Accountants' Report and Financial Statements

December 31, 2007 and 2006

## December 31, 2007 and 2006

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#### **Independent Accountants' Report**

Board of Trustees National FFA Foundation, Inc. Indianapolis, Indiana

We have audited the accompanying statements of financial position of National FFA Foundation, Inc. (Foundation) as of December 31, 2007 and 2006, and the related statements of activities, functional expenses and cash flows for the years then ended. These financial statements are the responsibility of the Foundation's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of National FFA Foundation, Inc. as of December 31, 2007 and 2006, and the changes in its net assets and its cash flows for the years then ended in conformity with accounting principles generally accepted in the United States of America.

BKD. LLP

June 25, 2008



# Statements of Financial Position December 31, 2007 and 2006

#### **Assets**

7.00010								
			Te	emporarily	Pe	rmanently		
	Un	restricted	R	Restricted	R	estricted		Total
Cash and cash equivalents	\$	160,841	\$	279,957	\$	_	\$	440,798
Contributions receivable	Ψ	224,052	Ψ	3,023,690	Ψ	2,500	Ψ	3,250,242
Accounts receivable - National FFA Organization		51,080		-		-		51,080
Other receivables		288,374		5,208		-		293,582
Prepaid expenses and other		293,708		-		-		293,708
Investments		2,233,328		5,595,956		2,531,935		10,361,219
Total assets	\$	3,251,383	\$	8,904,811	\$	2,534,435	\$	14,690,629
Liabilities								
Accounts payable - trade	\$	1,549,616	\$	12,117	\$	-	\$	1,561,733
Accounts payable - National FFA Organization		-		-		-		-
Accrued payroll and other liabilities		246,499		-		-		246,499
Total liabilities		1,796,115		12,117		-		1,808,232
Net Assets								
Unrestricted								
General		105,290		-		-		105,290
Ag Ed Strategic Opportunities Fund		1,320,236		-		-		1,320,236
Endowment and development		29,742		-		-		29,742
		1,455,268		-		-		1,455,268
Temporarily restricted								
General		-		7,661,780		-		7,661,780
Ag Ed Strategic Opportunities Fund		-		215,853		-		215,853
Endowment and development		-		1,015,061				1,015,061
		-		8,892,694		-	_	8,892,694
Permanently restricted - endowment and development		-		-		2,534,435		2,534,435
Total net assets		1,455,268		8,892,694		2,534,435		12,882,397
Total liabilities and net assets	\$	3,251,383	\$	8,904,811	\$	2,534,435	\$	14,690,629

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Un	restricted		emporarily Restricted		ermanently Restricted		Total
\$	308,895	\$	1,112	\$	-	\$	310,007
	331,109		3,407,810		-		3,738,919
	-		-		-		-
	357,877		1,430		25		359,332
	163,243		-		-		163,243
	4,151,185		6,216,261		2,381,274		12,748,720
\$	5,312,309	\$	9,626,613	\$	2,381,299	\$	17,320,221
Ψ	3,312,307	Ψ	7,020,013	Ψ	2,301,255	Ψ	17,320,221
\$	1,467,110	\$	_	\$	_	\$	1,467,110
	155,835		-		_		155,835
	174,237		-		-		174,237
	1,797,182		-		-		1,797,182
	2,312,991		-		-		2,312,991
	1,178,448		-		-		1,178,448
	23,688		-		_		23,688
	3,515,127		_				3,515,127
	_		8,695,009				8,695,009
	_		146,652		_		146,652
	_		784,952		_		784,952
			9,626,613				9,626,613
			, ,				77
	-		-		2,381,299		2,381,299
	3,515,127		9,626,613		2,381,299		15,523,039
\$	5,312,309	\$	9,626,613	\$	2,381,299	\$	17,320,221

