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Total Private Support Gifts and Nongovernmental Grants FY1985/86 to 1997/98 [in $millions]

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Special Opportunity NIH Funding

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Zell Miller will leave office this year because of term limits, but he will leave as one of the most popular governors in Georgia’s history.
This Year's Message

- How well we are doing
- What opportunities lie ahead
- Creating a better public vision for advanced education
Our Most Profound Responsibility

University College Is Our Center of Gravity

- Principles of Undergraduate Learning
- Student Life
  - Principles to complement undergraduate learning
  - Athletics
  - Housing
  - Student Center
  - Child Care
- Undergraduate Honors Program
Faculty Balance of Trade

Recruited

16 Lost  27 Gained

- SPEA: U of So California
- Medicine: Johns Hopkins,
  Oklahoma, Temple, Vanderbilt,
  Tennessee, Texas
- Liberal Arts: Rollins, Harvard,
  Penn State, Texas A&M
- Dentistry: Michigan
- Science: Minnesota
- Education: South Florida,
  Houston Baptist

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IUPUI's Peer Institutions

- University of Alabama, Birmingham
- University of Cincinnati
- University of Houston
- University of Illinois, Chicago
- University of Wisconsin, Milwaukee
- Wayne State University
Testing feasibility of $80 million for faculty support over six years
Total Private Gift Income

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Total Private Support
Gifts and Non-Governmental Grants
FY 1985/86 to 1997/98 (in $millions)

- IU 97/98: $144.2m
- IUPUI 97/98: $76.9m
- IUB 97/98: $34.4m

IUB  IUPUI  Other  TOTAL IU

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Grant Income

1985/86 - 1997/98

PUWL
$138m

IUPUI
$135m

IUB
$71m

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The IUPUI Peninsula and the White River
From the West/Northwest

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Pedestrian Mall at Barnhill Drive

Van Nuys Medical Sciences Building

Dedicated 10/23/98
Dedicated October 2, 1998

University College

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NCAA Headquarters
Rediscovering... University Engagement

- Must be organized to respond to the needs of today’s and tomorrow’s students, not yesterday’s
- Must enrich students’ experiences by bringing research and engagement into the curriculum, offering practical opportunities for students to prepare for the world
- Must put its critical resources (knowledge and expertise) to work on community problems
IUPUI’s Future of Engagement

* Our commitment to **health**
* Our emphasis on **information technology**
* Our emerging **arts and culture** focus associated with Herron’s move to campus
* Our historical obligation to **public service**
Special Opportunity

NIH Funding

- Up 7 Percent This Year
- Up 14.7 Percent Next Year
- Should Double in 5 Years to $27 Billion

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Enhance our research infrastructure
  – Campaign for IUPUI
  – Reallocations
  – Health Industry Investments
  – Biomedical Research Initiative
Biomedical Research Initiative

- State investment of $125 million over 5 years
- Led by Indiana Health Industry Forum, whose Board of Directors is chaired by Guidant CEO Ron Dollens
- Allocation of Tobacco Settlement Funds
Mayor’s High Technology Task Force
Goal 5

“Create ... an infrastructure that is conducive to the growth and development of technology business (City and Physical Infrastructure).”
IUPUI proposes a Medical Research Park.

“This collaboration between IUPUI, Purdue University, Indiana University, Clarian Health, and the city promises to be one of the most important economic developments in the history of downtown Indianapolis.”
IU Medical School and GE Locate Radiology Research Center Downtown.

“This center represents an important milestone in establishing a critical mass of biomedical research activity in Indianapolis.”
Mayor's High Technology Task Force: Early Wins #3

Advanced Research and Technology Institute Plans Relocation from Bloomington to Indianapolis.

Indiana University’s support organization for technology transfer was established in 1996, and its presence downtown in the region’s financial and commercial core will help stimulate more industry/university R&D collaborations.

New ARTI President = Ronald Henriksen
“IU and Purdue Universities innovative developments in the curricula of local universities include new bachelor’s and master’s programs in new media arts and technology at IUPUI, and an agribusiness and executive master’s program concentration at Purdue University [West Lafayette].”
“Indiana University plans a Communications Technology Complex at IUPUI. This building will serve as a hub for Indiana University’s telecommunications systems and house the University Information Technology Services organization at IUPUI. Its presence downtown will be an opportunity to establish a telecom-oriented incubator.”
IU Creates School of Informatics
Including New Media Program

“The hottest jobs are in information technology -- computer programmers, engineers, and systems analysts. Whoever addresses this workforce need first will lead the nation and the world in economic development.”

(Georgia Governor Zell Miller)
IU Chosen to Operate World’s Most Advanced Research and Education Network

September 5, 1998

• IU / IUPUI will be the home for the Abilene Network Operations Center unveiled by Vice President Al Gore earlier this year.

