# 2013 IUPUI STAFF SURVEY SUMMARY REPORT

# INDIANA UNIVERSITY PURDUE UNIVERSITY INDIANAPOLIS

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#### EXECUTIVE SUMMARY

- The IUPUI Staff Survey was designed to collect representative data about staff satisfaction with supervision, training, communication, IUPUI's climate for diversity, and IUPUI overall. The survey was administered by the Office of Information Management and Institutional Research (IMIR) in collaboration with Human Resources Administration, IUPUI Staff Council, and other leaders across campus.
- In fall 2013, a sample of 4,882 full- and part-time staff employed at the Indianapolis campus received an email invitation to participate in the survey. Employees in Campus Facilities Services also received a postcard encouraging participation. A total of 2,284 staff responded to the survey for an adjusted response rate of 47.5%.
- Seventy-three percent of respondents were female compared to 69% of the entire sample (Table 1).
- Six percent of respondents were hourly employees compared to 14% of the entire sample (Table 1).

### **Overall Satisfaction**

- At least 44% of hourly, biweekly, and monthly employees were very satisfied or satisfied with the clarity of objectives and plans for the next few years at IUPUI (Table 2).
- About 45% of monthly employees strongly agreed that they like the work in their current position, compared to 37% of hourly

- employees and 35% of biweekly employees (Table 3).
- Approximately 71% of hourly employees and 71% of monthly employees strongly agreed or agreed that they were satisfied with their involvement in decisions that affect their work, compared to 61% of biweekly employees (Table 3).

# Supervision, Evaluation, and Rewards

- Eighty-nine percent of hourly staff, 78% of monthly staff and 76% of biweekly staff strongly agreed or agreed that flexible work arrangements were fairly administered in their work unit (Table 5).
- About 59% of monthly staff, 57% of biweekly staff, and 36% of hourly staff strongly agreed or agreed that they had received an annual written performance evaluation (Table 6).
- Six out of ten monthly staff, 49% of biweekly staff, and 51% of hourly staff strongly agreed or agreed that oral performance evaluations were conducted in their unit (Table 6).
- Approximately 63% of hourly staff, 47% of biweekly staff, and 50% of monthly staff strongly agreed or agree that they were satisfied with recognition received for doing a good job (Table 7).

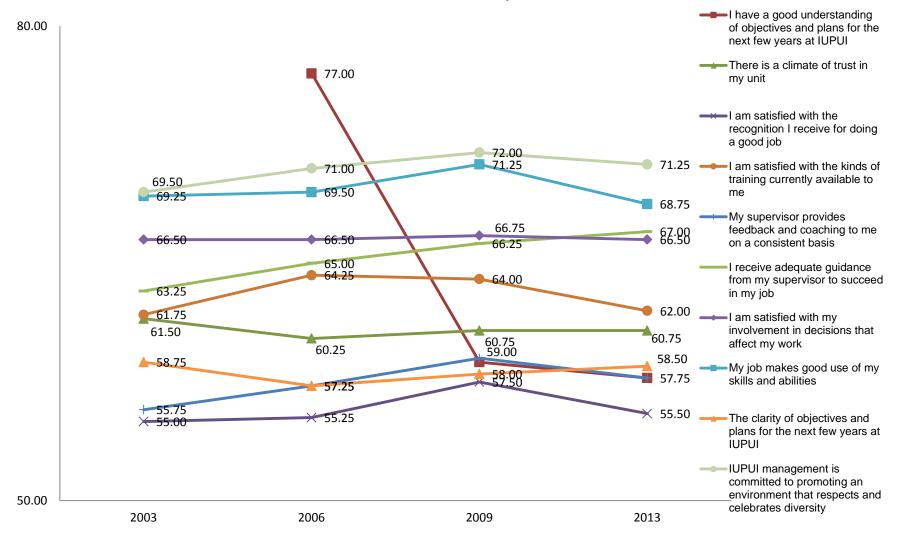
## **Climate for Diversity**

- Seventy-eight percent of monthly, 69% of biweekly, and 68% of hourly employees strongly agreed or agreed that IUPUI management is committed to promoting an environment that respects and celebrates diversity (Table 8).
- One fourth of monthly employees reported that they attended workshops, events, or activities that increased their understanding of diversity very often or often, compared to 19% of biweekly and 15% of hourly employees (Table 9).
- Approximately 84% of monthly, 78% of biweekly, and 82% of hourly staff strongly agreed or agreed that administrators regularly speak about the value of diversity at IUPUI (Table 10).

#### **Overall Job Environment**

- About 67% of monthly employees, 59% of biweekly employees, and 71% of hourly employees strongly agreed or agreed that they were satisfied with the amount of information they receive about what is going on in their unit (Table 11).
- At least 41% of monthly, biweekly, and hourly employees strongly agreed or agreed that they have a good understanding of objectives and plans for the next few years at IUPUI (Table 11).
- Eight out of ten monthly employees, 73% of biweekly employees, and 77% of hourly employees strongly agreed or agreed that the training they have attended for their present job has helped them perform their job better (Table 13).

## **Overall Satisfaction by Year**



<sup>&</sup>lt;sup>a</sup>ltems scaled from 0–100 to account for differences in scales between years.

## TABLE OF CONTENTS

	<u>Page</u>
INTRODUCTION	1
SECTION 1: OVERALL SATISFACTION	5
Overall Satisfaction	5
Job Satisfaction	8
Quality of IUPUI	10
SECTION 2: SUPERVISION, EVALUATION, AND REWARDS	11
Supervision and Management	11
Performance Evaluations	13
Recognition and Rewards	14
SECTION 3: CAMPUS CLIMATE FOR DIVERSITY	16
Diversity Attitudes	16
Diversity Activities	18
Campus Climate	19
SECTION 4: OVERALL JOB ENVIRONMENT	21
Communication and Morale	21
Work Environment	23
Training and Development	24
APPENDIX A: 2013 IUPUI STAFF SURVEY	26

## LIST OF TABLES

<u>Pag</u>	<u>je</u>
TABLE 1—Demographic and Employment Characteristics of Respondents	2
TABLE 2—Overall Satisfaction	5
TABLE 3—Job Satisfaction	8
TABLE 4—Quality of IUPUI10	0
TABLE 5—Supervision and Management1	1
TABLE 6—Performance Evaluations13	3
TABLE 7—Recognition and Rewards14	4
TABLE 8—Diversity Attitudes10	
TABLE 9—Diversity Activities	8
TABLE 10—Campus Climate1	9
TABLE 11—Communication and Morale2	1
TABLE 12—Work Environment	3
TABLE 13—Training and Development	4
LIST OF FIGURES	
<u>Pag</u>	<u>je</u>
Figure 1—Number of children	4
Figure 2—How do you get to work most of the time?	4

#### INTRODUCTION

The IUPUI Staff Survey was originally commissioned in 1997 by the vice chancellor for administration and finance for the purposes of collecting representative information on staff attitudes and opinions to inform planning decisions. The original survey was based on an instrument administered at the University of Michigan and has since been modified to better match IUPUI priorities and objectives. The survey was generated and administered by the Office of Information Management and Institutional Research (IMIR) in collaboration with Human Resources Administration and the IUPUI Staff Council.

In fall 2013, all staff at the Indianapolis campus of IUPUI who were not student workers (n = 4,882) were selected to participate. Of those, 74 had bad e-mail addresses or declined to participate, bringing the adjusted sample size to 4,808. Those who received an e-mail were provided both an invitation to participate in the IUPUI Staff Survey as well as an individual link to the survey itself. Staff in Campus Facilities Services were also sent reminder postcards in order to encourage participation. Reminder e-mails were sent to nonrespondents two, four, six, and eight weeks following the initial e-mail. A total of 2,284 staff responded to the survey for an adjusted response rate of 47.5%.

The following is a report of responses to the 2013 IUPUI Staff Survey. Demographic and academic characteristics of respondents and the entire sample are listed in Table 1. The report is divided by responses for staff coded as Hourly, Salaried Biweekly, and Salaried Monthly in order to highlight the differences in responses between those staff levels. For further information, including other reports and research briefs derived from the 2013 IUPUI Staff Survey data, please consult the Surveys section of the IMIR website, located at http://imir.iupui.edu.

Table 1 **Demographic and Employment Characteristics of Respondents** 

	Entire Sample	Respondents
	Percei	ntages
Gender*		
Female	68.9	72.9
Male	31.0	27.1
Unknown	0.1	0.0
Ethnicity*		
African American	15.2	13.0
Asian	4.9	4.1
Caucasian	76.6	80.3
Hispanic	1.4	1.3
Native American/Alaska Native	0.2	0.2
Pacific Islander/Native Hawaiian	0.0^	0.0^
Identifies as two or more races	1.5	1.1
Unknown	0.2	0.1
Age* <sup>a</sup>		
Less than 30 years of age	15.1	12.0
30–44	37.3	35.3
45–59	35.9	39.5
60 years of age or more	11.7	13.3
Position Type*		
Hourly	13.9	5.8
Salaried Biweekly	52.9	56.6
Salaried Monthly	33.3	37.6
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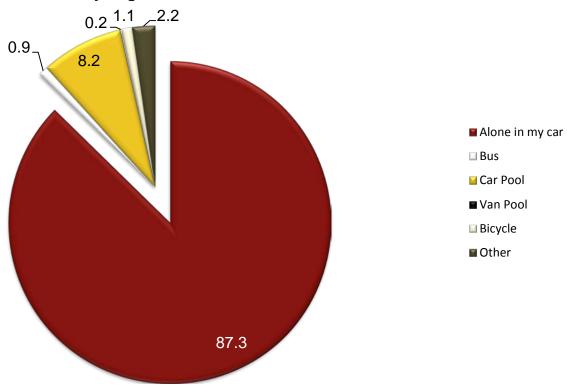
<sup>&</sup>lt;sup>a</sup>As of September 2013 \*Significant difference between percentage of respondents and full sample ^Less than 0.01% identified as Native Hawaiian/Pacific Islander

Figure 1 Number of children\*



\*Of respondents who had at least one child in this category

Figure 2 How do you get to work most of the time?