# Statements of Activities Years Ended December 31, 2007 and 2006

				20	U1		
			Te	mporarily	Pe	rmanently	
	Ur	restricted	R	estricted	R	estricted	Total
Revenue, Gains and Other Support							
Public support							
Regular contributions	\$	309,039	\$	-	\$	-	\$ 309,039
Special project contributions		4,964,739		5,025,682		152,869	10,143,290
Special project operational contributions		1,700,379		-		-	1,700,379
Interest and dividend income		547,081		233,210		267	780,558
Program fees		291,725		-		-	291,725
Net gains from investments		270,777		115,986			 386,763
		8,083,740		5,374,878		153,136	13,611,754
Net assets released from restrictions		6,108,797		(6,108,797)			 
Total revenue, gains and other support		14,192,537		(733,919)		153,136	13,611,754
Expenses							
Program services							
Leadership development		2,215,215		-		-	2,215,215
Personal growth		1,409,393		-		-	1,409,393
Career development		6,455,278		-		-	6,455,278
Professional development and other		2,828,920		-		-	2,828,920
Total program services		12,908,806		-		_	12,908,806
Management and general		1,393,981		-		-	1,393,981
Fund raising		1,949,609		-		-	1,949,609
Total expenses		16,252,396		-		-	16,252,396
Change in Net Assets		(2,059,859)		(733,919)		153,136	(2,640,642)
Net Assets, Beginning of Year		3,515,127		9,626,613		2,381,299	 15,523,039
Net Assets, End of Year	\$	1,455,268	\$	8,892,694	\$	2,534,435	\$ 12,882,397

			20	06				
		Te	emporarily	Pe	rmanently			
Ur	nrestricted	R	estricted	R	estricted	Total		
\$	272,656	\$	-	\$	-	\$	272,656	
	5,472,862		6,665,719		7,222		12,145,803	
	1,162,251		-		-		1,162,251	
	572,139		152,275		113		724,527	
	174,442		-		-		174,442	
	688,911		217,297		_		906,208	
	8,343,261		7,035,291		7,335		15,385,887	
	5,883,259		(5,883,259)					
	14,226,520		1,152,032		7,335		15,385,887	
	1,754,933		-		-		1,754,933	
	1,743,251		-		-		1,743,251	
	6,109,981		-		-		6,109,981	
	2,549,458						2,549,458	
	12,157,623		-		-		12,157,623	
	910,097		-		-		910,097	
	2,073,041						2,073,041	
	15,140,761		-		-		15,140,761	
	(914,241)		1,152,032		7,335		245,126	
	4,429,368		8,474,581		2,373,964		15,277,913	
\$	3,515,127	\$	9,626,613	\$	2,381,299	\$	15,523,039	

## Statement of Functional Expenses Year Ended December 31, 2007

				Program Services	S			Sup	porting Services		
					Professional			Management			
	Le	adership	Personal	Career	Development			and			Total
	Dev	elopment	Growth	Development	and Other	То	tal	General	Fundraising	Total	Expenses
Awards, grants and scholarships	\$	257,617	\$ 126,808	\$ 3,087,748	\$ 245,440	\$ 3	3,717,613 \$	- \$	- \$	- \$	3,717,613
Programs and activities		251,007	199,090	560,174	497,800	1	1,508,071	-	-	-	1,508,071
Salaries, payroll taxes and employee benefits		52,033	273,699	177,500	183,348		686,580	868,538	1,248,535	2,117,073	2,803,653
Materials and supplies		409,214	129,517	137,339	155,569		831,639	13,692	23,173	36,865	868,504
Telephone and fax		4,392	17,012	4,792	59,153		85,349	11,660	24,436	36,096	121,445
Postage, freight, shipping and handling		13,365	2,578	63,420	18,334		97,697	11,876	28,536	40,412	138,109
Occupancy		-	-	-	3,420		3,420	25,048	34,196	59,244	62,664
Maintenance, repairs and rental		88,598	20,385	14,520	10,902		134,405	122,768	161,524	284,292	418,697
Printing and publications		191,462	177,011	217,842	116,814		703,129	52,679	51,271	103,950	807,079
Travel, meals and lodging		485,371	258,574	893,125	502,221	2	2,139,291	113,349	224,844	338,193	2,477,484
Conferences, conventions, workshops and meetings		284,335	87,954	1,199,471	143,465	1	1,715,225	6,237	18,843	25,080	1,740,305
Training and development		101,265	8,453	36,417	31,417		177,552	15,127	10,306	25,433	202,985
Bank, credit card and state fees		-	-	-	-		-	9,689	7,613	17,302	17,302
Professional fees - other		76,556	105,993	62,930	820,378	1	1,065,857	48,852	56,329	105,181	1,171,038
Accounting and legal fees		-	2,319	-	40,659		42,978	39,524	10,630	50,154	93,132
Miscellaneous		-	-	-	-		-	54,942	49,373	104,315	104,315
	<u>-</u>					•					
Totals	\$	2,215,215	\$ 1,409,393	\$ 6,455,278	\$ 2,828,920	\$ 12	2,908,806 \$	1,393,981	1,949,609 \$	3,343,590 \$	16,252,396

