Mission

The missions of the law school are:

(1) to provide an excellent graduate and professional legal education for its students;

(2) to contribute through research, writing, and publication to knowledge, understanding and improvement of law, legal institutions, and legal processes;

(3) to serve the university, the legal and academic professions, and the wider society;

(4) to maintain a vibrant and humane community of persons engaged in various aspects of teaching, learning, scholarship, service, and support for those activities.

Goals and Objectives

1. Enrollment of a diverse student body.

To enroll 20% minority students per year.

Campus Planning Theme: Teaching and Learning

Secondary Goals:
Sub Unit: Office of Admissions
Time Frame: Ongoing

Actions taken for 2006-2007:

1. Annual participation in Indiana CLEO program each year that focuses on preparing minority students for law school. We hosted this program in 2003 and again in the summer of 2005.

2. Targeted recruitment by Office of Admissions in areas and institutions with high minority student representation.

3. A special summer program is conducted by the School each year targeting minority students.

Evidence of Progress for 2006-2007:

Minority student enrollment in the entering classes over the past ten years is as follows:

1998 - 14% 1999 - 17%; 2000 - 14% 2001 - 20%; 2002 - 19%

The ABA, in their most recent accreditation report (July 2003) commented that the 'Law School appears to have a very
effective admissions/recruitment program and has achieved great increases in student diversity."

Activities planned for 2007-2008:

Continuation of above.

We also host a Minority Law Day late in the fall each year for prospective law students. This year’s event will be held on Saturday, November 17, 2007.

2. Increase standings in national law school rankings.

Determine what can be done, consistent with the law school’s mission and ethical behavior, to improve, or at least maintain, our present ranking.

**Campus Planning Theme:** Research, Scholarship and Creative Activity

**Secondary Goals:**

**Sub Unit:**

**Time Frame:** Ongoing

Actions taken for 2006-2007:

For the last several years, after all sections of our American Bar Association ("ABA") Annual Questionnaire have been completed, law school administrators have met to discuss any problem areas and review all data before the report is officially submitted.

Evidence of Progress for 2006-2007:

Activities planned for 2007-2008:

The committee of administrators will continue to meet periodically to review the information prepared for submission to the ABA for the annual questionnaire. This submission forms the basis for the U.S. News & World Report questionnaire, which has ranked law schools in a report published every spring since 1994.

3. Create collaborations with other units on campus regarding health and life sciences initiatives.

Through coordination of our Center for Intellectual Property Law and Innovation and our well-developed Center for Law and Health, pursue collaborations with other campus units to further the campus mission of emphasis on health and life sciences.

**Campus Planning Theme:** Teaching and Learning

**Secondary Goals:**

**Sub Unit:**

**Time Frame:** Ongoing

Actions taken for 2006-2007:
Evidence of Progress for 2006-2007:

1. We have succeeded in working with the School of Social Work to establish a JD/MSW degree.

2. Our application to be considered for a Signature Center for a joint venture between the schools of law, medicine and public and environmental affairs (SPEA) was approved. The Signature Center will be known as the Consortium for Health Policy, Law, and Bioethics. The Consortium creates an innovative and dynamic environment to facilitate research, education, and public policy service on issues in health care, health and science policy, and the life sciences. The consortium’s mission is to provide an innovative, interdisciplinary organizational environment that enhances existing IUPUI/IU capacity in health policy, law and bioethics. The consortium strives to inform social and public policy in health, facilitate cross-cutting interdisciplinary research, and support current and developing degree and certificate programs. Consortium joint degree students would receive hands-on, real-world experience in addressing issues which cross departmental boundaries. Current Consortium joint degree programs include: JD/MA in Law and Bioethics; JD/MHA in Law and Health Administration; JD/MPA in Law and Health Policy; JD/MPH in Law and Public Health; and the JD/MSW in Law and Social Work.

Activities planned for 2007-2008:

1. Collaborate with the Kelley School of Business by establishing a focus for our already-existing JD/MBA joint degree program, with more emphasis on innovations and entrepreneurship addressing life and health science issues.

2. Collaborate with the I.U. School of Medicine, I.U. School of Nursing and the Dept. of Public Health in similar programs in conjunction with our Center for Law and Health.