## SECTION 1: OVERALL SATISFACTION

Employees were asked to rate their satisfaction with their job, benefits, and the quality of IUPUI. Salaried monthly employees and hourly employees rated their overall job satisfaction and the clarity of objectives and plans for the next few years in their unit higher than salaried biweekly employees. Hourly employees rated their level of satisfaction with staff salary levels significantly higher than salaried monthly and salaried biweekly employees. Salaried monthly employees were more satisfied with the availability of parking than hourly or biweekly employees.

Monthly employees had a higher mean level of agreement than biweekly or

hourly employees when asked if they like the work they do in their current position or if they feel a sense of personal satisfaction when they do a job well. Both hourly and monthly employees had a higher mean level of agreement then biweekly employees when asked if they were satisfied with their involvement in decisions that affect their work.

Employees rated IUPUI's reputation in Indianapolis slightly higher than IUPUI's reputation in Indiana. Monthly employees and hourly employees rated the quality of technology available to staff to get their work done higher than biweekly employees.

Satisfaction

Table 2
Overall Satisfaction

	N	Mass	STD	Very	l Dissetisfied	Neutral	Catiofied	Very
	N	Mean	310	Dissatisfied	l Dissatisfied	Neutral	Satisfied	Satisfied
					Percenta	ages		
My overall job satisfaction	2155	3.86	0.98	2.5	9.3	12.9	50.6	24.7
Hourly	119	3.88	1.03	3.4	6.7	18.5	41.2	30.3
Salaried biweekly	1226	3.79	1.00	2.9	10.6	13.3	51.1	22.1
Salaried monthly	810	3.96	0.93	1.7	7.8	11.4	51.2	27.9
The clarity of objectives and plans for the next few	2130	3.32	1.08	6.0	16.8	28.2	36.8	12.3
years in my unit <sup>a</sup>								
Hourly	109	3.49	1.02	5.5	10.1	26.6	45.9	11.9
Salaried biweekly	1214	3.25	1.09	7.1	17.1	30.2	34.4	11.1
Salaried monthly	807	3.41	1.06	4.5	17.1	25.4	39.0	14.0

Scale: 1 = Very Dissatisfied, 2 = Dissatisfied, 3 = Neutral, 4 = Satisfied, 5 = Very Satisfied

<sup>&</sup>lt;sup>a</sup>Effect size difference between largest and smallest group mean greater than 0.2.

Table 2 Overall Satisfaction (con't.)

	_		_	Very				Very
	N	Mean	STD		d Dissatisfied	Neutral	Satisfied	Satisfied
					Percenta	ages		
The clarity of objectives and plans for the next few	2124	3.34	0.95	4.4	11.9	38.1	36.8	8.8
years at IUPUI								
Hourly	108	3.31	1.01	7.4	9.3	37.0	38.0	8.3
Salaried biweekly	1213	3.30	0.97	4.9	13.2	37.5	35.6	8.8
Salaried monthly	803	3.39	0.90	3.2	10.3	39.2	38.4	8.8
The identity and sense of community at IUPUI	2140	3.53	0.92	3.2	8.8	30.9	45.8	11.2
Hourly	114	3.58	0.89	3.5	5.3	32.5	47.4	11.4
Salaried biweekly	1222	3.52	0.94	3.8	8.4	31.3	45.0	11.5
Salaried monthly	804	3.54	0.89	2.2	10.1	30.1	46.9	10.7
Staff morale in my unit <sup>a</sup>	2145	3.25	1.18	10.4	17.0	22.0	38.5	12.1
Hourly	114	3.65	1.12	7.0	7.9	20.2	43.0	21.9
Salaried biweekly	1224	3.21	1.18	10.5	17.7	23.0	37.3	11.4
Salaried monthly	807	3.25	1.19	10.7	17.2	20.7	39.7	11.8
The level of cooperation and teamwork in my unit <sup>a</sup>	2153	3.64	1.12	5.9	11.5	16.9	44.0	21.7
Hourly	118	3.92	1.01	5.1	2.5	17.0	45.8	29.7
Salaried biweekly	1227	3.58	1.13	6.7	12.0	17.9	43.7	19.8
Salaried monthly	808	3.70	1.10	4.8	12.0	15.5	44.2	23.5
The level of cooperation and teamwork at IUPUI	2129	3.57	0.87	2.7	6.8	32.1	48.0	10.5
Hourly	114	3.60	0.86	3.5	1.8	38.6	43.9	12.3
Salaried biweekly	1211	3.57	0.87	2.8	6.9	31.9	47.9	10.6
Salaried monthly	804	3.57	0.86	2.4	7.3	31.6	48.6	10.1
Staff salary levels <sup>a</sup>	2140	2.65	1.17	19.7	28.5	22.8	24.8	4.3
Hourly	104	2.97	1.05	10.6	18.3	40.4	25.0	5.8
Salaried biweekly	1225	2.61	1.18	21.5	27.9	22.4	24.3	3.9
Salaried monthly	811	2.68	1.17	18.3	30.6	21.1	25.5	4.6
Medical insurance benefits <sup>a</sup>	2062	3.82	1.02	4.0	8.0	14.8	48.7	24.5
Hourly	58	2.97	1.18	19.0	8.6	34.5	32.8	5.2
Salaried biweekly	1204	3.81	1.02	4.3	7.1	15.7	48.9	24.0
Salaried monthly	800	3.89	0.98	2.4	9.3	12.1	49.6	26.6
Dental insurance benefits <sup>a</sup>	2055	3.69	1.04	4.5	10.4	16.5	48.6	20.0
Hourly	59	2.78	1.15	20.3	13.6	37.3	25.4	3.4
Salaried biweekly	1198	3.70	1.03	4.7	9.3	16.9	49.8	19.3
Salaried monthly	798	3.75	1.03	3.0	11.8	14.4	48.4	22.4

Scale: 1 = Very Dissatisfied, 2 = Dissatisfied, 3 = Neutral, 4 = Satisfied, 5 = Very Satisfied <sup>a</sup>Effect size difference between largest and smallest group mean greater than 0.2.

Table 2 Overall Satisfaction (con't.)

	N	Maan	STD	Very Dissatisfied	Dispetiation	Moutral	Catiofied	Very
Retirement benefits <sup>a</sup>	2096	Mean 3.90	0.89	2.3	4.5	Neutral 18.0	Satisfied 50.9	Satisfied 24.2
Hourly	72	3.19	1.00	11.1	<b>4.3</b> 4.2	43.1	37.5	4.2
Salaried biweekly	1215	3.81	0.90	2.7	4.9	21.0	51.6	19.8
Salaried monthly	809	4.11	0.82	0.9	4.0	11.4	51.1	32.8
Paid time off benefits <sup>a</sup>	2094	4.15	0.83	1.5	3.0	9.9	50.2	35.4
Hourly	55	3.07	1.15	14.6	9.1	40.0	27.3	9.1
Salaried biweekly	1226	4.06	0.81	1.4	3.3	11.2	55.8	28.3
Salaried monthly	813	4.35	0.75	0.7	2.1	6.0	43.3	47.9
Fee courtesy benefits <sup>a</sup>	1916	3.75	1.01	4.2	6.3	22.0	45.2	22.3
Hourly	53	2.92	1.14	18.9	5.7	45.3	24.5	5.7
Salaried biweekly	1119	3.71	1.00	4.5	6.2	23.6	45.5	20.3
Salaried monthly	744	3.87	0.97	2.8	6.6	17.9	46.2	26.5
Staff development opportunities in my unit	2108	3.40	1.08	6.5	14.2	25.3	41.0	13.0
Hourly	99	3.40	1.06	8.1	7.1	33.3	39.4	12.1
Salaried biweekly	1205	3.32	1.08	7.0	15.4	27.6	39.3	10.8
Salaried monthly	804	3.52	1.09	5.6	13.3	20.9	43.8	16.4
Staff development opportunities at IUPUI	2101	3.54	0.94	4.0	7.7	31.0	45.1	12.2
Hourly	100	3.40	0.97	7.0	4.0	41.0	38.0	10.0
Salaried biweekly	1198	3.52	0.95	4.2	8.0	31.5	44.4	11.9
Salaried monthly	803	3.58	0.93	3.5	7.6	29.0	47.0	13.0
The availability of parking on campus	2077	2.70	1.25	22.9	23.4	20.0	28.0	5.7
Hourly	110	2.56	1.23	25.5	23.6	26.4	18.2	6.4
Salaried biweekly	1176	2.64	1.27	25.3	23.4	18.6	27.2	5.5
Salaried monthly	791	2.81	1.22	19.0	23.4	21.2	30.6	5.8
The cost of parking on campus	2061	2.27	1.13	31.2	31.0	19.3	16.3	2.3
Hourly	108	2.21	1.09	33.3	27.8	25.0	12.0	1.9
Salaried biweekly	1166	2.21	1.14	34.3	30.2	18.4	14.7	2.5
Salaried monthly	787	2.38	1.13	26.4	32.5	19.8	19.2	2.0
Support for staff enrolling in classes	1914	3.51	0.97	4.8	7.2	33.8	40.9	13.3
Hourly	85	3.45	0.96	5.9	3.5	42.4	36.5	11.8
Salaried biweekly	1092	3.47	1.02	5.6	8.1	34.5	37.6	14.2
Salaried monthly	737	3.58	0.91	3.4	6.4	31.8	46.3	12.2

Scale: 1 = Very Dissatisfied, 2 = Dissatisfied, 3 = Neutral, 4 = Satisfied, 5 = Very Satisfied <sup>a</sup>Effect size difference between largest and smallest group mean greater than 0.2.

Table 2 Overall Satisfaction (con't.)

