

## IUPUI Strategic Plan 2025

... IUPUI should achieve an integrated strategic and implementation plan with clearly articulated aspirations, aligned goals, measurement, accountability and a focus on outcomes. To achieve that goal, we need skilled leadership at all levels -- people who will create, rather than simply respond to, the changing higher education landscape. Like our predecessors 10, 20, 30, 40 years ago, we must be prepared to think beyond the horizon and across the campus and community. We need to scan the internal and external environment for opportunities and challenges and propose transforming ourselves, in the same way our schools and campus and city are not what they were 20 years ago. Then we will be ready for the future and whatever it may bring. With our distinctive history and characteristics, IUPUI can, and should be, a leader in transforming the higher education landscape....

...excerpt on rationale for IUPUI Strategic Plan from the [Desk of the Chancellor September 25, 2012](#)

## IUPUI Strategic Plan website:

<http://strategicplan.iupui.edu/>



## First Friday.....September 6, 2013

This is it---**IUSD Accreditation Site Visit time!!** After almost 23 months of preparation of self-studies (~15,000 pages of printed documents) and assembling documentation, many committee meetings, painting and remodeling projects at the dental school, it is time next week (September 10-12) for our 2013 site visit from the Commission on Dental Accreditation team who will be conducting an on-site review of all academic programs accredited by the Commission on Dental Accreditation. Under the continuing leadership of Dr. Christianne Guba, last minute details are coming together in preparation for next week. On August 20 and 21, we held a Mock Site Visit run through of the entire predoctoral schedule so that participants would understand the types of questions they may be asked when participating in the site visit process. Understanding the terminology and definitions used by the CODA site visitors as outlined in the various self-study guidelines is an important part of institutional preparation for a site visit. The process of accreditation helps us learn about ourselves and make program improvements. The exercise, while daunting, provides another opportunity to advance the Vision of IUSD to make *Indiana University School of Dentistry one of the best dental schools of the 21<sup>st</sup> century.*

### • **What Will We Do After ..... the IUSD Accreditation Site Visit?**

I thought you would never ask! First, we take a breather to reflect and restore ourselves following the many months of effort preparing for our accreditation site visit. Second, we conclude our current Strategic Plan 2011-13 as it was developed to get us focused on items to prepare for accreditation and various physical areas of the dental school. Third, the IUPUI Strategic Plan is being finalized this fall (see details in the side-bar) which will direct some different alignment of the dental school's programs with those of the main campus, And finally, the environment for dental education continues to change, and we must think about those changes and how, in the words of Chancellor Bantz, "IUPUI (IUSD) can, and should be, a leader in transforming the higher (dental) education landscape." Taking information from the New Academic Directions Task Forces reports, the accreditation outcomes, discussions at the 2013 Fall Teaching Conference, we will create the next three year (2014-2017) Strategic Plan for IUSD. More details will be outlined at the Fall Teaching Conference.

### • **Fall Teaching Conference...Oct 10 & 11, 2013**

The annual IUSD Teaching Conference will be held Thursday and Friday, October 10-11 at the **McCormick's Creek State Park**. The agenda includes improvements in teaching presentations, academic program proposals and the initiation of the IUSD Strategic Planning process for the new plan 2014-17. This is great time for faculty to learn and build collaborative teamwork through shared experiences. Thanks to the planning committee chaired by Judi Chin for their work in putting this annual event together.

- **Inevitability of Open Access Publications**

Dean David Lewis, IUPUI University Libraries, hosted the Dean's Breakfast a few weeks ago to share the transformative things happening in the world of libraries in the digital age. One topic he cited is the concept of "Open Access" publication. [Open Access \(OA\)](#) is an alternative business model for the publication of scholarly journals. It makes articles freely available to readers on the Internet and covers the costs associated with publication through means other than subscriptions. David has published an article on this topic in which he argues that Gold OA, where all of the articles of a journal are available at the time of publication, is a disruptive innovation as defined by business theorist Clayton Christensen. Using methods described by Christensen, one can predict the growth of Gold OA. This analysis suggests that Gold OA could account for 50 percent of the scholarly journal articles sometime between 2017 and 2021, and 90 percent of articles as soon as 2020 and more conservatively by 2025. Here is the [link](#) to David's article on Open Access publication to enjoy a thought provoking article.

- **New Building Fundraising...Success Continues**

The progress to reach our new building initial fundraising goal of a minimum of \$3 million continues. I am pleased to share with you the tremendous progress the dental school is making. As of September 5, 2013, we have secured gifts and pledges of \$1,681,000. The goal is to have the \$3M committed by December of 2013 so we can move to the next phase of hiring an architect and finalize plans for the new facility. Thanks to all who have supported this effort. It is not too late to participate. Please see John Hoffman, Director of Development, for details and a pledge card.

- **Renovation of Lecture Halls 114 and 115**

Work is substantially completed on the total renovation for the two lecture halls DS114 and DS115. Fine tuning is being done on the instructional technology and the rooms should be ready for use soon. In addition to videoconferencing and Mediasite podcasting capabilities, each seat has its own electrical power outlet and Ethernet connection in addition to the wireless technology installed in each room. Next summer lecture halls DS116 and DS117 will be renovated in a similar manner to bring all four rooms up to a contemporary standard.

- **IUSD First Friday Social**

From Staff President Terry Wilson "Just a reminder that this Friday is September 5, and as such IUSD Staff Council will again be hosting Dean Williams' "First Friday Social" starting at 7:30 am in the basement student lounge with complimentary coffee and donuts."

Thanks to each of you for your dedication and support of the Vision and Mission of IUSD. The IUSD community has worked hard over the past 2 years in preparation for the comprehensive CODA accreditation site visit next week, and I deeply appreciate each of you and your efforts to make IUSD a better place. I'll be back next month with another edition of *First Friday...Dean's Update*.

-John

Check out all the current IUSD News on our [website](#) or at: <http://www.iusd.iupui.edu/>