mission

IUPUI Enrollment Services is comprised of Undergraduate Admissions, the Enrollment Center, Student Financial Aid Services, Student Scholarships and Registrar.

The *mission* of Enrollment Services is to enhance the quality of the IUPUI student body and the overall educational experience by

- cultivating, recruiting, admitting, and enrolling well prepared undergraduate students from diverse cultural backgrounds;
- supporting students with scholarships (undergraduate) and financial aid services (undergraduate and graduate);
- providing efficient systems, resources and services to assist students in their interactions with the university.

The vision of Enrollment Services is to contribute to establishing IUPUI as a premier destination for individuals from diverse cultures to interact within an urban environment. The offices seek to provide services of the highest quality to prospective and enrolled students by through coordinated services within a courteous, welcoming environment that ensures that we both attract and retain IUPUI's desired student population.

Enrollment Services is committed to providing timely and accurate data and efficient systems, resources and services to help faculty and staff perform the work of the university.

Goals and Objectives

- ▶ 1. Effectively cultivate, recruit, admit, and enroll well prepared students to meet the criteria of our enrollment management plan. Work with academic units to help retain students.
- ▶ 2. Support students with scholarships (undergraduate) and financial aid services (undergraduate, graduate, and professional)
- ▶ 3. Establish IUPUI as a premier destination for individuals from diverse cultures to interact within an urban university environment
- ▶ 4. Provide timely service of the highest quality to prospective and enrolled students by providing coordinated services within a courteous welcoming environment.

Fiscal Health

*** Fiscal health report for 2003-04 is attached as MS Excel Spreadsheet. ***

Enrollment Services completed AY 02-03 with the required balance of reserved funds in place and was cash reserves identified to accomplish the Admissions document imaging/document management project during AY 03-04.

Salary levels remain a concern. The salaries in several areas are significantly lower than the salaries of individuals in academic units with similar levels of responsibility. The salary differences are magnified by the assignment of individuals to the SIS teams which increases the comparison of the salaries of IUPUI and IUB

staff responsible for the same types of functions on the SIS project.

Approximately 82% of the PA level staff within Admissions, Enrollment Center, Financial Aid, and Registrar offices are assigned to provide varying percents of their time to support the SIS implementation. Approximately 55% of the PA FTE time is assigned to SIS. Additionally, the Registrar and Directors of Admissions and Financial Aid have oversight responsibilities for components of SES. Internal reallocation of funds have been used to fund an additional positional within Admissions since one FTE has been assigned to SIS.

The increase in enrollment at IUPUI is adding pressure to the offices responsible for serving our students. Expanding the amount of funding monitored by the Office of Student Scholarships is taxing the staff resources. If IUPUI has aspirations to increase out-of-state and international student recruitment, additional resources will be required.

Based on the experience of the Office of Admissions, it is anticipated that additional resources will be needed to respond to problems which arise during the SIS implementation occurring during calendar year 2004.

Reallocation Plan

Other Question(s)