	N	Mean	STD	Very Dissatisfied	l Dissatisfied	Neutral	Satisfied	Very Satisfied
Work/life opportunities	2076	3.50	0.91	3.7	7.0	35.2	43.4	10.6
Hourly	104	3.47	0.89	3.9	3.9	45.2	35.6	11.5
Salaried biweekly	1182	3.44	0.92	4.4	7.1	38.4	40.1	10.0
Salaried monthly	790	3.60	0.88	2.5	7.3	29.1	49.5	11.5
The food options available a	2056	3.11	1.13	11.5	17.1	26.4	38.4	6.6
Hourly	109	2.90	1.07	11.0	23.9	34.9	24.8	5.5
Salaried biweekly	1166	3.07	1.14	12.4	18.1	26.1	37.4	6.1
Salaried monthly	781	3.21	1.11	10.4	14.7	25.7	41.7	7.4
The cost of food options	2046	3.00	1.07	11.5	18.8	32.1	33.5	4.1
Hourly	109	3.04	1.02	9.2	17.4	38.5	30.3	4.6
Salaried biweekly	1159	2.90	1.09	13.5	20.5	32.2	30.0	3.8
Salaried monthly	778	3.14	1.04	9.0	16.5	31.0	39.1	4.5

Scale: 1 = Very Dissatisfied, 2 = Dissatisfied, 3 = Neutral, 4 = Satisfied, 5 = Very Satisfied <sup>a</sup>Effect size difference between largest and smallest group mean greater than 0.2.

## Job Satisfaction

Table 3 **Job Satisfaction** 

			CTD	Strongly	6.	N 4 1		Strongly		
	N	Mean	STD	Disagree	Disagree	Neutral	Agree	Agree		
	Percentages									
I like the work I do in my current position <sup>a</sup>	2188	4.19	0.84	1.4	3.3	8.6	47.7	38.9		
Hourly	123	4.15	0.90	3.3	1.6	8.9	48.8	37.4		
Salaried biweekly	1246	4.10	0.88	1.7	4.4	10.7	48.4	34.8		
Salaried monthly	819	4.34	0.73	0.7	2.0	5.4	46.5	45.4		
I feel a sense of personal satisfaction when I do my job well <sup>a</sup>	2185	4.32	0.79	1.2	2.4	5.5	44.6	46.3		
Hourly	123	4.29	0.82	1.6	2.4	5.7	45.5	44.7		
Salaried biweekly	1245	4.25	0.83	1.5	3.1	6.5	47.0	41.9		
Salaried monthly	817	4.44	0.71	0.7	1.5	3.9	40.8	53.1		
My job is challenging enough for me <sup>a</sup>	2183	3.92	1.02	2.6	8.6	14.7	42.8	31.3		
Hourly	122	3.88	1.01	3.3	7.4	15.6	45.9	27.9		
Salaried biweekly	1243	3.76	1.05	3.5	10.3	18.6	42.6	25.1		
Salaried monthly	818	4.17	0.91	1.2	6.2	8.6	42.7	41.3		

Table 3 Job Satisfaction (con't.)

				Strongly				Strongly
	N	Mean	STD	Disagree	Disagree	Neutral	Agree	Agree
					Percent	ages		
I am satisfied with my involvement in decisions that affect my work <sup>a</sup>	2174	3.66	1.13	5.3	13.1	16.0	42.0	23.6
Hourly	120	3.82	0.97	3.3	5.8	20.0	47.5	23.3
Salaried biweekly	1236	3.57	1.14	5.8	14.2	18.5	40.4	21.2
Salaried monthly	818	3.76	1.13	4.8	12.6	11.6	43.8	27.3
The stress experienced by staff members in my unit is at reasonable levels <sup>a</sup>	2165	3.38	1.16	8.4	16.4	17.4	44.2	13.6
Hourly	119	3.75	0.91	1.7	10.1	16.8	54.6	16.8
Salaried biweekly	1232	3.36	1.15	8.4	16.6	18.7	43.4	12.8
Salaried monthly	814	3.37	1.19	9.2	17.1	15.6	43.7	14.4
I know what is expected of me because my job responsibilities are clear	2184	3.82	1.03	3.9	8.9	14.1	47.8	25.3
Hourly	123	3.95	0.90	2.4	4.9	13.0	54.5	25.2
Salaried biweekly	1243	3.80	1.05	4.6	8.6	14.0	47.8	25.0
Salaried monthly	818	3.82	1.02	3.1	10.0	14.3	46.8	25.8
My job makes good use of my skills and abilities <sup>a</sup>	2190	3.75	1.13	5.9	10.0	13.2	44.6	26.3
Hourly	123	3.70	1.11	5.7	9.8	17.1	43.9	23.6
Salaried biweekly	1248	3.65	1.16	7.4	11.1	14.3	44.2	23.1
Salaried monthly	819	3.92	1.05	3.7	8.6	11.1	45.2	31.5
I have the appropriate supplies, materials, and equipment to perform my job well	2180	4.06	0.86	1.7	4.7	9.7	53.7	30.3
Hourly	122	3.95	0.98	2.5	7.4	13.1	46.7	30.3
Salaried biweekly	1240	4.06	0.84	1.7	4.1	10.2	54.6	29.4
Salaried monthly	818	4.09	0.86	1.5	5.1	8.3	53.3	31.8
I am satisfied with the way schedules are determined	2134	3.98	0.94	3.1	3.9	14.7	48.5	29.8
Hourly	118	4.16	0.78	0.9	1.7	13.6	48.3	35.6
Salaried biweekly	1217	3.90	0.96	3.6	4.5	16.6	48.9	26.4
Salaried monthly	799	4.07	0.92	2.8	3.4	11.9	47.8	34.2

## Quality of IUPUI

Table 4 **Quality of IUPUI** 

	N	Mean	STD	Poor	Fair	Good	Excellent
	- 11	Mean		1 001	Percen		Exocheric
Reputation of IUPUI in Indianapolis	2146	3.22	0.62	0.8	8.3	59.1	31.8
Hourly	120	3.18	0.69	1.7	10.8	55.0	32.5
Salaried biweekly	1221	3.20	0.63	0.9	9.0	59.1	31.0
Salaried monthly	805	3.25	0.60	0.5	7.0	59.8	32.8
Reputation of IUPUI in Indiana	2126	3.08	0.66	1.4	14.4	59.5	24.7
Hourly	120	3.08	0.71	1.7	15.8	55.0	27.5
Salaried biweekly	1210	3.09	0.67	1.3	14.0	58.7	26.0
Salaried monthly	796	3.05	0.65	1.4	15.0	61.4	22.2
Quality of staff service to the institution	2101	3.09	0.63	1.4	11.5	63.5	23.6
Hourly	111	3.11	0.67	0.9	14.4	57.7	27.0
Salaried biweekly	1201	3.06	0.64	1.6	12.9	63.2	22.3
Salaried monthly	789	3.14	0.61	1.3	8.9	64.8	25.1
Quality of campus administrative leadership	2084	2.91	0.76	5.1	18.6	56.9	19.4
Hourly	109	3.02	0.78	4.6	15.6	53.2	26.6
Salaried biweekly	1188	2.88	0.77	6.0	18.6	56.7	18.8
Salaried monthly	787	2.93	0.73	3.8	19.1	57.8	19.3
Quality of work spaces at IUPUI (offices, classrooms, labs, training facilities, etc.) <sup>a</sup>	2069	2.85	0.77	5.9	20.7	55.9	17.5
Hourly	108	2.99	0.78	3.7	19.4	50.9	25.9
Salaried biweekly	1175	2.81	0.80	6.8	22.6	53.5	17.0
Salaried monthly	786	2.89	0.73	5.0	17.9	60.1	17.1
Quality of technology available to staff to get their work done	2118	3.11	0.71	2.7	11.9	56.8	28.6
Hourly	114	3.10	0.76	2.6	16.7	49.1	31.6
Salaried biweekly	1202	3.06	0.71	3.3	12.7	58.9	25.1
Salaried monthly	802	3.20	0.68	1.8	10.0	54.9	33.4
Level of civility at IUPUI	2110	3.01	0.68	2.4	15.5	60.6	21.6
Hourly	112	3.10	0.72	0.9	18.8	50.0	30.4
Salaried biweekly	1199	2.97	0.70	2.8	17.2	59.8	20.2
Salaried monthly	799	3.06	0.65	1.9	12.4	63.3	22.4

Scale: 1 = Poor, 2 = Fair, 3 = Good, 4 = Excellent <sup>a</sup>Effect size difference between largest and smallest group mean greater than 0.2.

## SECTION 2: SUPERVISION, EVALUATION, AND REWARDS

Employees were asked about their supervisors, performance evaluation, and recognition and rewards they receive. Hourly staff agreed more strongly than biweekly or monthly staff that their supervisor demonstrates the supervisory skills needed to be a supervisor or that their supervisor fairly distributes workload among staff in their unit. Monthly staff had a higher mean level of agreement than hourly or biweekly staff when asked if they had received an annual written performance evaluation or if oral performance evaluations were conducted in their unit.

When asked if they were satisfied with the recognition they receive for doing a good job, hourly staff had a higher mean level of agreement than biweekly or monthly staff. Similarly, hourly staff also had a higher mean level of agreement than biweekly or monthly staff when asked if high-performing staff receive nonmonetary awards, outstanding service to customers is recognized or rewarded, or if staff members in their unit who generate new ideas or who create innovations that lead to improvements are recognized or rewarded.

Supervision and Management

Table 5
Supervision and Management

				Strongly				Strongly
	N	Mean	STD	Disagree	Disagree	Neutral	Agree	Agree
					P	ercentages		
My supervisor demonstrates the supervisory skills needed in his or her position as a supervisor <sup>a</sup>	2163	3.70	1.18	6.9	10.9	14.4	40.2	27.5
Hourly	117	3.91	1.08	5.1	6.0	13.7	42.7	32.5
Salaried biweekly	1236	3.65	1.18	7.6	10.7	15.4	41.3	25.0
Salaried monthly	810	3.75	1.19	6.2	12.0	13.1	38.2	30.6
My supervisor fairly distributes the workload among staff in my unit <sup>a</sup>	2092	3.62	1.16	6.9	11.5	17.6	40.7	23.3
Hourly	113	3.84	1.02	4.4	4.4	21.2	42.5	27.4
Salaried biweekly	1195	3.57	1.17	7.1	12.9	18.2	39.9	21.9
Salaried monthly	784	3.67	1.16	6.9	10.5	16.2	41.7	24.7
My supervisor bases decisions primarily on facts and data rather than opinions and feelings <sup>a</sup>	2150	3.63	1.16	6.8	11.0	19.0	38.8	24.4
Hourly	116	3.88	1.01	4.3	5.2	15.5	48.3	26.7
Salaried biweekly	1227	3.57	1.16	6.7	12.0	21.3	37.5	22.6
Salaried monthly	807	3.68	1.18	7.3	10.4	16.0	39.6	26.7

Scale: 1 = Strongly Disagree, 2 = Disagree, 3 = Neutral, 4 = Agree, 5 = Strongly Agree

<sup>&</sup>lt;sup>a</sup>Effect size difference between largest and smallest group mean greater than 0.2.