3. Actively seek funding for our new Center for Intellectual Property Law and Innovation in order to implement significant collaborative efforts between the law school and other campus units.

4. Through our highly-successful Center for Law and Health, we have submitted an application for a Signature Center.

5. We are presently working with the School of Social Work to develop a JD/MSW degree.

4. Hiring and retention of a diverse faculty.

1. Continue to increase faculty salaries and support for faculty research.

   Campus Planning Theme: Research, Scholarship and Creative Activity
   Secondary Goals:
   Sub Unit: None
   Time Frame: Continuous.

Actions taken for 2006-2007:

Summer research grants to support faculty research have been provided to faculty for the last several years and we continue to grant a large number each summer.

A modest bonus scheme continues to reward faculty research productivity.
Evidence of Progress for 2006-2007:

With our budget deficit firmly behind us, we were able to increase staff and faculty salaries for 2007-08.

We will be seeking to recruit six new faculty members in the fall of 2007; four permanent and two visiting positions.

Activities planned for 2007-2008:

When recruiting new faculty, we also intend to bear in mind Executive Vice Chancellor Sukhatme’s SRUF program to have an even more diverse faculty at the law school.

5. Successfully grow the law school’s LL.M. program.

Continue to cultivate our successful LL.M. tracks and SJD program by marketing the programs abroad extensively.

- Campus Planning Theme: Research, Scholarship and Creative Activity
- Secondary Goals:
- Sub Unit: None
- Time Frame: Five years.

Actions taken for 2006-2007:

- Marketing of program in Asia, Europe, Africa and South America.
- Development of LL.M. brochure.
- Development of contacts at major institutions worldwide.

Evidence of Progress for 2006-2007:

We have received a grant from USAID to offer a track of the school’s LL.M. program in collaboration with the law schools of Alexandria University and Cairo University on-site at both institutions in Egypt. The partnership will offer a Master of Laws in international commercial law as a U.S.-Egypt cooperative program. Instruction should begin in January, 2008 for approximately 25 students at each of the two Egyptian campuses, growing to about 75 students at each campus eventually. The partnership will also modernize library and IT facilities and conduct exchanges for senior faculty and offer training in the United States for junior faculty.

Activities planned for 2007-2008:

Continue marketing as above.

Fiscal Health
With the available resources that we have, our focus this year will be to increase faculty salaries and support for faculty research and increase student scholarships. Any significant programmatic changes are very unlikely until our new Dean, Gary Roberts, has had a chance to work with the faculty on a strategic plan for the school.

Reallocation Plan

Other Question(s)

1) Diversity: In the past year (July 1, 2006—June 30, 2007) what actions have you taken and what results have you achieved in retaining and graduating a diverse student body; enhancing diversity in research, scholarship, and creative activity; and recruiting, developing, and supporting diverse faculty and staff?

Enrollment of a diverse student body has been listed as one of our primary goals for the last several years.

We presently have four minority faculty members and two minority law librarians at the law school. Minorities on our professional staff include our Associate Dean for Student Services and Admissions, our Director of Admissions, Admissions Coordinator, the Director of Professional Development, the Associate Director of Professional Development, Assistant Director for Pro Bono and Public Interest Programs and Assistant Director of Grant Administration. We also have three faculty assistants who are minorities, an Administrative Assistant, as well as five law library staff members.

As indicated earlier, our diverse student body continues to climb with the addition of more LL.M. students and also S.J.D. students, most of whom are international students.

The school conducts diversity training through our Office of Professional Development. We also draw heavily upon minority judges and attorneys to serve as adjunct faculty as well as guest speakers in many of our individual classes.

Associate Dean for Student Services and Admissions, Angela Espada, was one of two IUPUI administrators chosen to participate in the prestigious 32nd Annual Summer Institute for Women in Higher Education Administration during the summer of ’07. This month-long residential training program is held on the campus of Bryn Mawr College in Pennsylvania. It offers women administrators and faculty intensive training in higher education administration and opportunities for professional development.

Professor George Edwards, Carl M. Gray Professor of Law, received the Chancellor’s Faculty Award for Excellence in Civic Engagement from IUPUI for his work with the law school’s Program in International Human Rights Law.