## Statement of Functional Expenses Year Ended December 31, 2006

2006

			<b>Program Services</b>	•		Supp	orting Services		
				Professional	1	Management			
	Leadership	Personal	Career	Development		and			Total
	Development	Growth	Development	and Other	Total	General	Fundraising	Total	Expenses
	<b>A. 217.05</b> 5	A 110.510	A 2504 505	\$ 500 <b>77</b> 5 \$	4 520 007 - 0			4	4 500 007
Awards, grants and scholarships	\$ 217,956				4,630,987 \$	- \$	- \$	- \$	
Programs and activities	171,478	64,424	644,299	330,985	1,211,186	-	-	-	1,211,186
Salaries, payroll taxes and employee benefits	47,047	402,795	48,687	17,792	516,321	633,176	1,161,336	1,794,512	2,310,833
Materials and supplies	317,689	79,878	125,157	301,217	823,941	10,433	25,172	35,605	859,546
Telephone and fax	3,026	3,276	6,560	12,645	25,507	5,418	25,829	31,247	56,754
Postage, freight, shipping and handling	33,239	3,253	34,855	12,976	84,323	4,212	18,581	22,793	107,116
Occupancy	-	-	-	1,043	1,043	14,467	32,497	46,964	48,007
Maintenance, repairs and rental	4,188	6,495	12,691	25,946	49,320	66,186	154,451	220,637	269,957
Printing and publications	158,593	245,744	198,087	193,337	795,761	3,096	30,146	33,242	829,003
Travel, meals and lodging	428,923	361,052	899,385	457,668	2,147,028	56,577	276,262	332,839	2,479,867
Conferences, conventions, workshops and meetings	218,027	96,829	309,206	158,629	782,691	1,355	12,201	13,556	796,247
Training and development	53,508	13,043	31,154	40,300	138,005	3,281	10,819	14,100	152,105
Depreciation	-	-	-	-	-	635	255	890	890
Bank, credit card and state fees	-	-	-	6,201	6,201	6,642	13,752	20,394	26,595
Professional fees - other	101,259	346,813	15,294	481,943	945,309	51,572	256,396	307,968	1,253,277
Accounting and legal fees	-	-	-	-	-	32,429	7,785	40,214	40,214
Miscellaneous		-	-	-	-	20,618	47,559	68,177	68,177
Totals	\$ 1,754,933	\$ 1,743,251	\$ 6,109,981	\$ 2,549,458 \$	12,157,623 \$	910,097 \$	5 2,073,041 \$	2,983,138 \$	15,140,761

