

IUPUI this year celebrates the 28th Anniversary of our founding. On January 28, 1969, the Trustees of Indiana University and the Trustees of Purdue University said in joint resolution that the public education needs of Indianapolis and the State can be best served by the unification of the Indianapolis operations of the two universities.

Not everyone thought this New Year's prediction would come true. Critics voiced doubts about the ability of this new university to retain and recruit quality faculty, gain accreditation, or get adequate funding.

Others had a different view.

Shortly after he was named IUPUI's first chancellor, the late Dr. Maynard K. Hine said that just as the land grant institutions began to serve farmers in the nineteenth century, the new twenty-first century institutions now taking form will improve the quality of life in the city.

Nearly three decades later, IUPUI has indeed become a model urban university for the 21st century.

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Another anniversary: This newsletter celebrated its 20th year of publication last December. It was started by former Chancellor Glenn Irwin, Jr., in December of 1976. As described by Chancellor Irwin in that first newsletter, IUPUI was a much different place. Many classes were still held at our former 38th Street campus. The School of Education was based at the Marrott Building. And plans for new buildings for the School of Business and the School of Engineering and Technology were just that.

We've come a long way since then, but the mission of this newsletter remains the same. It is to keep community and corporate leaders, elected officials, and others committed to higher education in central Indiana informed about IUPUI and to thank those who make our community a wonderful place to live and work.

The start of our 28th year is an appropriate time to announce plans for what could prove to be another milestone in our history -- the formation of a new center of undergraduate education called University College.

University College would be headed by a dean and have a faculty drawn from the many schools at IUPUI, but primarily the arts and sciences. Its purpose is to provide a more coherent, compelling, and supportive undergraduate experience, especially in the first two years. It should serve as a magnet and create a better bond between students and the institution. The result should be better persistence by our students toward earning their

degrees and better academic preparation before they enter the school in which they plan to take their major. We want IUPUI's undergraduate experience, which will include a renewed general education program, to be so exciting and relevant that it is seen as offering just the right experience for today's students.

University College will include the programs designed to increase retention and persistence that are now part of our Undergraduate Education Center, but more. We hope it becomes a model for large urban public commuter campuses and, coupled with some new campus housing, creates an optimal environment for learning.

Plans for University College are now before the Faculty Council and the Council of Deans for formal approval. A series of town meetings on the proposal this month will solicit comment from students, faculty, staff, administrators, and members of the public.

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An educated citizenry pays dividends in more ways than one. A report by the National Association of State Universities and Land Grant Colleges shows adults with college degrees are more likely to support scientific research, volunteer, and give to charity than those without degrees. Those findings complement a recent U.S. Bureau of Labor Statistics estimate that those with college degrees earn an annual average of \$35,672, versus \$27,924 for an associate's degree, and \$22,464 for a high school diploma.

Enrollment at IUPUI is up for the spring semester, to 25,793 students, a 1.2 percent increase from last spring. Credit hours taught are up 2.9 percent over last spring to an all-time high of 252,724, topping the previous spring semester record set in 1993. We believe this record-setting enrollment results in part from a student-oriented business operation, such as enhanced ease of registration, expanded admissions activities, and popular promotional events such as Campus Day.

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Our 1996 student survey shows high levels of satisfaction with faculty and overall quality of instruction at IUPUI, as well as with relevancy of classes to students' career objectives. Also high on the list of what students said they like is the ability to register for classes by phone.

While they gave high scores to IUPUI academics, our students were least satisfied with their social experiences on campus, including convenience of parking, availability of child care services, and courses providing credit for community service.

Nearly 1,800 students participated in this fourth annual IUPUI Student Satisfaction and Priorities survey, released last December and overseen by our Office of Information Management and Institutional Research. The survey is far more than a sounding board. It helps set the course for the university.

We are confident that efforts such as University College, a new child care facility scheduled to open in 1998, and plans to create a full-fledged student center will help us better meet the needs of our diverse student body.

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The IUPUI Alumni Association annually awards the Maynard K. Hine Medal to alumni who represent the very best of our university. This year's recipients are no exception.

Kenneth A. Beckley is vice president of corporate relations for H. H. Gregg Appliances Electronics, a past president of the IU Alumni Association, and the director of university relations at IUPUI from 1977 to 1983. He is involved with dozens of community volunteer efforts. Dr. William B. (Joe) Moores is president of Dermatology Inc. in Indianapolis. His charitable activity on behalf of IUPUI and the School of Medicine have earned him the Spirit of Philanthropy Award and the Distinguished Medical Alumni Award. Richard Schilling is a systems analyst for Eli Lilly and chairs the IUPUI Alumni Association Board of Directors. He serves on the School of Engineering and Technology's Alumni Board and helped form the IUPUI Alumni Advisory Council. The three will be honored Feb. 27 at the 1997 Alumni Leadership Dinner at University Place Hotel. To join us, please call our Office of Alumni Relations at 317-274-2317.

The IU School of Public and Environmental Affairs is 25 years old and starts its anniversary celebrations with a February 25 reception at the Indiana Statehouse, which will include colloquia on public finance, criminal justice, and health care. Governor Frank O'Bannon and former governors Robert Orr and Edgar Whitcomb will be on hand in recognition of SPEA's contributions to Indiana.

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The Indianapolis Education Association, which represents teachers working for the Indianapolis Public Schools, last month gave its annual Leadership in Business Awards to Don Marsh, chief executive officer of Marsh Supermarkets, and Payton Wells, president of Payton Wells Automotive Group. Don Marsh was recognized for his work with the Purdue University Cooperative Extension to offer food industry internships at Arlington and Northwest High Schools. Payton Wells was recognized for his extensive involvement in a variety of youth and charitable groups.

Our congratulations and thanks to both these business leaders for their support of youth and educational opportunity in our region.

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Gerald L. Bepko  
Chancellor

Indianapolis this month welcomes the NCAA men's basketball Final Four Championships and an expected 80,000 visitors. Many will revisit a city that has changed considerably since 1991, the last time we hosted the Final Four, and dramatically since 1980, the first time the championships were held here. Circle Centre Mall, the IMAX 3D Theater at White River State Park, the IWERKS CineDome at the Children's Museum, Victory Field and major additions to the Indiana Convention Center are only the more recent arrivals to the city's continuing renaissance.

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The NCAA is no stranger to Indianapolis and, with civic leaders and our White River State Park neighbors, we hope they will soon call this city their home. NCAA officials came to Indianapolis in January to scout possible sites for their new headquarters, and visited the IUPUI campus. They were familiar with the surroundings. Some 30 NCAA Division I championships, in sports ranging from basketball to water polo, have taken place in Indianapolis since 1983. Many of those events were held at our Track and Field Stadium and at our Natatorium, which hosts the NCAA Women's Division I Swimming and Diving Championships from March 20-22.