Table 5
Supervision and Management (con't.)

	•			Ctronolo				Ctrongle
	N	Mean	STD	Strongly Disagree	Disagree	Neutral	Agree	Strongly Agree
		moan				ercentages		- 7.9.00
My supervisor supports free						3 3 3 3 3 3 3		
exchanges of opinions and	2160	3.91	1.05	4.5	6.5	13.1	45.3	30.5
ideas related to work								
Hourly	118	4.03	0.97	4.2	1.7	14.4	46.6	33.1
Salaried biweekly	1230	3.84	1.06	5.0	7.0	14.4	46.2	27.5
Salaried monthly	812	3.99	1.03	3.9	6.4	11.1	43.8	34.7
My supervisor is open to new ways of doing things <sup>a</sup>	2156	3.86	1.07	4.4	7.5	16.8	40.8	30.6
Hourly	117	4.01	0.97	4.3	2.6	12.8	48.7	31.6
Salaried biweekly	1228	3.76	1.11	5.4	8.8	17.5	40.8	27.5
Salaried monthly	811	3.98	1.01	3.0	6.2	16.3	39.6	35.0
My supervisor demonstrates that quality is important in his or her day-to-day activities								
(e.g., holding meetings to discuss quality issues, asking for feedback from constituents/customers) <sup>a</sup>	2156	3.80	1.09	4.7	8.9	16.6	41.0	28.8
Hourly	116	3.96	1.08	5.2	5.2	13.8	40.5	35.3
Salaried biweekly	1228	3.74	1.10	5.1	9.5	17.8	42.0	25.6
Salaried monthly	812	3.88	1.09	4.2	8.5	15.0	39.4	32.9
My supervisor personally recognizes the contributions of individuals on a regular basis <sup>a</sup>	2153	3.52	1.20	7.3	14.6	19.9	35.1	23.1
Hourly	114	3.89	1.08	5.3	5.3	16.7	41.2	31.6
Salaried biweekly	1228	3.46	1.20	7.4	16.0	20.9	34.5	21.3
Salaried monthly	811	3.56	1.21	7.5	13.8	18.9	35.1	24.7
I receive adequate guidance from my supervisor to succeed in my job <sup>a</sup>	2158	3.68	1.12	5.6	10.0	19.9	39.8	24.8
Hourly	120	3.91	1.05	5.0	4.2	17.5	41.7	31.7
Salaried biweekly	1229	3.65	1.11	5.6	10.7	20.3	40.4	23.1
Salaried monthly	809	3.71	1.12	5.6	9.8	19.7	38.6	26.5
My supervisor is generally available to discuss issues related to my work	2165	4.00	0.97	3.2	5.5	11.4	47.7	32.1
Hourly	120	4.08	0.91	3.3	2.5	10.0	51.7	32.5
Salaried biweekly	1234	3.97	0.97	3.4	5.2	12.3	49.0	30.1
Salaried monthly	811	4.03	0.99	3.0	6.5	10.2	45.1	35.1

Table 5 **Supervision and Management (con't.)** 

	N	Mean	STD	Strongly Disagree	Disagree	Neutral	Agree	Strongly Agree
					Р	ercentages		
My supervisor supports initiatives to continually improve processes in our unit	2160 t	3.87	1.05	4.1	6.7	17.2	42.1	29.9
Hourly	118	3.96	1.03	4.2	5.9	11.9	45.8	32.2
Salaried biweekly	1230	3.80	1.05	4.2	7.3	19.2	42.4	26.9
Salaried monthly	812	3.95	1.04	3.9	5.9	14.9	41.3	34.0
Flexible work arrangements are fairly administered in my work unit <sup>a</sup>	2145	3.96	1.04	4.0	6.7	12.4	43.0	34.0
Hourly	118	4.31	0.72	0.8	0.0	10.2	44.9	44.1
Salaried biweekly	1228	3.93	1.05	4.1	7.3	13.1	42.9	32.7
Salaried monthly	799	3.97	1.05	4.3	6.8	11.5	42.8	34.7

#### Performance Evaluations

Table 6 **Performance Evaluations** 

	<u> </u>			Strongly				Strongly
	N	Mean	STD	Disagree	Disagree	Neutral	Agree	Agree
					P	ercentages		
I received an annual written performance evaluation <sup>a</sup>	1966	3.32	1.37	14.0	18.9	10.2	34.7	22.2
Hourly	80	2.88	1.34	18.8	25.0	20.0	22.5	13.8
Salaried biweekly	1125	3.29	1.37	14.8	18.5	10.0	36.0	20.6
Salaried monthly	761	3.41	1.37	12.4	18.8	9.5	34.0	25.4
Oral performance evaluations are conducted in my unit <sup>a</sup>	2008	3.26	1.28	11.9	19.7	15.3	36.6	16.5
Hourly	96	3.28	1.25	11.5	16.7	20.8	34.4	16.7
Salaried biweekly	1145	3.15	1.29	13.9	20.2	17.0	34.7	14.2
Salaried monthly	767	3.42	1.26	9.0	19.4	12.0	39.6	20.0
I am satisfied with how performance evaluations are conducted in my unit	2010	3.17	1.24	12.4	18.0	24.6	30.7	14.3
Hourly	93	3.15	1.19	9.7	19.4	32.3	23.7	15.1
Salaried biweekly	1145	3.12	1.24	13.8	17.1	25.4	30.6	13.1
Salaried monthly	772	3.23	1.23	10.6	19.2	22.4	31.7	16.1

Table 6 **Performance Evaluations (con't.)** 

	N	Mean	STD	Strongly Disagree		Neutral	Agree	Strongly Agree
	•••	moun	0.5	Bioagroo		ercentages		719100
My last performance evaluation provided me with information I could use to improve my performance	1847	3.31	1.17	9.6	14.5	25.2	36.3	14.3
Hourly	74	3.27	1.28	13.5	12.2	25.7	31.1	17.6
Salaried biweekly	1068	3.25	1.18	10.8	14.7	25.6	36.4	12.6
Salaried monthly	705	3.41	1.15	7.5	14.3	24.7	36.7	16.7
Individual goals/objectives for improving work are included in staff performance evaluations	1908	3.40	1.16	8.8	13.4	22.5	39.8	15.6
Hourly	83	3.30	1.26	12.1	12.1	28.9	27.7	19.3
Salaried biweekly	1092	3.32	1.17	9.9	14.3	23.0	39.5	13.4
Salaried monthly	733	3.53	1.13	6.7	12.1	21.0	41.6	18.6
My supervisor provides feedback and coaching to me on a consistent basis <sup>a</sup>	2087	3.31	1.26	11.6	15.8	20.6	34.0	18.0
Hourly	108	3.57	1.19	9.3	7.4	23.2	37.0	23.2
Salaried biweekly	1189	3.23	1.26	12.7	16.7	21.0	33.9	15.7
Salaried monthly	790	3.39	1.26	10.4	15.6	19.5	33.8	20.8

## Recognition and Rewards

Table 7 **Recognition and Rewards** 

				Strongly				Strongly
	N	Mean	STD	Disagree	Disagree	Neutral	Agree	Agree
					P	ercentages		
I am satisfied with the recognition I receive for	2263	3.22	1.19	10.3	18.7	21.8	36.7	12.4
doing a good job <sup>a</sup>								
Hourly	128	3.54	1.16	8.6	10.2	18.0	45.3	18.0
Salaried biweekly	1283	3.17	1.21	11.4	19.5	22.1	35.1	12.0
Salaried monthly	852	3.25	1.16	9.0	18.8	22.1	37.9	12.2
Success stories that occur in my unit are regularly shared among staff members <sup>a</sup>	2244	3.21	1.15	7.8	22.7	22.5	34.8	12.3
Hourly	127	3.51	1.05	7.1	7.9	25.2	46.5	13.4
Salaried biweekly	1271	3.12	1.18	9.4	24.4	22.2	32.6	11.5
Salaried monthly	846	3.29	1.12	5.4	22.5	22.6	36.3	13.2

Table 7 Recognition and Rewards (con't.)

				Strongly			_	Strongly
	N	Mean	STD	Disagree	Disagree	Neutral	Agree	Agree
High-performing staff receive non-monetary rewards (e.g.,					F	Percentages		
plaques, letters of appreciation, public recognition) <sup>a</sup>	2177	2.59	1.14	18.4	33.0	24.2	19.5	4.9
Hourly	109	2.97	1.07	11.9	16.5	39.5	26.6	5.5
Salaried biweekly	1233	2.55	1.14	19.6	33.7	23.4	18.3	5.0
Salaried monthly	835	2.60	1.13	17.5	34.3	23.5	20.2	4.6
Outstanding service to customers is recognized or rewarded <sup>a</sup>	2113	2.78	1.11	13.3	29.6	28.9	22.6	5.6
Hourly	102	3.08	0.99	8.8	13.7	43.1	29.4	4.9
Salaried biweekly	1199	2.71	1.12	15.0	31.1	27.4	21.2	5.3
Salaried monthly	812	2.84	1.10	11.3	29.3	29.4	23.9	6.0
Staff members in my unit who generate new ideas or who create innovations that lead to improvements are recognized or rewarded <sup>a</sup>	2192	2.86	1.09	12.0	26.5	30.7	25.3	5.4
Hourly	116	3.20	1.02	6.9	13.8	40.5	30.2	8.6
Salaried biweekly	1242	2.78	1.11	14.3	26.9	30.8	22.9	5.2
Salaried monthly	834	2.93	1.07	9.4	27.7	29.4	28.2	5.4
I have a good understanding of what benefits I receive <sup>a</sup>	2248	3.92	0.79	1.4	4.3	14.4	61.2	18.7
Hourly	117	3.62	1.02	4.3	10.3	22.2	46.2	17.1
Salaried biweekly	1277	3.87	0.80	1.6	4.7	15.4	61.7	16.6
Salaried monthly	854	4.02	0.71	0.7	2.8	11.9	62.4	22.1
Staff are asked about their preferences for different types of recognition and rewards <sup>a</sup>	2156	2.40	1.02	20.0	36.9	28.5	11.7	2.9
Hourly	106	2.61	0.92	10.4	34.9	40.6	11.3	2.8
Salaried biweekly	1219	2.37	1.05	22.6	35.2	27.8	11.1	3.4
Salaried monthly	831	2.42	0.99	17.6	39.7	27.9	12.6	2.2

## SECTION 3: CAMPUS CLIMATE FOR DIVERSITY

Staff were asked to respond to a series of questions related to diversity and inclusion at IUPUI or IUPUC.