• Abilene is the Internet2 backbone network for research and education developed by the University Corporation for Advanced Internet Development.
IU to Run New High Performance International Network to the Asia Pacific
September 24, 1998

National Science Foundation awards IU/IUPUI $10 million to jointly develop the Asia Pacific Advanced Network consortium called TransPAC
Leadership in Learning

Changing Paradigms

- Improve learning, not just use technology
- Experiment in the Psychology Department
- "OnCourse"
- Associate Vice President for Distributed Education
- Western Governors University and Open University
- UITS Plan Implementation
  - Full replacement cycle funding
  - Center for Teaching and Learning
A New Era for the Arts

- Committee on Campus Arts
- IUPUI Board of Advisors Committee on the Arts
- Shared Professorships in the Arts
- American Cabaret Theatre
- Heartland Film Festival
- Cultural Tourism

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Public Service

- Office of Neighborhood Resources
- Center for Public Service and Leadership
- Center on Philanthropy
- Center on Urban Policy and the Environment
- Polis Center
- Comprehensive Databases

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Our State’s Vision for Higher Education

- Greatest Asset: Human Intellectual Capital
- The Future
  - Fear of Change
  - Confidence and Optimism
- The Answer: Advanced Education
Higher Education’s Share of State General Operating Funds 1975/76 to 1998/99

Expressed in Millions of Dollars

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Indiana University's Share of State General Operating Funds 1975/76 to 1998/99

Expressed in Millions of Dollars

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<table>
<thead>
<tr>
<th>Campus</th>
<th>% Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>IUPUI General Academic</td>
<td>+55%</td>
</tr>
<tr>
<td>Ball State</td>
<td>+43%</td>
</tr>
<tr>
<td>PUWL</td>
<td>+40%</td>
</tr>
<tr>
<td>IUB</td>
<td>+40%</td>
</tr>
<tr>
<td>IUPUI Health</td>
<td>+39%</td>
</tr>
<tr>
<td>Indiana State</td>
<td>+34%</td>
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</table>
Patterns in Inflation-Adjusted FTE Appropriation, 1987-1998

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<tr>
<th>Campus</th>
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<tbody>
<tr>
<td>IUPUI General Academic</td>
<td>-22%</td>
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<tr>
<td>IUB</td>
<td>-12%</td>
</tr>
<tr>
<td>IUPUI Health</td>
<td>-12%</td>
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<tr>
<td>PUWL</td>
<td>-12%</td>
</tr>
<tr>
<td>Indiana State</td>
<td>-1%</td>
</tr>
<tr>
<td>Ball State</td>
<td>+3%</td>
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</table>
## Comparison between IUPUI Basic

### Academic Programs and Other Campuses

<table>
<thead>
<tr>
<th>Institution</th>
<th>Appropriation</th>
<th>#FTE Students</th>
<th>Appropriation per FTE</th>
</tr>
</thead>
<tbody>
<tr>
<td><em>IUPUI</em></td>
<td>$150.2m</td>
<td>18,081</td>
<td>$8,307</td>
</tr>
<tr>
<td>Indiana St.</td>
<td>$70.0m</td>
<td>8,987</td>
<td>$7,785</td>
</tr>
<tr>
<td>Ball St.</td>
<td>$107.9m</td>
<td>16,775</td>
<td>$6,431</td>
</tr>
<tr>
<td>Purdue WL</td>
<td>$198.0m</td>
<td>34,256</td>
<td>$5,780</td>
</tr>
<tr>
<td>IUB</td>
<td>$165.5m</td>
<td>31,239</td>
<td>$5,298</td>
</tr>
<tr>
<td>IU Regals</td>
<td>$62.7m</td>
<td>13,761</td>
<td>$4,556</td>
</tr>
<tr>
<td>PU Regals</td>
<td>$55.4m</td>
<td>14,155</td>
<td>$3,911</td>
</tr>
<tr>
<td>U of So In</td>
<td>$21.4m</td>
<td>6,314</td>
<td>$3,385</td>
</tr>
</tbody>
</table>

*Includes Health and General Academic*

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### Comparison between IUPUI Basic Academic Programs and Other Campuses

<table>
<thead>
<tr>
<th>Institution</th>
<th>Amortization</th>
<th># FTE Students</th>
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</tr>
<tr>
<td>*IUPUI General</td>
<td>$62.2m</td>
<td>14,950</td>
<td>$4,160</td>
</tr>
<tr>
<td>Academic</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>PU Regents</td>
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Comparison between IUPUI Basic

Academic Programs and Other Campuses

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</tr>
<tr>
<td>*IUPUI General</td>
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<td>14,212</td>
<td>$3,975</td>
</tr>
<tr>
<td>Academic PU Regs</td>
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*Excludes the IU School of Law – Indianapolis.
IU Appropriation Request

- Base Adjustments 1.5%
- Ongoing Operations 3.7%
  - 4% Compensation
  - 3% Other
- New Investments 3.0%
- Special Cash Requests
  - Federal Grant Matches
    $10 million
  - Cyclotron
    $10 million
  - Van Nuys et al
    $80 million
- R & R - $17.3 million

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“John Kennedy once said: ‘To govern is to choose...’
If you want to do anything in office besides hold it, you have to make a choice of who it is you want to help. My choice was students and teachers.
Education has been the passion of my administration, and my goal as Governor has been to create in my state a culture of higher expectations. ...
Intellectual capital will be the business capital of the 21st century, and higher education is the most important economic infrastructure we can have.”
(Georgia Governor Zell Miller)
Zell Miller will leave office this year because of term limits, but he will leave as one of the most popular governors in Georgia’s history.