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Christopher Darden spoke with IUPUI students, faculty and staff here March 7 about his role as a prosecutor in the O. J. Simpson criminal trial and on how the trial impacts civil rights, the criminal justice system and race relations today. M. Cherif Bassiouni, an alumnus of our School of Law, also visited campus this month to discuss his charge as vice chairman of a special United Nation's committee exploring establishment of a permanent international criminal court. His presentation was part of the School of Law's Distinguished Visitor Series, which on April 10 features the Hon. Harry T. Edwards, chief judge of the U.S Court of Appeals, District of Columbia. For more information about the series, call the law school at (317) 274-1908.

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With \$23 million spent here during the 1991 championships, the economic benefit of hosting the Final Four is clear. But what about professional sports? Major League Losers: The Real Cost of Sports and Who's Paying for It is a new book by Mark Rosentraub, associate dean of the School of Public and Environmental Affairs at IUPUI and director of the Center on Urban Policy and the Environment. The book examines the impact of professional sports on local economies and analyzes the expenditures that local governments are making to keep professional teams. Indeed, last month's national ABC news special "Freeloaders" featured an interview with Mark on municipal financing of professional teams.

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For several years, IU and IUPUI have enjoyed a mutually beneficial partnership with Thomson Consumer Electronics in developing new programs and supporting academic studies to help prepare our students for future careers. It seemed a natural progression, then, in our relationship with Thomson to offer assistance to the 1,500 Hoosier workers who will be laid off as Thomson closes its Bloomington manufacturing plant and restructures its headquarters in Carmel. The IU School of Continuing Studies, its Division of Labor Studies, and the IUPUI Community Learning Network have submitted a plan to Thomson that offers comprehensive educational opportunities, ranging from GED certificate or college degree courses to stress control, fiscal management and career counseling programs to help laid-off workers. Courses will be available by TV or video as well as evenings and weekends in shopping malls and high schools.

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Few political leaders understand the synergy between a community's quality of life and its system of education as well as Senator Richard Lugar, who spoke recently with the IUPUI Board of Advisors. "I can't think of a great city that does not have a great university at its heart," said Senator Lugar, who, as mayor of Indianapolis, was instrumental in the formation of IUPUI. Discussing challenges confronting the nation on welfare, job training, trade and other issues, the senator warned that the "consequences are terrible" if they are not met with visionary leadership from all levels of government. Conversely, he said "opportunities are great" if we join together to support world class education as the answer to many of these challenges. Senator Lugar is an honorary lifetime member of the IUPUI Board of Advisors.

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Solutions to problems facing urban America don't come easy. Last month's Joseph Taylor Symposium -- named in honor of the first dean of our School of Liberal Arts -- gave national experts a forum to examine urban health issues in depth, aided by the POLIS Center, our Department of Anthropology, and the Lilly Endowment Inc. Juarlyn Gaiter of the Centers for Disease Control and Prevention, Mohammad N. Akhter, director of the American Public Health Association, and Tony L. Whitehead, professor of medical anthropology at the University of Maryland, spoke on the need to build creative, lasting community health care systems. Our thanks to Clarian Health Partners, the benefactor sponsor of the event, and the Health Foundation of Greater Indianapolis Inc. for providing additional support.

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Our central location in Indiana's capital allows us to bring many of the state's top elected officials and policy makers into our classrooms. As many of you know, former Governor Evan Bayh has been appointed to the Harold A. "Red" Poling Chair of Business and Government at the IU School of Business. Former Congressman Andrew Jacobs, Jr.,

teaches political science students in IUPUI's School of Liberal Arts. Many of the state's leading public servants have taught part-time at our School of Public Environmental Affairs, including Mayor Stephen Goldsmith; Mary McHatton, commissioner of the Indiana Department of Corrections; Louis Lopez, a top aide to Senator Lugar; Anne Delaney, former chair of the Indiana Democratic Party and now executive director of the Julian Center; Randall Shepard, Chief Justice of the Indiana Supreme Court; and William Moreau, an attorney with Bingham, Summers, Welsh & Spillman who was Evan Bayh's chief of staff and who is now chairman of the IUPUI Board of Advisors.

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Enriching one IUPUI classroom last month was Peggy Zeglin Brand, a prominent author and artist, who spoke at a Herron School of Art symposium on "Unframing the Visual Arts: Feminist Influence in American Culture Today." She told some 200 Herron students how since the 1970s women's art has been shaped in concert with and even in reaction to feminist criticism in art scholarship. Peg holds graduate degrees in fine arts and philosophy and has faculty appointments in both philosophy and women's studies at IU Bloomington and in women's studies here at IUPUI. Yes, she is also the spouse of IU President Myles Brand.

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Few challenges set before our communities could be met without the philanthropic activities of any number of institutions and individuals. A new study by the IU Center on Philanthropy adds significantly to our knowledge of giving and serving by African Americans.

The study indicates a unique, community-based philanthropy that, among other things, values contributions of time as much or more than contributions of money. Paula Parker-Sawyers directs the center's Transmitting the Philanthropic Tradition program and the research team that produced this groundbreaking work. Copies of African-American Traditions of Giving and Serving: A Midwest Perspective and its companion video, The Ties That Bind, are available by calling the Center on Philanthropy at (317) 274-4200.

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Thousands of central Indiana high school students have learned about the value of higher education -- and the means by which they can qualify for financial aid at the college or university of their choice -- at our semi-annual Campus Days. But college will remain a dream for many students unless they're ready for the financial hurdles and academic rigors of university life. That's why the Office of Admissions and Office of Financial Aid hosted a special college preparatory program during last month's Campus Day for nearly 80 area students in grades seven through nine.

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Enclosed with this newsletter is my State of the Campus address. I hope you'll agree with me that IUPUI stands at a unique moment in its history. Nowhere is this more evident than in our proposal for University College, which I described in last month's newsletter. The speech outlines the present and future conditions that have led us to propose this next important development. While we face great challenges, this university is truly poised to become a state and national leader in urban higher education by the 21st century. Thanks to all of you for your help thus far in the journey.

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Gerald L. Bepko  
Chancellor

April 1997

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In 1994, under the leadership of President Myles Brand, IU embarked on the most ambitious long-range planning effort in its history -- a process which produced the Strategic Directions Charter. The enclosed letter from President Brand and status report on the charter describe how this effort helps IU and IUPUI focus not only on what we have, but more importantly on who we serve. A great university must be committed to the life of its state and nation. The Strategic Directions Charter underscores our commitment to join further with Indiana communities and citizens and inspire new levels of achievement and learning.