### Statements of Cash Flows Years Ended December 31, 2007 and 2006

	2007	2006
Operating Activities		
Cash received from contributors and others	\$ 11,908,735	\$ 12,202,276
Interest and dividends received	780,291	732,949
Cash paid to employees, suppliers, etc.	(15,485,634)	(13,681,684)
Net cash used in operating activities	(2,796,608)	(746,459)
Investing Activities		
Proceeds from sales and maturities of investments	4,475,897	3,195,276
Purchases of investments	(1,701,367)	(3,058,578)
Net cash provided by investing activities	2,774,530	136,698
Financing Activity - proceeds from contributions restricted		
for investment in endowment	152,869	7,222
Net Increase (Decrease) in Cash and Cash Equivalents	130,791	(602,539)
Cash and Cash Equivalents, Beginning of Year	310,007	912,546
Cash and Cash Equivalents, End of Year	\$ 440,798	\$ 310,007
Reconciliation of Change in Net Assets to Net Cash		
Used in Operating Activities		
Change in net assets	\$ (2,640,642)	\$ 245,126
Items not requiring (providing) cash		
Depreciation	-	890
Realized and unrealized gains on investments	(386,762)	(906,208)
Reinvested interest and dividends	(267)	(113)
Contributions restricted for long-term investment	(152,869)	(7,222)
Changes in		
Receivables	503,347	(1,108,629)
Prepaid expenses	(130,465)	(4,920)
Accounts payable and accrued expenses	11,050	1,034,617
Net cash used in operating activities	\$ (2,796,608)	\$ (746,459)

# Notes to Financial Statements December 31, 2007 and 2006

#### Note 1: Nature of Operations and Summary of Significant Accounting Policies

#### General

National FFA Foundation, Inc. (Foundation) commenced operations in March 1944 and was incorporated as a not-for-profit foundation in January 1945, under the laws of the District of Columbia. The Foundation was organized for the overall purpose of furthering the education and development of National FFA members with emphasis in all segments of the industry of agriculture in America at the national, state and local levels.

#### Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of the revenues, expenses, gains, losses and other changes in net assets during the reporting period. Actual results could differ from those estimates.

#### Temporarily and Permanently Restricted Net Assets

Temporarily restricted net assets are those whose use by the Foundation has been limited by donors to a specific time period or purpose. Permanently restricted net assets have been restricted by donors to be maintained by the Foundation in perpetuity.

#### Cash and Cash Equivalents

The Foundation considers all liquid investments with original maturities of three months or less to be cash equivalents. Cash consists of bank deposits in federally insured accounts. At December 31, 2007, the Foundation's cash accounts exceeded federally insured limits by approximately \$189,000. However, these accounts were collateralized by overnight repurchase agreements.

#### Investments

The Foundation carries investments in marketable securities with readily determinable fair values and all investments in debt securities at their fair values in the statements of financial position. Unrealized gains and losses are included in the changes in net assets in the accompanying statements of activities.

# Notes to Financial Statements December 31, 2007 and 2006

#### Income Taxes

The Foundation is exempt from federal income taxes under Section 501(c)(3) of the U. S. Internal Revenue Code. The Foundation is not considered to be a private foundation.

#### Promises to Give

Unconditional promises to give (contributions receivable) are recognized as revenues or gains in the period received and as assets, decreases of liabilities, or expenses depending on the form of the benefits received. Conditional promises to give are recognized when the conditions on which they depend are substantially met.

While contributions, including promises to give, are required to be recorded as revenue in the year received, expenses funded by such contributions normally occur in subsequent years. This means fluctuations between years in the amount of contributions received or receivable can have a significant impact on the total change in net assets of the Foundation, as can the timing of program expenses which result therefrom.

#### Support and Revenue

The Foundation reports gifts of cash and other assets as restricted support if they are received with donor stipulations that limit the use of the donated assets. When a donor restriction expires, that is, when a stipulated time restriction ends or purpose restriction is accomplished, temporarily restricted net assets are reclassified to unrestricted net assets and reported in the statements of activities as net assets released from restrictions. If a restriction is fulfilled in the same time period in which the contribution is received, the Foundation reports the support as unrestricted.