When asked if IUPUI management is committed to promoting an environment that respects and celebrates diversity, monthly employees had a higher mean level of agreement than biweekly or hourly employees. Monthly employees also had a higher mean level of agreement than biweekly employees when asked if they feel as if they can participate in programs, events, or activities related to diversity.

Salaried monthly employees indicated that they had attended workshops, events, or activities that increased their understanding of multiculturalism and diversity more frequently than biweekly or hourly employees.

When asked if IUPUI staff members treat individuals with respect, regardless of their ethnicity, cultural background, or gender orientations, hourly, biweekly, and monthly employees had a similar mean level of agreement.

Campus Climate for Diversity

Table 8
Diversity Attitudes

	N	Mean	STD	Strongly Disagree	Disagree	Neutral	Agree	Strongly
	IN	Mean	310	Disagree		ercentages	Agree	Agree
I feel a sense of belonging at IUPUI	2138	3.77	0.86	1.4	6.9	22.4	52.5	16.9
Hourly	119	3.74	0.88	0.8	6.7	30.3	42.0	20.2
Salaried biweekly	1219	3.71	0.86	1.5	7.6	23.5	52.8	14.6
Salaried monthly	800	3.85	0.85	1.3	5.8	19.5	53.6	19.9
IUPUI management is committed to helping me achieve my career goals	2139	3.37	0.95	3.4	12.7	37.4	36.2	10.3
Hourly	119	3.34	0.97	4.2	10.1	45.4	27.7	12.6
Salaried biweekly	1218	3.34	0.95	3.6	14.0	36.0	37.0	9.3
Salaried monthly	802	3.42	0.94	3.0	11.1	38.2	36.2	11.6
IUPUI management is committed to promoting an environment that respects and celebrates diversity <sup>a</sup>	2130	3.85	0.83	1.4	4.2	21.9	53.0	19.5
Hourly	118	3.81	0.84	0.9	5.1	26.3	48.3	19.5
Salaried biweekly	1215	3.78	0.85	1.5	5.6	23.5	51.9	17.5
Salaried monthly	797	3.96	0.78	1.3	2.0	18.8	55.3	22.6

Scale: 1 = Strongly Disagree, 2 = Disagree, 3 = Neutral, 4 = Agree, 5 = Strongly Agree

<sup>&</sup>lt;sup>a</sup>Effect size difference between largest and smallest group mean greater than 0.2.

Table 8 **Diversity Attitudes (con't.)** 

		-		Strongly				Strongly
	N	Mean	STD	Disagree	Disagree	Neutral	Agree	Agree
					P	ercentages		
The diversity of IUPUI was								
one of the reasons I chose to work here	2141	2.97	1.06	9.1	22.5	38.3	22.0	8.1
Hourly	119	2.99	1.08	7.6	23.5	42.9	14.3	11.8
Salaried biweekly	122	2.99	1.06	8.9	22.1	38.0	22.9	8.1
Salaried monthly	800	2.95	1.06	9.6	22.9	38.3	21.8	7.5
My work experiences have								
contributed to my appreciation of multi- culturalism and diversity	2132	3.65	0.95	3.2	7.7	26.7	45.4	17.0
Hourly	118	3.64	0.93	0.9	11.0	28.8	41.5	17.8
Salaried biweekly	1214	3.63	0.96	3.5	8.1	27.0	45.3	16.1
Salaried monthly	800	3.70	0.95	3.1	6.6	26.0	46.1	18.1
Co-workers in my unit treat all individuals with respect, regardless of their ethnicity, cultural background, or sexual orientation	2134	4.04	0.94	2.1	6.0	11.2	47.0	33.6
Hourly	118	4.14	0.96	2.5	4.2	11.0	37.3	44.9
Salaried biweekly	1216	3.97	0.97	2.4	6.9	13.3	45.6	31.7
Salaried monthly	800	4.12	0.87	1.6	5.0	8.0	50.6	34.8
I have a voice in how diversity, equity, and inclusion are approached at IUPUI	2134	3.18	0.98	5.8	14.9	43.3	27.3	8.7
Hourly	119	3.19	1.05	6.7	13.5	47.1	19.3	13.5
Salaried biweekly	1216	3.14	0.98	6.3	15.5	43.7	26.7	7.8
Salaried monthly	799	3.24	0.97	4.9	14.3	42.3	29.3	9.3
I feel as if I can participate in programs, events, or activities related to diversity <sup>a</sup>	2135	3.80	0.87	2.3	4.2	24.2	50.3	19.0
Hourly	119	3.78	0.94	3.4	3.4	26.9	44.5	21.9
Salaried biweekly	1217	3.72	0.91	2.7	5.5	26.2	48.2	17.3
Salaried monthly	799	3.91	0.80	1.5	2.4	20.7	54.3	21.2

Table 9 **Diversity Activities** 

	N	Moon	STD	Never	Rarely	Some-	Often	Very Often
	IN	Mean	עונ	Nevei		times ercentages		Oiten
Socialized with co-workers, faculty, or students from backgrounds different than your own	2125	3.84	0.99	1.7	6.7	27.4	34.0	30.1
Hourly	118	3.75	1.00	0.9	11.0	27.1	34.8	26.3
Salaried biweekly	1210	3.83	1.01	2.1	6.8	27.9	32.8	30.4
Salaried monthly	797	3.87	0.96	1.4	6.0	26.7	35.6	30.2
Attended workshops, events, or activities that increased your understanding of multiculturalism and diversity <sup>a</sup>	2125	2.69	1.11	15.9	26.7	36.4	14.3	6.8
Hourly	118	2.51	1.15	22.9	26.3	34.8	9.3	6.8
Salaried biweekly	1210	2.61	1.09	17.8	28.1	35.0	13.6	5.5
Salaried monthly	797	2.85	1.10	12.1	24.6	38.6	15.9	8.8
Noticed the influence of multicultural and diverse perspectives in campus artwork, sculpture, or décor <sup>a</sup>	2120	3.29	1.04	6.2	13.6	36.4	32.5	11.3
Hourly	116	3.09	1.18	14.7	10.3	36.2	28.5	10.3
Salaried biweekly	1208	3.25	1.04	6.6	14.4	36.2	32.6	10.2
Salaried monthly	796	3.37	1.01	4.4	12.9	36.8	32.8	13.1
Seen or read racist, antigay/ lesbian, or sexist material (including graffiti) on campus	2120	1.61	0.85	57.4	29.2	9.4	3.1	0.9
Hourly	118	1.49	0.86	67.0	22.9	5.9	2.5	2.5
Salaried biweekly	1204	1.63	0.87	57.1	28.6	9.6	3.7	0.9
Salaried monthly	798	1.60	0.82	56.3	31.1	9.5	2.3	0.9
Felt a sense of negative conflict between diverse groups on campus <sup>a</sup>	2118	1.75	0.87	47.1	35.4	13.4	3.4	0.8
Hourly	118	1.52	0.82	64.4	23.7	8.5	2.5	0.9
Salaried biweekly	1205	1.76	0.87	47.1	34.7	14.0	3.5	0.8
Salaried monthly	795	1.78	0.86	44.5	38.1	13.2	3.4	8.0

Scale: 1 = Never, 2 = Rarely, 3 = Sometimes, 4 = Often, 5 = Very Often <sup>a</sup>Effect size difference between largest and smallest group mean greater than 0.2.

Table 10 **Campus Climate** 

Based on your experiences at IUPUI, please indicate the degree with which you agree with the following statements:	N	Mean	STD	Strongly Disagree	Disagree	Agree	Strongly Agree
IIIDIII ataudanta toaat in disiduala with					Percent	ages	
IUPUI students treat individuals with respect, regardless of their ethnicity, cultural background, or gender orientations	2108	3.08	0.46	0.5	5.6	79.3	14.6
Hourly	116	3.13	0.54	1.7	3.5	75.0	19.8
Salaried biweekly	1200	3.06	0.48	0.5	7.4	78.0	14.1
Salaried monthly	792	3.11	0.43	0.4	3.0	81.9	14.7
IUPUI faculty members treat individuals with respect, regardless of their ethnicity, cultural background, or gender orientations	2113	3.14	0.55	1.1	5.8	71.0	22.1
Hourly	115	3.18	0.67	3.5	4.4	62.6	29.6
Salaried biweekly	1206	3.12	0.56	1.3	6.5	70.7	21.5
Salaried monthly	792	3.16	0.51	0.5	4.9	72.6	22.0
IUPUI staff members treat individuals with respect, regardless of their ethnicity, cultural background, or gender orientations	2113	3.16	0.54	0.8	5.3	71.0	22.9
Hourly	115	3.17	0.65	2.6	6.1	62.6	28.7
Salaried biweekly	1205	3.14	0.54	0.9	5.9	71.6	21.6
Salaried monthly	793	3.19	0.51	0.4	4.2	71.4	24.1
IUPUI faculty, staff, and students are committed to promoting an environment that respects and celebrates diversity	2110	3.14	0.51	0.7	4.7	73.9	20.6
Hourly	113	3.19	0.57	1.8	2.7	69.9	25.7
Salaried biweekly	1204	3.13	0.52	0.8	5.3	74.3	19.5
Salaried monthly	793	3.17	0.50	0.4	4.2	73.9	21.6
Administrators regularly speak about the value of diversity at IUPUI <sup>a</sup>	2096	2.98	0.67	2.1	17.0	61.8	19.0
Hourly	113	3.01	0.71	3.5	14.2	60.2	22.1
Salaried biweekly	1194	2.92	0.67	2.4	19.2	62.2	16.2
Salaried monthly	789	3.06	0.65	1.4	14.2	61.5	22.9
The campus climate at IUPUI appreciates differences in sexual orientation	2080	3.06	0.53	1.1	8.0	75.1	15.9
Hourly	110	3.06	0.64	2.7	9.1	67.3	20.9
Salaried biweekly	1184	3.04	0.51	0.8	8.4	76.4	14.4
Salaried monthly	786	3.08	0.53	1.2	7.3	74.3	17.3

Table 10 Campus Climate (con't.)