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Positioning for the future is the key to success. Indianapolis Power and Light s John Hodowal describes this as skating to where you know the puck will be. All our schools are engaged in this positioning, but here are a few examples from our professional schools that should enhance their national leadership.

A consolidation of IU and Methodist Hospitals is a successful adaptation to changes in health care that should give the IU School of Medicine a better chance to continue its emergence as one of the nation s very best medical schools. The IU School of Dentistry has completed a new, problem-based curriculum which promises to become a national model for dental education. The IU School of Nursing, long recognized for the breadth and scope of its graduate programs, has revamped its undergraduate curriculum to prepare even more nurses for advanced practice and study.

The Herron/Law Phase II project now before the Indiana General Assembly will make it possible to finally bring the Herron School of Art to campus, with the accompanying energy that will be generated by having Herron physically present and able to create strong bonds with other academic programs at IUPUI. This should bring Herron to the forefront. Also, this project will allow us to begin the new law building later this year and provide long-needed space for library and various teaching functions.

While we have reservations about these rankings, we were interested in the fact that the IU School of Law-Indianapolis moved up to the second tier in U.S. News & World Report s recent survey of the nation s law schools. Other second tier schools include Rutgers University-Newark, Southern Methodist University, Syracuse University, Temple University, the University of Florida, the University of Miami (FL) and the University of Oregon.

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Without exceptional faculty, IUPUI s aggressive movement to the forefront of urban higher education would be impossible. It is with this in mind that we proudly report on those whose teaching and research has recently earned Indiana University-wide laurels.

At Founder s Day in Bloomington last month, Dr. Robert Einterz, clinical associate professor of medicine, received the John W. Ryan Award for Distinguished Contributions to International Programs and Studies for establishing a collaborative education program between IU and the Moi University Medical School in Kenya. Recognized as Distinguished Professors for their internationally renowned research and teaching were Dr. Bernardino Ghetti, described by one peer as a superstar in the field of neurogenerative disease, and Dr. C. Conrad Johnston, Jr., who is an international leader in metabolic bone diseases such as osteoporosis. Earning the President s Award for Distinguished Teaching was John J. Tilley, associate professor of philosophy at the IU School of Liberal Arts at IUPUI, whose creativity, sensitivity and humor make his classroom a dynamic learning environment.

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That an award for achievement in international programs and studies is named for IU President Emeritus Ryan is appropriate, given the world-wide reputation he helped build for IU during his tenure as university president from 1971 to 1987. His career as an outstanding educator and leader appears headed toward new prominence as chancellor of the State University of New York (SUNY), where he currently serves as interim chancellor. Although still needing approval from the university s trustees, the chairman of the search committee for a permanent chancellor says President Ryan is the most qualified individual to lead what is, with 64 campuses, the nation s largest university. We wish him well.

Sustaining IU s commitment to a superb community of learning is the Teaching Excellence Recognition Award (TERA) created last year by the Trustees of Indiana University. The TERA program recognizes teaching excellence by full-and part-time faculty at IU through cash awards or professional development grants ranging from \$500 to \$1,500. This spring, 278 faculty at IUPUI will receive a total of \$350,000 in awards through the program.

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We are proud of the close ties to IUPUI shared by several men and women recently honored for professional achievement by the Center for Leadership Development, headed by good friend Henry Bundles, which prepares minority youth for business and community leadership. Arthur Carter, Sr. a retired certified public accountant who received the center s Lifetime Achievement Award, is an alumnus of our School of Business, as is Marsha Oliver, general manager of the Simon Debartolo Group s Lafayette Square Mall, who was given the Madame C.J. Walker Award. Marya Jones Lee, an NBD Bank executive honored for excellence in financial services, is an alumna of our School of Law. Congratulations as well to Esperanza Zendejas, superintendent of Indianapolis Public Schools, who was honored for excellence in education and is a member of our Board of Advisors, and to Ernest Newborn, Jr., the general counsel of Acordia, Inc., recognized for professional excellence. I was proud to serve with Ernest on Attorney General Jeff Modisett s transition team.

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J. Herman Blake, vice chancellor for undergraduate education at IUPUI, was honored last month for his work to enhance African American participation in higher education. Herman is the 1997 recipient of the Exemplary Leadership Award for Public Service from the Black Caucus of the American Association for Higher Education. IUPUI -- as well as the Indianapolis community -- benefits tremendously from his vision and leadership.

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A dedicated team of students, faculty and staff from the Purdue School of Engineering and Technology at IUPUI competes against Ohio State University, the University of Notre Dame, the University of Oklahoma and other schools in a unique racing series that features high-performance electric vehicles.

This kind of racing is called formula lightning. IUPUI's entry has won in three of its six outings, most recently at the Firebird International Speedway in Phoenix last month. The series helps foster new electric vehicle technology and causes our engineering and technology graduates to be in great demand. The IUPUI formula lightning race car will be featured in next month's 500 Festival Parade.

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It is fitting that IU Trustee James T. Morris, Chairman and Chief Executive Officer of IWC Resources Inc., will give the keynote address this month at our annual Spirit of Philanthropy Luncheon. Even in a city known for its philanthropic spirit, Jim's record of public service stands out. It includes bringing Indianapolis a world-wide reputation in amateur athletics, battling the blight of infant mortality in central Indiana, strong leadership for United Way, and tireless support of IU, his alma mater, and of IUPUI, where he serves on our Board of Advisors. Junior Achievement of Central Indiana recently inducted Jim into its Central Indiana Business Hall of Fame on the strength of his many accomplishments and his high moral and ethical standards.

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Until a special ceremony there last month honoring IU School of Music Dean Charles Webb and his wife, Kenda, no one in the 109-year history of the Indiana Statehouse had ever played a grand piano in the legislative chambers of the House or Senate. Charles, who retires this year after 24 years of leading one of the world's most comprehensive institutions for musical studies, played a Chopin scherzo and a setting of Stardust by Hoagy Carmichael on Steinway grand pianos set up in both the House and Senate chambers. Our thanks to Darrell Bailey, director of the IU School of Music at IUPUI, who arranged with Meridian Music to provide, move and tune both pianos free of charge. Someday, grand pianos may again be played in the chambers. Whether they will ever be played so well is another matter.