Professor Karen E. Bravo assumed the chairmanship of the Association of American Law Schools Committee on Recruitment and Retention of Minority Law Teachers in January.

Professor Maria Pabon Lopez was the inaugural speaker at the Diverse Researchers Forum at the IUPUI University Library in September 2006. She also serves on the IUPUI Diversity Cabinet, at the invitation of Chancellor Charles Bantz.
2) International activities. Over the past year, in what international projects and activities have your faculty, staff, and students engaged? What new efforts have been undertaken to internationalize the curriculum?

The law school faculty members, students and graduates become more immersed in international research and collaborations with international colleagues each year. This is due, in large part, to the success of our LL.M. and S.J.D. programs.

A few recent examples of their extensive involvement include:

In August, 2006, law student David Nguyen, an intern with the Indiana Economic Development Corporation through the law school’s Program on Law and State Government, accompanied Indiana Lt. Governor Becky Skillman on a mission to Taiwan and Vietnam, as part of a 33-member delegation from Indiana to promote Indiana’s agricultural products.

During spring break (March 12-16), four students and one LL.M. graduate traveled to New York at United Nations Headquarters where they presented a report to the U.N. Human Rights Committee. Their report argued that the government of Chile breached the International Covenant on Civil and Political Rights by discriminating against gay, lesbian, transgendered, and bisexual people.

The law school hosted its first alumni event in China in May. More than 30 people attended each event, the first on May 26 in Beijing and the second in June in Shanghai. Professor Jeff Grove, Associate Dean for Graduate Studies, hosted the events. He stated that the school hopes to conduct receptions in China on an annual basis and develop alumni chapters in other countries as the number of alumni increases. The LL.M. program has more than 160 alumni from 36 countries, nearly one-third from Mainland China.

In April, Professor James Nehf chaired a workshop on fair information practices at an international consumer law conference in Cape Town, South Africa, sponsored by the University of South Africa and the International Association of Consumer Law.

Professor Kenneth Crews, Samuel R. Rosen Professor of Law, has been commissioned by the World Intellectual Property Organization (WIPO) to conduct a worldwide study of copyright statutes related to libraries and library services. WIPO, based in Geneva, Switzerland, is an agency of the United Nations. The study will encompass the laws of more than 180 countries that are WIPO members.

Professor Crews also was a key speaker at a copyright conference hosted by the United Arab Emerits University at Al Ain, UAE.

The law school co-sponsored the Asia Pacific Law School Dean Joint Conference and the inauguration of Asia Pacific Comparative Law Society which was held May 19-20 at Shantou University School of Law in Guangdong Province, China. The purpose of the conference was to enhance development of cooperation on legal education and comparative law studies in the Asia-Pacific Region. The conference was open to the deans of law schools, professors of law and senior lawyers. Associate Clinical Professor Robert Lancaster was our contact for this conference.

Professor Frank Emmert, John S. Grimes Professor of Law and Director of the Center for International and Comparative Law, was awarded a fellowship by the Soros Foundation/Open Society Institute and is serving as a Non-Resident International Scholar during the academic year 2006-07 in the Foundation’s Higher Education Support Program. He also spoke at a conference in Crimea in the spring where all resident and non-resident fellows in the 2006-07 program got together for an exchange of experience.

Also, see Evidence of Progress under Goal #6 above relating to our USAID grant with two law schools in Egypt, approved in early summer of 2007.

Our summer programs, operated under the auspices of the American Bar Association, include a Chinese Law Summer
Program in Beijing, the European Law Summer Program in Strasbourg, the Latin American Law Summer Program in La Plata, Argentina and our Central and Eastern European Law Summer Program in Dubrovnik, Croatia. The programs run from 4-6 weeks in length and students earn either 5 or 6 credits, depending on the length of the program.

Our Program in International Human Rights Law places students in overseas and domestic summer internships according to interests, special skills, and experience. Most interns work for ten to twelve weeks with governmental, nongovernmental, or intergovernmental organizations located in one or more countries. Since 1997, when the program was founded, 110 internship placements have been facilitated for 41 students in 50 countries. They receive four credits, scholarships for airfare to and from their destinations, overseas living expenses, and miscellaneous expenses.