Based on your experiences at IUPUI, please indicate the degree with which you agree with the following statements:	N	Mean	STD	Strongly Disagree	Disagree	Agree	Strongly Agree
					Percent	tages	
The campus climate at IUPUI appreciates racial/ethnic differences	2087	3.13	0.52	0.9	5.2	74.3	19.6
Hourly	113	3.12	0.64	2.7	7.1	66.4	23.9
Salaried biweekly	1189	3.11	0.50	0.7	5.5	75.5	18.3
Salaried monthly	785	3.15	0.52	0.9	4.3	73.6	21.2
The campus climate at IUPUI promotes an understanding of gender differences	2081	3.02	0.56	1.5	9.9	73.2	15.4
Hourly	110	3.08	0.64	2.7	8.2	67.3	21.8
Salaried biweekly	1186	3.02	0.54	1.4	9.8	74.8	14.1
Salaried monthly	785	3.03	0.58	1.7	10.2	71.7	16.4
IUPUI is welcoming to people of different ages	2106	3.17	0.55	1.0	5.0	69.5	24.5
Hourly	116	3.25	0.60	1.7	3.5	62.9	31.9
Salaried biweekly	1200	3.14	0.57	1.4	5.8	70.2	22.6
Salaried monthly	790	3.22	0.52	0.4	3.9	69.5	26.2
My experiences at IUPUI have prepared me to live and work in a diverse society	2075	3.07	0.61	2.0	9.5	68.3	20.1
Hourly	114	3.09	0.67	2.6	10.5	62.3	24.6
Salaried biweekly	1189	3.02	0.63	2.6	11.1	67.8	18.5
Salaried monthly	772	3.13	0.56	1.0	7.0	70.0	22.0

Scale: 1 = Strongly Disagree, 2 = Disagree, 3 = Agree, 4 = Strongly Agree

## SECTION 4: OVERALL JOB ENVIRONMENT

Respondents were asked to describe additional aspects of their work environment, including communication in their department, their work environment, and opportunities for training and development. Monthly employees had a higher mean level of agreement than biweekly employees when asked if they have a good understanding of their unit's mission. Both monthly and biweekly employees also had a higher mean level of agreement when asked if staff members in their unit are honest and ethical or when disagreements occur in their unit, ideas are criticized, not people.

Hourly employees had a higher mean level of agreement than monthly or

biweekly employees with regard to their building being well maintained or if the custodial staff does a good job cleaning the public areas of their building.

Monthly employees had a higher mean level of agreement than biweekly or hourly employees when asked if their supervisor lets them adjust their schedule so that they can participate in training opportunities. Monthly employees also had a higher mean level of agreement when asked if the training they have attended helped them perform their job better or has contributed to their personal development.

Communication and Morale

Table 11
Communication and Morale

	N	Mean	STD	Strongly Disagree	Disagree	Neutral	Agree	Strongly Agree
					P	ercentages		
I am satisfied with the amount of information I receive about what is going on in my unit <sup>a</sup>	2268	3.51	1.14	6.0	17.0	13.9	46.1	16.9
Hourly	131	3.73	1.06	4.6	10.7	13.7	49.6	21.4
Salaried biweekly	1285	3.41	1.14	6.9	18.5	15.3	45.5	13.9
Salaried monthly	852	3.63	1.12	4.9	15.7	12.0	46.5	20.9
I understand the connection between my work and the goals of my unit <sup>a</sup>	2267	4.07	0.88	2.0	4.8	8.8	52.8	31.6
Hourly	132	4.16	0.86	2.3	3.8	5.3	53.0	35.6
Salaried biweekly	1284	4.00	0.88	2.1	5.3	10.6	54.9	27.1
Salaried monthly	851	4.18	0.86	1.8	4.1	6.6	49.7	37.8

Scale: 1 = Strongly Disagree, 2 = Disagree, 3 = Neutral, 4 = Agree, 5 = Strongly Agree

<sup>&</sup>lt;sup>a</sup>Effect size difference between largest and smallest group mean greater than 0.2.

Table 11 **Communication and Morale (con't.)** 

				Ctrongly				Ctrongly
	N	Mean	STD	Strongly Disagree	Disagree	Neutral	Agree	Strongly Agree
						ercentages		
I have a good understanding of my unit's mission	2262	4.12	0.87	1.9	4.1	8.4	51.2	34.4
Hourly	132	4.18	0.90	3.0	2.3	7.6	47.7	39.4
Salaried biweekly	1282	4.05	0.87	2.0	5.2	8.9	54.5	29.6
Salaried monthly	848	4.22	0.84	1.8	2.8	7.8	46.8	40.8
I have a good understanding of objectives and plans for the next few years at IUPUI	2254	3.31	1.04	5.4	16.5	30.3	37.1	10.6
Hourly	127	3.21	1.08	7.1	17.3	33.9	30.7	11.0
Salaried biweekly	1281	3.26	1.06	6.6	17.3	28.7	38.1	9.4
Salaried monthly	846	3.39	1.00	3.4	15.4	32.3	36.5	12.4
There is a climate of trust in my unit <sup>a</sup>	2261	3.43	1.23	9.6	14.6	18.6	37.4	19.9
Hourly	132	3.80	1.17	8.3	6.1	11.4	45.5	28.8
Salaried biweekly	1279	3.35	1.22	10.2	15.0	20.7	37.1	17.0
Salaried monthly	850	3.50	1.24	8.7	15.3	16.5	36.7	22.8
Staff members in my unit are honest and ethical <sup>a</sup>	2251	3.89	1.00	3.0	7.0	16.7	44.2	29.1
Hourly	130	4.15	0.96	3.9	2.3	9.2	43.9	40.8
Salaried biweekly	1277	3.76	1.04	3.8	8.9	19.4	43.5	24.4
Salaried monthly	844	4.05	0.91	1.7	5.0	13.9	45.3	34.2
When disagreements occur in my unit, ideas are criticized, not people <sup>a</sup>	2199	3.39	1.09	5.1	18.0	24.1	38.1	14.7
Hourly	117	3.62	1.02	2.6	11.1	28.2	37.6	20.5
Salaried biweekly	1254	3.28	1.11	6.6	19.1	25.6	36.5	12.1
Salaried monthly	828	3.53	1.07	3.1	17.3	21.3	40.6	17.8
When disagreements occur in my unit, both ideas and people are criticized <sup>a</sup>	2187	2.77	1.13	13.9	30.9	25.0	25.0	0.5
Hourly	116	2.56	1.12	20.7	28.5	28.5	19.0	3.5
Salaried biweekly	1248	2.84	1.12	12.9	27.9	27.9	25.3	6.0
Salaried monthly	823	2.70	1.13	14.3	35.7	20.2	25.3	4.5
My unit has good working relationships with organizations external to the university <sup>a</sup>	2196	3.90	0.86	1.6	4.4	19.7	50.7	23.5
Hourly	118	4.01	0.89	2.5	2.5	16.1	49.2	29.7
Salaried biweekly	1239	3.83	0.87	1.7	5.1	22.2	51.0	20.0
Salaried monthly	839	4.00	0.84	1.3	3.7	16.6	50.5	27.9

## Work Environment

Table 12 **Work Environment** 

				01				01
	N	Mean	STD	Strongly Disagree	Disagree	Neutral	Agree	Strongly Agree
	IN	Mean	310	Disagree		ercentages	Agree	Agree
I am satisfied with my								
physical work environment at IUPUI <sup>a</sup>	2203	3.71	1.04	4.7	10.2	14.1	51.8	19.3
Hourly	117	3.87	0.97	4.3	4.3	15.4	52.2	23.9
Salaried biweekly	1259	3.66	1.04	5.0	10.6	15.6	51.6	17.2
Salaried monthly	827	3.77	1.04	4.2	10.4	11.6	52.0	21.8
For the work I do, my physica working conditions are good <sup>a</sup>		3.87	0.94	3.5	6.1	12.1	56.6	21.7
Hourly	118	4.02	0.92	3.4	3.4	10.2	54.2	28.8
Salaried biweekly	1256	3.81	0.95	3.7	6.4	14.0	56.5	19.4
Salaried monthly	826	3.93	0.93	3.2	6.1	9.6	57.0	24.2
My working conditions are safe <sup>a</sup>	2196	4.03	0.81	1.4	4.1	9.2	57.9	27.4
Hourly	118	4.19	0.74	0.9	2.5	6.8	56.8	33.1
Salaried biweekly	1252	3.99	0.84	2.0	4.4	10.2	59.0	24.4
Salaried monthly	826	4.14	0.76	0.5	4.0	7.9	56.4	31.2
IUPUI treats employee safety as a high priority	2193	3.98	0.83	1.6	3.8	15.0	54.2	25.4
Hourly	118	4.07	0.77	0.9	0.9	18.6	50.0	29.7
Salaried biweekly	1252	3.92	0.89	2.2	4.8	17.1	51.3	24.7
Salaried monthly	823	4.07	0.74	0.7	2.8	11.2	59.3	26.0
My building is well maintained (heating, cooling, plumbing are kept in good order) <sup>a</sup>	2186	3.68	1.07	4.8	11.6	14.3	49.2	20.1
Hourly	116	3.91	0.94	1.7	7.8	15.5	48.3	26.7
Salaried biweekly	1247	3.64	1.07	5.1	12.0	15.2	49.2	18.4
Salaried monthly	823	3.72	1.08	4.7	11.5	12.8	49.2	21.8
The custodial staff do a good job cleaning the public areas	2470	2 70	1.10	<b>5</b> 2	0.7	12.4	46.4	26.2
of my building (bathrooms, lobbies, hallways, classrooms, etc.) <sup>a</sup>	2179	3.79	1.10	5.2	9.7	12.4	46.4	26.3
Hourly	115	4.09	0.81	1.7	1.7	13.0	53.0	30.4
Salaried biweekly	1243	3.70	1.12	5.9	11.2	14.1	45.3	23.6
Salaried monthly	821	3.89	1.08	4.8	8.7	9.6	47.3	29.7
The campus grounds are attractive	2179	4.00	0.78	1.3	3.4	12.9	59.0	23.5
Hourly	119	4.10	0.71	0.0	2.5	12.6	57.1	27.7
Salaried biweekly	1232	4.01	0.76	1.0	2.9	13.8	58.9	23.5
Salaried monthly	828	3.97	0.83	1.9	4.1	11.6	59.4	23.0