School spirit can mean more than showing up for athletic events. Our Undergraduate Student Assembly raised hundreds of dollars and collected food, clothing, and appliances to help more than 150 people left homeless by a devastating fire last month at the Canterbury Apartments downtown. We re proud of these students for their thoughtfulness and leadership

Using sophisticated lasers and dyes, researchers at our School of Medicine have developed an accurate way to measure blood flow to the optic disc and nerve -- areas of the eye damaged by glaucoma, a leading cause of blindness in the United States. The discovery by Dr. Alon Harris, director of the IU Glaucoma Research and Diagnostic Center, and his team of researchers could revolutionize glaucoma treatment by helping physicians pinpoint damage and treat it with medications that stimulate blood flow. The finding may also prove vital to treatment of other eye diseases, including those associated with diabetes and AIDS.

IU's Faculty Colloquium on Excellence in Teaching was formed to promote teaching as an art and to recognize those who practice it with great skill and care. FACET annually invites a small, select group of faculty to join the organization and encourage outstanding teaching throughout the university. This year s FACET invitees from IUPUI are Barry Cournoyer, associate professor in the IU School of Social Work; Catherine Souch, assistant professor of geography in the IU School of Liberal Arts; Sanjiv Gokhale, assistant professor of construction technology in the Purdue School of Engineering and Technology; Marc Jacobson, assistant professor in the Herron School of Art; Anna McDaniel, assistant professor in the IU School of Nursing; and Ann Zerr, associate professor in the IU School of Medicine.

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Gerald L. Bepko  
Chancellor

May 1997

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During our commencement ceremonies this month at the RCA Dome, Marianne Stephens brought to 100,000 the number of graduates from IUPUI schools and programs living throughout the world. This is more than a numerical milestone -- some 70 percent of our graduates reside in Indiana, and they make a significant impact on the social and economic vitality of our state. Marianne is a good example. She earned her bachelor's degree in physical education while working as director of health and physical education at the Boys and Girls Clubs of Indianapolis, and plans to return to IUPUI for her master's degree. Marianne's drive to better herself and her community is shared by many of our alumni. Indeed, of the 40 men and women under age 40 cited this month by the Indianapolis Business Journal as outstanding civic, business and community leaders, nine are graduates of IUPUI. I was particularly pleased that five of the IBJ's 40 were students at the IU School of Law-Indianapolis when I was dean: State Sen. J. Murray Clark, a partner with Clark Quinn Moses & Clark; Ellen Engleman, executive director of Electricore; G. Frederick Glass, a partner with Baker & Daniels and P. Karl Hass, who chairs that law firm's real estate team; and Mary E. Solada, a partner with Bingham Summers Welsh and Spilman. I knew them as students and had the honor of teaching most of them in courses I offered. They succeeded despite this distraction.

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Five outstanding citizens earned honorary degrees from IUPUI at our commencement. Tom Binford, whose volunteer activities in central Indiana are legendary, was awarded a Doctor of Laws degree from IU. Ernest G. Heppner, an electronics pioneer and author who wrote about his experiences as a young Jewish refugee in Japanese-occupied Shanghai during World War II, received an honorary Doctor of Humane Letters degree from IU.

Doris Merritt, whose four decades at IUPUI include leadership roles at both the IU School of Medicine and the Purdue School of Engineering and Technology, was awarded an honorary Doctor of Science degree from Purdue. Former U.S. Rep. John Myers, who served Indiana with distinction for three decades and was instrumental in securing funding for our Cancer Research Institute and the Indiana Cancer Pavilion, earned an honorary Doctor of Laws Degree from IU. Dr. Andrew Thomson Jr., a distinguished physician and educator who was instrumental in the IU School of Medicine's \$211 million capital campaign last year, received an Honorary Doctor of Laws degree from IU.

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Eugene R. Tempel, vice chancellor for external affairs at IUPUI, will succeed University of Notre Dame President Rev. Edward A. Malloy as chairman of the Indiana Commission on Community Service and Volunteerism. The commission oversees state and federal volunteer efforts in Indiana and plays an important role in linking college students with community service efforts. One of Gene's first jobs as chairman was to join the delegation led by Indiana's First Lady Judy O'Bannon to Philadelphia for the President's

Summit for America's Future. The national focus on volunteer service and community activism highlighted by the summit again shows that IUPUI is in the right place at the right time. The IU Center on Philanthropy, represented at the summit by Paula Parker-Sawyers, brings a decade of scholarship on voluntary action for the public good to this important national issue. Gene's appointment to the commission positions IUPUI to bring our strong tradition of community service to volunteer and community service efforts throughout Indiana and the nation.

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A proposal for an IU Center on Aging Research Excellence at IUPUI will receive funding from a Strategic Directions Charter grant. Estimates suggest that one in six Hoosiers will be age 65 or older by 2000, highlighting the importance of research on aging. This interdisciplinary effort among IU's schools of medicine, nursing, allied health sciences, dentistry, optometry, social work and potentially many other programs and departments at IUPUI should produce important discoveries and help improve the quality of life for older adults, both here and across the nation.

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IUPUI has been selected to participate in a \$600,000 research project called "Restructuring for Urban Success: Learning Communities on the Urban Campus" funded by the Pew Charitable Trusts. Working with our peers at Portland State University, Temple University and the University of Houston, we will develop new models to support the achievement and persistence of urban university students. This project addresses the fact that the majority of America's college students are now "non-traditional" students who balance academics with work, family and community activities. IUPUI has emerged as a national leader in serving students within the urban environment by offering a full range of academic and support programs. But we can do better. We look forward to working with our peer universities to develop new programs that address the changing nature of American higher education and provide new strategies for student success. Our thanks to the Pew Charitable Trusts, a leader in national and international philanthropy, for selecting us to join in this project.

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This month we named 34 men and women, drawn from our existing schools and programs, to the faculty of the new University College. They will set the standards, expectations and culture of what is certain to be our most important program in anticipation of a new era of student-centered learning at IUPUI. A search has begun for a dean, associate dean, and assistant dean of the college. By serving as an academic common ground for undergraduate learning, University College will provide our students with the tools they need for sustained success and achievement. It will be a key component in ensuring that the first-year student retention rate at IUPUI equals or exceeds the national rate of 70 percent within the next five years.

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Universities play an important role in the interpretation and analysis of public policy. At IUPUI, the Center for Urban Policy and the Environment recently assisted state lawmakers, local officials and citizens on the Indiana Advisory Commission on Intergovernmental Relations in publishing a comprehensive report on the general condition of child welfare programs in Indiana. The report takes on added significance in light of welfare reform at the federal level that is delegating greater authority than ever before to state and local governments. Among the report's findings are that child abuse and neglect cases increased more than 105 percent between 1985 and 1995, and that, from 1985 to 1993, the increase in these cases went up 89 percent in Indiana compared to 59 percent nationally. In addition, from 1994 to 1995, child welfare costs increased 13 percent, while all other welfare expenses decreased by 22 percent.

