

From: McGuire, Lisa E.
Sent: Thursday, December 02, 2010 2:01 PM
To: iussw_all
Subject: FW: New Academic Directions

Colleagues – Make sure you pay attention to the questions in this email – they are all about restructuring and merging units. I think we all need to be mindful of this process and may need to be proactive in asserting the importance of a autonomous School of Social Work, which I believe is important to fulfilling our mission. And I believe this could have implications for other campuses beyond IUPUI as well!

The email suggest this be discussed in our faculty senate – I hope we will do so to brainstorm a stance to this process!

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From: Lee, Karen
Sent: Thursday, December 02, 2010 12:08 PM
Subject: New Academic Directions

Dear IUPUI Faculty,

Below is a message from Chancellor Bantz and Provost Hanson regarding core questions the New Academic Directions Committee is considering during their assessment of academic and scholarly excellence at Indiana University.

Your consideration and response to the questions are appreciated. Please take a minute to review the e-mail and respond to them at newacad@indiana.edu.

Thank you.

L. Jack Windsor
President, IUPUI Faculty Council

This message was sent to you on behalf of Jack Windsor by:

Karen E. Lee, Coordinator
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From: Payne, Sylvia M **On Behalf Of** CHANCLLR
Sent: Wednesday, October 20, 2010 9:00 AM
Subject: New Academic Directions

Dear Colleagues:

As President McRobbie outlined in his recent state of the university address, the New Academic Directions Committee has begun the difficult task of assessing organizational strengths, weaknesses, and opportunities and considering whether there are barriers to academic and scholarly excellence at Indiana University. To maintain open communication between the committee and the faculty, departments and schools, we will send periodic updates on the committee's work and requests for your reactions. Deans and department chairpersons will also lead conversations on these issues in faculty meetings throughout the year. At any time, please feel free to contact the committee at newacad@indiana.edu with comments or concerns.

The Committee has been asked to consider the following core questions in its analysis. Your input and suggestions on these matters will be essential to the breadth, depth and usefulness of recommendations submitted to the President in early spring. Please take a few minutes to respond to this message with your suggestions and comments on any or all of these items. You should feel free to speak frankly and honestly; your responses will only be considered by the committee. If you would prefer to discuss your ideas with a member of the committee please send a note to newacad@indiana.edu, so we can arrange a meeting, or simply contact the member directly. (The members of the committee are listed at the bottom of this e-mail.)

1. Is IU offering the kinds of degrees and educational opportunities that one would expect of a university that aspires to be one of the finest universities of the 21st century? If not, what are the impediments to this and how might these be addressed?
2. Do the structure and organization of the academic units at IU allow the productivity of its faculty to be maximized in fulfilling the university's educational, research and clinical mission? If not, how might these be addressed?
3. Are there areas in which our national and international peers have already successfully established new schools or other academic units in which IU should also be considering similar developments? Are there other areas in which IU is uniquely positioned to establish new schools or units?
4. The opposite question is equally important: are there programs that have fallen by the wayside and need to be radically reoriented or even discontinued?
5. Should some of our present schools and other academic units be transformed through mergers or restructuring in ways that allow them to be more efficient and to take full advantage of important national and international educational trends?
6. How can IU support the fullest development of multi-disciplinary activities between academic units?

7. In pursuing its academic mission, is IU responding to and taking full advantage of, the opportunities and challenges posed by the pervasive impact of information technology and globalization?

Thank you for your participation in this important and consequential institutional examination.

Charles Bantz and Karen Hanson, co-chairs, New Academic Directions Committee

Charles Bantz, Executive Vice President and Chancellor, IUPUI

Karen Hanson, Executive Vice President and Provost, IU Bloomington

Committee members:

John Applegate, Vice President for University Regional Affairs, Planning and Policy

Simon Atkinson, Associate Professor, School of Medicine, IUPUI

William Blomquist, Dean, School of Liberal Arts, IUPUI

Maria Bucur, John W. Hill Chair of European History and Director, Russian and East European Institute, IUB

Craig Brater, Dean, School of Medicine, IUPUI

Fred Cate, Distinguished Professor and C. Ben Dutton Chair of Law, Maurer School of Law, IUB

Daniel Cole, Bruce Townsend Professor of Law, IU School of Law—Indianapolis

Michael Coleman, President, Indiana University Student Association, IUB

John Graham, Dean, School of Public and Environmental Affairs

Jorge José, Vice President for Research

Shreyas Joshi, President, Medical Student Council, IUPUI

Bernice Pescosolido, Distinguished Professor, Sociology, IUB

Elizabeth Raff, Professor of Biology, IUB

Robert Schnabel, Dean, School of Informatics

Anantha Shekhar, Raymond E. Houk Professor in Psychiatry, IUPUI

Neil Theobald, Vice President and Chief Financial Officer

William Tierney, Chancellor's Professor and Joseph J. Mamlin Professor of Medicine, IUPUI

James Wimbush, Dean, University Graduate School

David Zaret, Interim Dean, College of Arts and Sciences, IUB