## Training and Development

Table 13 **Training and Development** 

	-	-	_		-			
	N	Mean	STD	Strongly Disagree	Disagree	Neutral	Agree	Strongly Agree
	IN	Mean	310	Disagree		Percentages	Agree	Agree
Training and career					,	oroomagoo		
development opportunities	2163	3.38	1.07	6.7	14.2	25.2	42.4	11.5
are allocated fairly								
Hourly	113	3.42	1.04	7.1	8.9	31.0	41.6	11.5
Salaried biweekly	1234	3.29	1.09	8.1	14.7	26.7	40.8	9.8
Salaried monthly	816	3.49	1.04	4.5	14.3	22.3	44.9	14.0
I am satisfied with the kinds of training currently available to me	2176	3.48	1.06	5.6	14.2	20.0	47.5	12.9
Hourly	117	3.54	1.08	6.8	9.4	22.2	46.2	15.4
Salaried biweekly	1242	3.41	1.07	6.4	15.1	21.0	46.5	11.1
Salaried monthly	817	3.58	1.03	3.9	13.6	18.1	49.2	15.2
My supervisor lets me adjust my schedule so that I can								
participate in training opportunities <sup>a</sup>	2135	4.10	0.89	2.4	2.4	13.2	46.8	35.2
Hourly	112	4.05	0.96	3.6	2.7	13.4	45.5	34.8
Salaried biweekly	1218	4.00	0.92	2.9	3.2	15.3	48.0	30.6
Salaried monthly	805	4.25	0.81	1.6	1.2	9.9	45.1	42.1
Overall, the training I have attended for my present job has helped me perform my job better <sup>a</sup>	2100	3.88	0.90	2.6	4.9	17.1	52.8	22. 7
Hourly	111	3.77	1.04	8.1	1.8	13.5	58.6	18.0
Salaried biweekly	1191	3.81	0.92	2.9	6.0	18.6	52.4	20.2
Salaried monthly	798	4.00	0.84	1.5	3.8	15.2	52.5	27.1
Overall, the training I have attended for my present job has contributed to my personal development <sup>a</sup>	2098	3.72	0.95	3.0	7.6	22.4	48.3	18.7
Hourly	109	3.56	1.08	7.3	7.3	22.9	46.8	15.6
Salaried biweekly	1195	3.61	0.98	3.7	9.5	24.5	46.5	15.7
Salaried monthly	794	3.91	0.86	1.4	4.8	19.0	51.3	23.6
I have training opportunities available to me that are useful for my future career <sup>a</sup>	2128	3.55	1.08	5.7	10.8	23.6	42.3	17.5
Hourly	107	3.39	1.16	10.3	8.4	29.0	36.5	15.9
Salaried biweekly	1214	3.46	1.10	6.8	12.3	24.4	41.3	15.2
Salaried monthly	807	3.71	1.01	3.5	8.9	21.7	44.7	21.2

Table 13
Training and Development (con't.)

	N	Mean	STD	Strongly Disagree	Disagree	Neutral	Agree	Strongly Agree
	•••	moun		Dioag. 00		ercentages	719.00	7 tg. 00
My unit evaluates the success of the training and development opportunities being provided to our staff members	2087	2.97	1.05	8.6	24.3	35.9	24.3	6.9
Hourly	108	3.15	1.06	10.2	10.2	42.6	28.7	8.3
Salaried biweekly	1190	2.94	1.05	9.0	24.6	36.0	24.1	6.3
Salaried monthly	789	2.98	1.06	7.9	25.6	35.0	24.0	7.6
My unit provides leave time or other flexible scheduling so that I can take university courses (for credit or audit)	1896	3.70	1.04	4.4	7.1	26.1	39.0	23.5
Hourly	87	3.71	1.04	3.5	4.6	37.9	25.3	28.7
Salaried biweekly	1098	3.64	1.06	5.0	7.7	27.5	38.2	21.6
Salaried monthly	711	3.80	1.01	3.7	6.3	22.4	41.9	25.7
I am familiar with my rights and responsibilities related to the Family and Medical Leave Act (FMLA) <sup>a</sup>	2176	3.91	0.87	1.4	7.2	13.2	55.3	22.9
Hourly	107	3.62	1.07	3.7	14.0	18.7	43.9	19.6
Salaried biweekly	1250	3.87	0.89	1.8	7.2	14.4	55.4	21.1
Salaried monthly	819	4.02	0.81	0.4	6.2	10.6	56.7	26.1
I am familiar with my rights and responsibilities related to the Americans with Disabilities Act	2061	3.75	0.92	1.9	8.7	19.9	51.0	18.4
Hourly	103	3.71	1.03	3.9	8.7	21.4	44.7	21.4
Salaried biweekly	1192	3.71	0.92	2.2	9.1	21.4	50.8	16.6
Salaried monthly	766	3.84	0.89	1.2	8.1	17.5	52.4	20.9

## APPENDIX A: 2013 IUPUI STAFF SURVEY

#### Introduction

We invite you to take part in a survey of staff opinion sponsored by the Staff Council and AFSCME Local 1477 in cooperation with Human Resources Administration. The survey is being administered by the Office of Information Management and Institutional Research (IMIR). This survey is designed to collect staff opinions and perceptions about IUPUI in general and about important aspects of the work environment. The findings will be used to help decision-makers understand and respond to the needs and interests of one of the campus' most important resources—the people who staff our programs and services. This questionnaire should take approximately 20 to 30 minutes to complete. The results will be tabulated by the Office of Information Management and Institutional Research.

ALL ANSWERS WILL BE KEPT STRICTLY CONFIDENTIAL— Survey responses may be merged with university records for the purposes preventing unnescessary reminder e-mails and analyzing differences between groups of respondents. However, all data will deidentified when analyzed. Names will never be connected to answers.

Even your confidential individual responses will be seen only by research staff in the Office of Information Management and Institutional Research. They will never be shared as individual responses with any other administrators, faculty, or staff at IUPUI or elsewhere. Only summarized group responses will be shared with the campus community. Upon completion of the survey, including extensive analysis of the responses, a report will be made available to all members of the campus community.

If you have any questions or concerns related to this survey, or would like assistance in completing the survey, please do not hesitate to contact any of the following individuals:

Steven Graunke	IMIR	274-3617	sgraunke@iupui.edu
Carleen Thompson	Human Resources	274-8932	thompcar@iupui.edu
Lee Stone	Staff Council	278-6150	leestone@iupui.edu
Darrel Marcum	AFSCME Local 1477	274-5081	demarcum@iupui.edu

Do vou	agree to	participate	in this	survey?
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Yes

No

# Thank you in advance for your participation!

#### Page 1

#### Instructions

Please think about your experiences at IUPUI and in your unit over the <u>past year</u>. When referring to your <u>unit</u> we mean the office, department, or service group that includes the people you work with on a day-to-day basis. *It is very important that you keep the same unit in mind when responding to the items*. When answering items referring to your "supervisor", please think of the person to whom you directly report; or the person you most often report to in performing your job.

There are no right or wrong answers. Please answer the questions according to the way you think things are, not the way they should be. Indicate your response by circling the letter corresponding to your answer.

Please indicate the extent to which you agree with the following statements.

## Section 1: Communication and Morale

	Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree	Not Applicable
I am satisfied with the amount of information I receive about what is going on in my unit.	0	0	0	0	•	0
I understand the connection between my work and the goals of my unit.	0	•	0	0	•	•
3. I have a good understanding of my unit's mission.	•	0	•	•	•	•
<ol> <li>I have a good understanding of objectives and plans for the next few years at IUPUI.</li> </ol>	0	•	•	0	•	•
5. There is a climate of trust in my unit.	0	0	•	•	0	•
<ol><li>Staff members in my unit are honest and ethical.</li></ol>	•	0	•	•	0	•
<ol><li>When disagreements occur in my unit, ideas are criticized, not people.</li></ol>	0	•	0	0	•	•
8. When disagreements occur in my unit, both ideas and people are criticized.	0	•	0	0	•	•
<ol><li>My unit has good working relationships with organizations external to the university.</li></ol>	•	•	•	•	•	•

# Section 2: Recognition and Rewards

	Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree	Not Applicable
I am satisfied with the recognition I receive for doing a good job	0	•	0	0	•	0
Success stories that occur in my unit are regularly shared among staff members	0	•	0	•	•	0
3. High-performing staff receive non-monetary rewards (e.g., plaques, letters of appreciation, public recognition)	•	0	0	0	•	0
Outstanding service to customers is recognized or rewarded	0	•	0	•	•	0
<ol> <li>Staff members in my unit who generate new ideas or who create innovations that lead to improvements are recognized or rewarded</li> </ol>	•	0	0	•	•	0
6. I have a good understanding of what benefits I receive	0	0	•	•		•
7. Staff are asked about their preferences for different types of recognition and rewards	•	•	0	0	•	0