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Using sophisticated lasers and dyes, researchers at the IU School of Medicine have developed an accurate way to measure blood flow to the optic disc and nerve -- areas of the eye damaged by glaucoma, a leading cause of blindness in the United States. The discovery by Dr. Alon Harris, director of the IU Glaucoma Research and Diagnostic Center, and his team of researchers could revolutionize glaucoma treatment by helping physicians pinpoint damage and treat it with medications that stimulate blood flow. The finding may also prove vital to treatment of other eye diseases, including those associated with diabetes and AIDS.

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IUPUI was proud to welcome the nearly 20,000 participants running in the 500 Festival Mini-Marathon through our campus earlier this month and we are also honored to help put finishing touches on this special month in Indianapolis by participating in the 500 Festival Parade, which will feature our Formula Lightning electric race car and the IUPUI Calliope. We hope all of you have a safe and happy Memorial Day holiday.

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Gerald L. Bepko  
Chancellor

The IU Center on Philanthropy at IUPUI, a national leader in philanthropic scholarship and education, has a new executive director -- Eugene R. Temple. Many of you know Gene as vice chancellor for external affairs at IUPUI, where he oversaw campus efforts in alumni relations, marketing, community and governmental relations, development, and intercollegiate athletics.

In addition to those roles, Gene has been instrumental in establishing the Center on Philanthropy's national and international reputation since its founding in 1987. He chaired the center's first organizing committee and served as part-time executive director of the popular Fund Raising School, where he taught courses on the center's behalf not only across the nation but around the world. He is coauthor of *Fund Raisers: Their Careers, Stories, Concerns, and Accomplishments*, a study of the fund raising profession, and serves as vice chairman of the National Society of Fund Raising Executives Board of Directors.

Gene is especially well suited to guide the center into the next decade and position it to grow in influence as a leader in the discussion of philanthropy's role in bettering the quality of life in communities around the world.

We will miss Gene as a member of the campus administration, but we are delighted to invite him to move into this new, fundamentally important role in the center, one of the key interdisciplinary efforts shaping IUPUI's future.

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More than 175 first-generation and low-income students at IUPUI will receive intensive academic advising and counseling through a U.S. Department of Education grant. The federal Student Support Services Program will provide \$175,000 annually through 2001 for programs within University College that are aimed at improving student persistence and academic achievement. This award is the result of a coordinated effort by the Undergraduate Education Center and the Offices of the Registrar, Admissions, and Student Financial Aid.

An important part of IUPUI's mission is to serve students of all ages, including those who are years away from considering a college career. This summer, we continue our tradition of serving as a place where hundreds of central Indiana youngsters can learn about science, engineering, and technology and get a taste of college life.

For nearly a quarter century, the Minority Engineering Advancement Program (MEAP) has encouraged local middle and high school students who are talented in math and science to consider careers in engineering and technology. This program, sponsored by the Purdue School of Engineering and Technology at IUPUI, helps combat

underrepresentation of minority men and women in those fields. The MEAP program runs through July 25.

Our Upward Bound program, funded in part by the U.S. Department of Education and now in its second year at IUPUI, will host some 50 students from four Indianapolis-area high schools this summer. They will spend six weeks on campus, taking classes, living in a dormitory, participating in community volunteer work, and seeing what life as a college student is all about. Upward Bound runs through July 25.

Scientist's Apprentice Camp teams tomorrow's scientists with today's -- 24 students in grades 6-8 work side by side with professors of chemistry, computer science, geology, physics, and psychology from the Purdue School of Science at IUPUI. They conduct research projects and learn basic methods of scientific inquiry and experimentation. The camp runs until July 18.

Earlier this summer IUPUI and the White River State Park Development Commission sponsored Future Camp, where central Indiana high school students working with professors from the IU School of Education and the Purdue School of Science used state-of-the-art software to create three virtual reality projects, one of which was a virtual RtourS of the Indiana Statehouse that included a welcome from Gov. Frank O'Bannon.

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Angela Barron McBride, university dean of the IU School of Nursing, has been named to the National Institutes of Health Advisory Board on Women's Health. This is the latest of many recognitions Dean McBride has earned, which include service as past president of the American Academy of Nursing and as a fellow of the American Psychological Association.

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Congratulations to the elected officials and civic leaders who helped bring the NCAA headquarters to Indianapolis and White River State Park, including James T. Morris, president and CEO of IWC Resources, an IU trustee and member of the IUPUI Board of Advisors. The NCAA will add a capstone to our city's emergence as a world-class leader in amateur athletics and be a wonderful companion to the campus sports facilities that border the park.

Those sports facilities continue to be busy. Earlier this summer, the newly renovated Track and Field Stadium hosted the USA Track and Field Championships. From August 9 to 17, the Indianapolis Tennis Center on campus hosts the 1997 RCA Tennis Championships. Tickets are still available for this popular tournament, regularly voted a favorite by players on the Association of Tennis Professionals Tour. For ticket information, call (800) 622-LOVE.

\* \* \*

Our Institute of Forensic Imaging was toured recently by Mayor Stephen Goldsmith and Police Chief Michael Zunk. This facility, located within the Purdue School of Engineering and Technology, is helping state and local law enforcement officials use digital imaging technology to better investigate and prosecute crime. IUPUI is proud to host the lab as well as other projects within AdvanceTek, Inc., a not-for-profit research and development corporation that focuses on new ways to link cutting-edge technology with government, business, and industry partners.

Another arm of the AdvanceTek consortium is the Advanced Vehicle Technology Institute, where Dr. Russell C. Eberhart, associate dean for research at the Purdue School of Engineering and Technology at IUPUI, was recently appointed executive director. Russ was instrumental in founding the Institute, which works toward having mid-America recognized as a leader in the development and manufacture of electric and electric-hybrid vehicles.

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Although IUPUI benefits from external private support, it is particularly satisfying when our faculty and staff, through the annual Campus Campaign, contribute to worthwhile projects within the university. So far, the campaign has raised more than \$100,000 in support of the IUPUI Child Care Center, our Office for Women, new acquisitions for the University Library, the Minority Student Scholarship Fund, among many others.

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Indianapolis was one of five cities featured as a model of urban redevelopment at the James A. Rouse Forum on the American City, held June 24 in Washington, D.C. The forum also featured Baltimore, Cleveland, Chattanooga (Tenn.), and Portland (Ore.).

The forum is named for the man who developed Boston's Faneuil Hall Marketplace, Baltimore's Harbor Place, and other "festival marketplaces" that have helped rejuvenate urban centers through trade and tourism.

I was honored to join Mayor Stephen Goldsmith; John S. Myrland, President, Indianapolis Chamber of Commerce; and Dennis West, President of Eastside Community Investments on a panel that described some of the strategies behind the Indianapolis renaissance, including the role of public higher education as a contributor to economic development.

Among the improvements made to America's urban areas, forum attendees cited public-private partnerships to bring investment and jobs back to the inner cities, the federal government's efforts to spur growth in lending, and the cleanup of urban industrial sites.

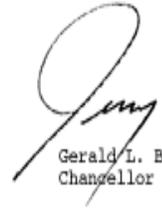
Treasury Secretary Robert Rubin called on the public and private sectors to join forces in revitalizing cities, saying the country's economic future hinges on successful urban renewal. "The view that inner cities are hopeless simply is not true," he told the audience

of business and government leaders. "The challenge is to take what's worked and try it elsewhere."

\* \* \*

In case you had not seen it, enclosed with this letter is a recent Indianapolis *News* editorial on IUPUI, which comments on my State of the Campus address last December. It contains some interesting commentary on the relationship between IUPUI and the community we serve, and we are pleased to have been granted permission to reprint it and share it with you.

\* \* \*



Gerald L. Bepko  
Chancellor

IUPUI shares in \$8 million awarded by the Lilly Endowment to IU of the total \$24 million received by four other public universities and nine private colleges statewide to encourage more Hoosiers to earn undergraduate degrees and raise low levels of educational attainment in the state's workforce.

IUPUI Executive Vice Chancellor William M. Plater helped draft the 10-year student retention plan submitted by IU to the endowment. It is designed to improve student success in first-year and foundation skill courses, provide better career counseling and academic advising -- especially for students at risk of dropping out -- create stronger student communities, and support student learning outside the classroom, including technology enhancement.

The endowment grant, combined with other retention efforts already under way, should produce an estimated 1,600 additional graduates systemwide by 2007, including nearly 300 new graduates from our campus. IUPUI's \$2.5 million share of the award will enhance efforts already in place in University College.

\* \* \*

And by the way, University College has its first dean -- Scott E. Evenbeck. Scott began his career with IUPUI in 1972 as faculty member in the Department of Psychology and has served since 1990 as associate vice chancellor for undergraduate education.

He was instrumental in shaping IUPUI's portion of the student retention plan mentioned above, and he recently led a consortium from IUPUI, Temple University, the University of Houston and Portland State University in winning a Pew Charitable Trust grant to develop model student learning communities at IUPUI and other urban universities.

Scott's work is highly regarded nationally, and we are confident that he will lead University College with wisdom and the welfare of students ever in the forefront.

\* \* \*

As a partnership campus of Indiana University and Purdue University, IUPUI is especially proud of alumnus/astronaut David A. Wolf, a native of Indianapolis, who holds a medical degree from IU and an electrical engineering degree from Purdue. He represents the wonderful opportunities available to those whose studies cut across disciplines.

Next month, Dr. Wolf will be on the Russian space station Mir. He joined NASA as an astronaut in 1983, having been a research scientist at the Indianapolis Center for Advanced Research for three years during his medical studies at IUPUI. Only 41 years of

age, Dr. Wolf now has 11 U.S. Patents, the 1990 NASA Exceptional Engineering Achievement Medal, and the 1992 NASA Inventor of the Year Award.

He was responsible for developing the American Flight Echocardiography, which analyzes the effect of gravity on the heart, lungs, and cancerous tissues and was assigned as chief engineer for the Space Station's medical facilities.

In 1993, he served as astronaut and mission specialist aboard the space shuttle Columbia, a record-setting 14-day voyage dedicated to life sciences research.

He has spent recent months in Russia, learning the language and preparing medical and scientific experiments to be conducted aboard Mir. Dr. Wolf's exceptional achievements and his enthusiasm for embracing new challenges are an inspiration to Boilermakers and Hurryin' Hoosiers alike. We wish him a safe and productive mission.

\* \* \*

Back on earth, we mark the return of William Hodes, a professor at the IU School of Law-Indianapolis, from an 11-month tour of duty with the U.S. Supreme Court as clerk to Associate Justice Ruth Bader Ginsburg.

Bill's appointment made history -- he was the first tenured law professor to clerk for the high court. But Bill had to work just as hard as his 35 fellow clerks, many of whom had only recently graduated from law school.

His experience tracking cases, writing briefs, working on emergency appeals in capital cases and a birds-eye view of the Supreme Court will undoubtedly provide rich new material for discussion in Bill's classes this fall.

\* \* \*

Leslie Lenkowsky, departing as head of the Indianapolis-based Hudson Institute -- home to some of the nation's top public policy experts -- will become a full-time professor at the IU Center on Philanthropy next month.

This appointment ensures that the Center will continue its leadership in the inquiry and practice of philanthropy. It also enhances the position of the IUPUI campus as a place for national discussion on the emerging role of philanthropy in the public and private sectors.

Mr. Lenkowsky is among other things a resident fellow of the American Enterprise Institute for Public Policy Research, a presidential appointee to the Corporation for National Service and a former deputy director of the United States Information Agency. He brings to the Center and its programs extensive expertise in welfare and education reform, workforce development, national service initiatives and international diplomacy.

\* \* \*

Jean and I are honored to join Gov. Frank O'Bannon and First Lady Judy O'Bannon in hosting a publication party for Larry Conrad of Indiana: A Biography, on Sept. 24 at University Library. As many of you know, Larry was a former Indiana secretary of state and advised countless elected officials, including Governor O'Bannon, during his life. It is fitting that we will celebrate the publication of this important biography at IUPUI. Larry was a graduate of the IU School of Law-Indianapolis and a long-time member of our Board of Advisors. Larry's papers, which outline his extraordinary career and public service, are archived at our University Library, where they will no doubt inspire future leaders and scholars. Please contact Jane Rooksby at 274-2154 to find out more about the reception, the refreshments for which will be graciously donated by Marsh Supermarkets.

\* \* \*

The Herron Gallery at IUPUI's Herron School of Art regularly features work by some of the world's best artists. This season the gallery will feature paintings, prints and photographs by Roy Lichtenstein, Andy Warhol and Linda McCartney, among many others.

The 1997-98 exhibition schedule kicks off this month with works by painter Robert Colescott, whose work is a fixture in the country's most prominent museums. The show runs through Sept. 27.