Page 2

## Please indicate the extent to which you agree with the following statements.

# Section 3: Training and Development

	Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree	Not Applicable
Training and career development opportunities are allocated fairly	0	•	0	0	•	0
2. I am satisfied with the kinds of training currently available to me	•	0	•	•	0	•
My supervisor lets me adjust my schedule so that I can participate in training opportunities	•	0	•	•	•	•
Overall, the training I have attended for my present job has helped me perform my job better	0	•	•	•	•	0
5. Overall, the training I have attended for my present job has contributed to my personal development	•	0	•	•	•	•
I have training opportunities     available to me that are useful for     my future career	0	•	0	0	•	0
7. My unit evaluates the success of the training and development opportunities being provided to our staff members	•	0	•	0	•	0
8. My unit provides leave time or other flexible scheduling so that I can take university courses (for credit or audit)	•	•	0	0	•	0

## Section 4: Performance Evaluations

	Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree	Not Applicable
I have received an annual written performance evaluation.	0	0	0	•	0	•
Oral performance evaluations are conducted in my unit	•	0	•	•	•	•
I am satisfied with how performance evaluations are conducted in my unit	•	•	•	•	•	0
My last performance evaluation provided me with information I could use to improve my performance	•	0	•	•	•	•
<ol><li>Individual goals/objectives for improving work are included in staff performance evaluations</li></ol>	0	•	0	•	•	0
My supervisor provides     feedback and coaching to me on     a consistent basis	•	•	•	•	•	•

# Section 5: Work Environment

	Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree	Not Applicable
I am satisfied with my physical work environment at IUPUI	0	0	•	0	0	0
2. For the work I do, my physical working conditions are good	•	0	•	•	0	•
3. My working conditions are safe	0	0	0	0	0	
4. IUPUI treats employee safety as a high priority	•	•	•	•	•	•
<ol><li>My building is well maintained (heating, cooling, plumbing are kept in good order)</li></ol>	•	•	•	•	•	•
6. The custodial staff do a good job cleaning the public areas of my building (bathrooms, lobbies, hallways, classrooms)	•	0	0	0	•	•
7. The campus grounds are attractive	•	0	•	•		•
8. I am familiar with my rights and responsibilities related to the Family and Medical Leave Act (FMLA)	•	0	0	0	•	•
9. I feel that FMLA is being applied correctly at IUPUI	•	0	•	•	0	•
10. I am familiar with my rights and responsibilities related to the Americans with Disabilities Act	•	0	•	•	•	•

Block 3

# Section 6: Supervision/Management

	Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree	Not Applicable
My supervisor demonstrates     the supervisory skills needed in     his or her position as a supervisor.	0	•	0	0	•	0
My supervisor fairly distributes the workload among staff in my unit	•	•	•	•	•	0
My supervisor bases decisions primarily on facts and data rather than on opinions and feelings	0	•	•	•	•	0
My supervisor supports free exchanges of opinions and ideas related to work	0	•	•	•	•	0
5. My supervisor is open to new ways of doing things	0	0	•	•	•	•
6. My supervisor demonstrates that quality is important in his/her day-to-day activities (e.g., holding meetings to discuss quality issues, asking for feedback from constituents/customers)	•	0	0	0	•	•
7. My supervisor personally recognizes the contributions of individuals on a regular basis	•	•	0	0	•	0
8. I receive adequate guidance from my supervisor to succeed in my job	•	•	0	0	•	•
My supervisor is generally available to discuss issues related to my work	•	•	0	0	•	0
10. My supervisor supports initiatives to continually improve processes in our unit.	•	•	0	0	•	0
11. Flexible work arrangements are fairly administered in my work unit	•	•	•	•	•	0

# Section 7. Job Satisfaction

	Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree	Not applicable
1. I like the work I do in my current position	•	0	•	•	0	•
I feel a sense of personal satisfaction when I do my job well	•	0	•	•	0	•
3. My job is challenging enough for me	•	0	•	•	0	•
I am satisfied with my involvement in decisions that affect my work	0	•	0	•	•	•
5. The stress experienced by staff members in my unit is at reasonable levels	0	•	•	•	•	•
6. I know what is expected of me because my job responsibilities are clear	0	•	•	•	•	0
7. My job makes good use of my skills and abilities	•	0	•	•	0	•
I have the appropriate supplies, materials, and equipment to perform my job well	0	•	0	•	•	0
9. I am satisfied with the way work schedules are determined	•	•	•	0	•	0

Block 4

7 of 12

# Section 8: Overall Satisfaction

	Very Satisfied	Satisfied	Neutral	Dissatisfied	Very Dissatisfied	Not Applicable
My overall job satisfaction	0	0	0	0	0	0
The clarity of objectives and plans for the next few years in my unit	•	•	•	•	•	0
The clarity of objectives and plans for the next few years at IUPUI	•	0	0	•	•	•
4. The identity and sense of community at IUPUI	•	•	0	•	•	•
5. Staff morale in my unit	0	0	0	•	•	0
6. The level of cooperation and teamwork in my unit	0	•	•	0	•	•
7. The level of cooperation and teamwork at IUPUI	•	•	0	•	•	•
8. Staff salary levels	•	0	0	•	0	0
9. Medical insurance benefits	•	0	0	•	0	0
10. Dental insurance benefits	•	0	0	0	0	0
11. Retirement benefits	0	0	0	•	•	0
12. Paid time off benefits	0	0	0	0	•	0
13. Fee courtesy benefits	•	0	0	•	•	0
14. Staff development opportunities in my unit	•	•	0	•	•	•
15. Staff development opportunities at IUPUI	0	•	•	•	0	•
16. The availability of parking on campus	•	•	•	•	•	•
17. The cost of parking on campus	•	0	•	•	•	•
18. Support for staff enrolling in classes	•	•	•	•	•	•
19. Work/life opportunities	•	0	0	0	0	0
20. The food options available	•	•	0	0	•	0
21. The cost of food options	•	0	0	•	0	•

8 of 12

## Section 9: Quality of IUPUI

	Excellent	Good	Fair	Poor	Not Applicable
Reputation of IUPUI in Indianapolis	•	•	•	•	•
2. Reputation of IUPUI in Indiana	•	•	•	•	•
3. Quality of staff service to the institution	•	•	•	•	•
Quality of campus administrative leadership	•	•	•	•	•
5. Quality of work spaces at IUPUI (offices, classrooms, labs, training facilities)	•	•	•	•	•
6. Quality of technology available to staff to get their work done	•	•	•	•	•
7. Level of civility at IUPUI	0	0	0	•	•

#### Block 5

# Section 10: Campus Climate for Diversity

For the purposes of this survey, "diversity" and "backgrounds" refers to differences among people in at least gender, race/ethnicity, sexual orientation, religious beliefs, socio-economic class, age, learning style, and disabilities.

Based on your experiences at IUPUI, please indicate whether you Strongly Agree (SA), Agree (A), are Neutral (N), Disagree (D), or Strongly Disagree (SD), with the following statements.

	Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree
I feel a sense of belonging at IUPUI	•	•	•	•	0
IUPUI management is committed to helping me achieve my career goals	•	0	0	•	•
3. IUPUI management is committed to promoting an environment that respects and celebrates diversity	•	•	0	•	•
4. The diversity of IUPUI was one of the reasons I chose to work here	•	0	0	•	•
My work experiences have contributed to my appreciation of multiculturalism and diversity	•	•	0	•	•
6. Co-workers in my unit treat all individuals with respect, regardless of their ethnicity, cultural background or sexual orientation	•	•	0	0	•
7. I have a voice in how diversity, equity and inclusion are approached at IUPUI	•	0	0	•	•
8. I feel as if I can participate in programs, events or activities related to diversity.	•	0	0	0	•

# Please indicate how often you have experienced each of the following as an employee at IUPUI using the scale Very Often (VO), Often (OF), Sometimes (ST), Rarely (RA), or Never (NV).

	Very Often	Often	Sometimes	Rarely	Never
Socialized with co-workers, faculty, or students from backgrounds different than your own	•	•	•	•	0
2. Attended workshops, events, or activities that increased your understanding of multiculturalism and diversity	•	•	•	•	0
Noticed the influence of multicultural and diverse perspectives in campus artwork, sculpture, or décor	•	•	•	•	0
Seen or read racist, antigay/lesbian, or sexist material (including graffiti) on campus	•	•	•	0	0
5. Felt a sense of negative conflict between diverse groups on campus	•	0	0	•	0

# Based on your experiences at IUPUI, please indicate whether you Strongly Agree (SA), Agree (A), Disagree (D), or Strongly Disagree (SD), with the following statements.

or onlying biologice (35), with	Strongly Agree	Agree	Disagree	Strongly Disagree
IUPUI students treat individuals with respect, regardless of their ethnicity, cultural background, or gender orientations	0	•	0	0
IUPUI faculty members treat individuals with respect, regardless of their ethnicity, cultural background, or gender orientations	•	•	0	0
IUPUI staff members treat individuals with respect, regardless of their ethnicity, cultural background, or gender orientations	•	•	0	•
4. IUPUI faculty, staff, and students are committed to promoting an environment that respects and celebrates diversity	•	•	0	0
5. Administrators regularly speak about the value of diversity at IUPUI.	•	•	•	0
6. The campus climate at IUPUI appreciates differences in sexual orientation.	•	0	•	0
7. The campus climate at IUPUI appreciates racial/ethnic differences.	•	•	•	0
The campus climate at IUPUI promotes an understanding of gender differences.	0	•	•	0
IUPUI is welcoming to people of different ages.	0	•	•	•
10. My experiences at IUPUI have prepared me to live and work in a diverse society.	•	•	•	0

# Section 11: Demographics

For each of the following items, please mark the appropriate box:

Do you have children at home?	
<ul><li>No</li></ul>	
<ul><li>Yes</li></ul>	
If you have children at home, please indicate how many children you have in each category.	
Infant to 5 years of age	
6 - 11 years of age	
12 - 18 years of age	
Over 18 years of age	
How do you get to work most of the time?  Alone in my car  Bus Car Pool Van Pool Bicycle Other	
Would you like to leave a comment?  • Yes • No	

## **Your Comments (Optional)**

What comments would you like to add about your work experiences at IUPUI?

# Thank you for taking the time to complete this survey!

Your responses will be used to help improve the experiences of all IUPUI staff.



For further information and questions about this survey, please contact Steve Graunke at sgraunke@iupui.edu or 274-3617