The Herron Gallery's annual student exhibitions also showcase great things to come from Herron-trained artists. Indeed, Herron alumna Vija Celmins, who graduated from the school in the early 1960s, just received a \$345,000 MacArthur Fellowship in recognition of her outstanding paintings and drawings. For this year's exhibition schedule and gallery hours, please call 920-2420.

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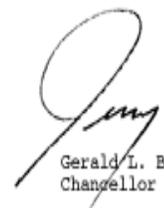
IUPUI this month hosts an international symposium on tissue regeneration, a growing field of scientific inquiry that could produce breakthroughs in health care and improve the quality of life for those who suffer from injured or failed tissues and organs.

David L. Stocum, dean of the Purdue School of Science at IUPUI, is internationally recognized for his work in this area and regenerative biology experts from the world's leading universities will attend. For information, contact the School of Science at 274-1778.

\* \* \*

I have included our new campus view book with this issue of the newsletter. I hope you'll enjoy it and share it with your friends and family.

\* \* \*



Gerald L. Bepko  
Chancellor

This fall, IUPUI set another record for credit hour enrollment. Of the 27,036 students enrolled, the majority -- 51.5 percent -- are taking classes full-time. African American enrollment increased 8.3 percent from last year to 2,543 students, representing nearly 10 percent of the total student body.

For the past few years, we have surveyed continuing students about their likes and dislikes in an effort to continually improve our services. Some interesting trends have emerged as we collect this information from year to year. More of our students are single, and fewer have children at home. The number of first-generation college students increased from 57 percent to 62 percent this year.

Students express the greatest level of satisfaction with registering for classes by phone and the overall registration process, quality of teaching by faculty in their major, library hours, and safety on campus.

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The U.S. Department of Housing and Urban Development has selected IUPUI as one of 25 colleges and universities nationwide that will work to revitalize low-income neighborhoods through university-community partnerships.

IUPUI will receive a three-year, \$395,000 grant from HUD to continue our work with the Westside Cooperative Organization (WESCO) to address health care, economic development and education concerns in the Haughville, Hawthorne and Stringtown neighborhoods, which are near our campus. These funds, which will be matched by IUPUI and the neighborhoods involved, will expand IUPUI's long-standing commitment to assist neighborhoods in our vicinity and help anchor other community revitalization efforts.

\* \* \*

The IU Cancer Research Institute was formally dedicated this month. It is a valuable addition to the nationally recognized cancer research and treatment programs at the IU School of Medicine, which include the IU Cancer Center and the Indiana Cancer Pavilion, opened last year to provide state-of-the art care for adult cancer patients.

Laboratories at the institute include those focused on stem cell research, experimental therapeutics, oncology and pediatric cancer research. Instrumental in establishing this facility were former Indiana Congressman John T. Myers, who secured \$10 million in federal funding, and \$12 million in philanthropic contributions.

Dedication ceremonies featured a keynote address by David G. Nathan, president of the Dana Farber Cancer Institute at Harvard Medical School. Dr. Joseph E. Walther, founder and benefactor of the Walther Cancer Foundation and the Walther Cancer Institute -- which supports cancer research at the School of Medicine -- was awarded an honorary doctor of science degree.

\* \* \*

Building better support systems to help juvenile offenders make a good transition from prison to society was the focus of a conference this month hosted by the IU School of Public and Environmental Affairs at IUPUI. For the past two years, IUPUI juniors and seniors in the Aftercare by IUPUI through Mentoring (A.I.M.) have been matched with many of the 15 to 20 individuals released each month from the Plainfield Juvenile Correctional Facility. The students help the youths develop goals and adapt to home and work environments less structured than the correctional facility.

Roger Jarjoura, assistant professor in SPEA and founder of the A.I.M. program hopes the conference builds support for comprehensive programs to help recently released juvenile offenders.

\* \* \*

Bill Mays and Rebecca Markel were honored at the annual IU Nursing Gala this month for their contributions to the nursing profession. Mays, chief executive officer of Mays Chemical Company in Indianapolis, received the Doris H. Merritt Service to Nursing Award. His wife, Rose Mays, is a faculty member. Markel, assistant dean for development and associate professor, received the Emily Holmquist Lifetime Achievement Award.

Proceeds from this year's nursing gala will go to mentoring, career development, and junior and senior high school summer camps.

\* \* \*

The IU School of Law-Indianapolis this month named as distinguished alumni former Gov. Edgar D. Whitcomb, David S. Richey, a senior partner in Parr Richey Obremsky & Morton, which has law offices in Indianapolis and Lebanon, and Indianapolis Power and Light CEO John R. Hodowal.

The three men were presented with the 1997 Distinguished Alumni Service Award at the annual Law Alumni Banquet, attended by some 200 IU School of Law-Indianapolis graduates.

\* \* \*

IUPUI's Human Resources Division has been honored for its role in designing a comprehensive human resource program for Clarian Health by the College and University Personnel Association. IUPUI was awarded the group's national Recognition Award for Excellence in Human Resource Management. It is given to a college or university that shows creativity and innovation in its approach to human resource management.

\* \* \*

Congratulations to the Children's Museum of Indianapolis, which received one of three national awards from the Institute of Museum and Library Services in Washington, D.C. First Lady Hillary Rodham Clinton made the presentation. The Children's Museum was honored for its attracting new audiences, developing innovative programs, and collaborating with other public institutions.

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This month, United Way of Central Indiana kicks off its 1997 Touch A Life campaign, aimed at raising \$31.7 million for service agencies. Since 1991, the start of the campaign has been highlighted by the Day of Caring, in which volunteers fan out across central Indiana to paint and clean, visit the homebound, teach children and perform other volunteer services at United Way agencies. In the past six years, the number of volunteers has more than doubled. The 1997 Day of Caring drew more than 2,000 people, including several teams from IUPUI.

\* \* \*

J. Herman Blake, vice chancellor of undergraduate education at IUPUI since 1989, will become professor of professional studies and sociology at Iowa State University and help the school form a cross-disciplinary program in African American studies. His wife, Emily Moore, is also joining the faculty there.

Because of Herman's dedication to building vibrant partnerships between the academy and the community, many of you know him and his devotion to motivating students for achievement, supporting their desire to learn, and helping them develop qualities of leadership for a lifetime.

Undergraduate Student Assembly Secretary Jennifer Kay Rumble paid tribute in the student newspaper, The Sagamore, and expresses as well as anyone could why we will miss Herman's special touch with students:

Everything the university is doing for its students enriching the undergraduate educational experience through unity and diversity is a reflection of his vision.... Anyone who has come into contact with [him] could attest to feeling his strength, power, generosity, and dedication to helping students.

As Herman would say . . . Keep on keeping on,

\* \* \*



Gerald L. Bepko  
Chancellor

November 1997

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Following approval last month from the Trustees of Indiana University to proceed with our application for NCAA Division I status, IUPUI has been invited to join the Mid-Continent Conference (MCC).

We anticipate NCAA approval to compete in Division IAAA -- the designation for Division I institutions without football programs -- by Fall 1998. Membership in the MCC, which includes Valparaiso University as well as urban institutions such as Chicago State, Oakland University, the University of Missouri at Kansas City and Youngstown State University, would allow IUPUI to compete in Division I in 1998-99.

High-level competition is important to our athletic program. It should help us recruit and provide scholarships for talented student athletes and allow them to play against institutions that are similar to our campus in size, scope, and urban location.

But Division I status has implications for IUPUI that go far beyond our athletic teams. Across the nation and particularly in Indiana, there are numerous examples of how intercollegiate sports can enhance the total educational experience offered by a college or university. They have helped create a campus life and spirit that forges lasting bonds between students and the institution, between students and faculty, and among students themselves. These relationships have been important to building student self-confidence, pride, and high expectations for academic achievement.

Such relationships are especially important to IUPUI. We are a commuter campus with a sometimes confusing name and identity. More than 60 percent of our undergraduates are first-generation college students. In this context, the need for a Division I program at IUPUI that builds institutional pride, promotes campus cohesion, and sharpens our identity nationally through competition with our peer urban universities is clear and compelling.

The global economy is changing the way we think about the workforce, the behavior of stock markets, the dissemination of information, and the management of multinational corporations; now, it is more important than ever for businesses small and large - East Coast, West Coast, Midwest - to learn to communicate better across languages and cultures. While some believe the only language of business is money, understanding cultural differences and being more familiar with customs associated with commercial transactions in other countries can help negotiators develop better - and more profitable - business relationships.

International business is booming for many central Indiana companies. IUPUI has created a new Center for Intercultural Communication in the IU School of Liberal Arts to help businesses recognize pitfalls and clear hurdles. Directed by Professor of English Ulla Connor, an expert in applied linguistics, faculty and researchers from various disciplines,

will provide practical training for companies on and off campus, while gathering first-hand knowledge for incorporation in education texts, manuals, and training sessions.

The center began operations July 1. For information, call (317) 278-2441.

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The Indiana University School of Medicine is one of six National Centers of Excellence in Women's Health designated this year by the U.S. Department of Health and Human Services. It is the only one in the Midwest.

The designation provides funding for four years and the leverage to seek additional support at the local, regional, and national levels to expand programs. Assistant Dean and Professor of Medicine Rose S. Fife, M.D., directs the project, which will develop a comprehensive, well-integrated women's health care program in Indiana. It encompasses clinical training and services that address both physical and mental health needs, include women from all stages of life and varied sociocultural backgrounds, enhance multidisciplinary research, increase participation of women in clinical trials, and advance women in the medical profession.

The professional development component is modeled on that of The Johns Hopkins University School of Medicine in Baltimore whose work in gender-equality has been widely recognized of late in medical periodicals. The IU initiative also includes identifying women locally and nationally who can serve as members of advisory and review groups.

On November 17, Cheryl Sullivan becomes IUPUI's new vice chancellor for external affairs, overseeing community and alumni relations, communications, public relations, and intercollegiate athletics. She succeeds Eugene R. Tempel, who was named executive director of the IU Center on Philanthropy last summer.

As head of the Family and Social Services Administration (FSSA) -- Indiana's largest state agency -- under former Gov. Evan Bayh, Cheryl demonstrated outstanding leadership directing the state's administration of welfare, Medicaid, developmental disabilities, and other social service programs. She helped complete a nationally recognized reform of Indiana's welfare system, oversaw a significant statewide expansion of community-based care for people with disabilities, and restructured the state's Medicaid plan.

Cheryl is an eloquent advocate for family and social services on both the state and national levels. Lt. Gov. Joseph Kernan recently appointed her to his Jobs Council as cochair of the state's Welfare-to-Work Committee, and she served on the American Public Welfare Association's board.

Before serving as Secretary of FSSA, Cheryl was Gov. Bayh's executive assistant and director of health and family policy, where she led the governor's effort to articulate and

implement the state's reform of health insurance and health care services. She was a research associate from 1986 to 1989 at the Riley Hospital for Children's Child Development Center and assistant director for administration at IU Bloomington's Institute for Developmental Disabilities.

Among her numerous honors are the Outstanding Alumni Award from the IU School of Public and Environmental Affairs, the Woman of Distinction Award from Soroptimist International of Indianapolis, and the Sagamore of the Wabash.

Cheryl earned a bachelor's degree in biological sciences from the University of Maryland, a master's degree in environmental sciences from IU, and a certificate from the executive program in state and local government at the John F. Kennedy School of Government at Harvard University.

She and her husband, Indiana Supreme Court Justice Frank Sullivan, Jr., have three children, Denis, Douglas and Thomas.

Last month, IUPUI hosted the first meeting of development officers from the "Urban 13 Plus" -- 21 public institutions from across the country with urban locations and orientations. Our institutions face unique challenges in raising funds, and it is important that we join together in rallying awareness of the growing prominence of urban universities nationwide.

Unique challenges also produce unique innovations. I testified recently on behalf of the Urban 13 Plus before the National Commission on the Cost of Higher Education in Washington, D.C. We presented evidence of how urban universities manage resources to keep higher education affordable and accessible even though expenses in urban areas often can be higher.

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The American Productivity and Quality Center, a nonprofit education and research organization, says IUPUI is an international leader in information management. IUPUI is one of seven colleges, universities, and businesses -- including Texas Instruments/Raytheon, Honeywell Microswitch, and the University of Central England -- that the APQC has selected for a study on information use in decision making. University College and the IU-Methodist hospitals merger were cited by the APQC as examples of excellent information use.

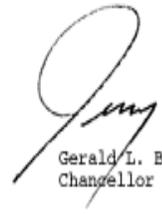
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Along the same lines, we have enclosed with this newsletter the 1996 IUPUI Performance Report. It evaluates our progress in meeting student enrollment and retention goals as well as other important indicators of our performance during the past year.

\* \* \*

The Information Age has provided a new twist on an old adage: "To err is human, but it takes a computer to really foul things up." Such was the case in the last issue of the

newsletter when a computer program gave many of you new first names. We apologize and have received assurances that the problem has been corrected.



Gerald L. Bepko  
Chancellor