#### **In-Kind Contributions**

In addition to receiving cash contributions, the Foundation receives in-kind contributions from various donors. It is the policy of the Foundation to record the estimated fair market value of certain in-kind donations as an asset or expense in its financial statements, and similarly increase donations by a like amount. For the years ended December 31, 2007 and 2006, in-kind contributions amounted to \$871,507 and \$725,927.

#### **Expense Allocation**

Expenses have been classified as program services, management and general, and fund raising based on the actual direct expenditures and cost allocations based upon estimates of time spent by Foundation personnel.

### Notes to Financial Statements December 31, 2007 and 2006

### Note 2: Contributions Receivable

		2007								
	Unrestric	ted		emporarily Restricted		manently stricted		Total		
Due within one year	\$ 224,	052	\$	2,436,221	\$	2,500	\$	2,662,773		
Due in one to five years	Ψ 224,	-	Ψ	712,100	Ψ	2,300	Ψ	712,100		
ac in one to inversely	224,	052		3,148,321		2,500		3,374,873		
Discount (approximately 6%)		_		(124,631)				(124,631)		
	\$ 224,	052	\$	3,023,690	\$	2,500	\$	3,250,242		
				20	06					
	Unrestric	ed		emporarily estricted		nanently stricted		Total		
Due within one year	\$ 331,	109	\$	2,528,542	\$	-	\$	2,859,651		
Due in one to five years	,,	-	Ť	1,074,875	-	-	_	1,074,875		
·	331,	109		3,603,417		-		3,934,526		
Discount (approximately 6%)		_		(195,607)		_		(195,607)		
	\$ 331,	109	\$	3,407,810	\$	_	\$	3,738,919		

Contributions receivable designated for specific purposes are as follows:

	2007	2006
Leadership development	\$ 277,048	\$ 339,733
Personal growth	1,102,902	1,341,778
Career development	1,068,825	1,471,385
Professional development and other	494,168	164,436
Future periods	83,247	90,478
	\$ 3,026,190	\$ 3,407,810

### Notes to Financial Statements December 31, 2007 and 2006

#### Note 3: Investments

The Foundation's investments are as follows:

	Market				
	2007			2006	
Uninvested cash	\$	506,735	\$	79,274	
Bond mutual funds	Ψ	2,812,010	Ψ	3,299,526	
Equity mutual funds		6,447,224		8,989,146	
Alternative investments - mutual funds		595,250		380,774	
Total	\$	10,361,219	\$	12,748,720	
Unrestricted	\$	2,233,328	\$	4,151,185	
Temporarily restricted		5,595,956		6,216,261	
Permanently restricted		2,531,935		2,381,274	
	\$	10,361,219	\$	12,748,720	

The following schedules summarize the investment return and its classification in the statements of activities for the years ended December 31, 2007 and 2006:

#### 2007

	Un	restricted	mporarily estricted		anently tricted	Total
Dividends and interest Net realized gains on investments Net unrealized loss on investments	\$	547,081 1,185,908 (915,131)	\$ 233,210 169,277 (53,291)	\$	267 - -	\$ 780,558 1,355,185 (968,422)
Total return on investments	\$	817,858	\$ 349,196	\$	267	\$ 1,167,321
	Un	restricted	20 mporarily estricted		anently tricted	Total
Dividends and interest Net realized gains on investments Net unrealized gains on investments	<b>U</b> n	572,139 425,699 263,212	nporarily	Perm	•	\$ <b>Total</b> 724,527 507,862 398,346

# Notes to Financial Statements December 31, 2007 and 2006

#### Note 4: Interest in Charitable Trusts

During 2007, the Foundation was informed that it has been named the charitable beneficiary under two revocable charitable trusts from one donor. The estimated interest in the charitable trusts is approximately \$1,200,000. Due to the trusts being revocable, no asset has been recognized by the Foundation as of December 31, 2007.

#### Note 5: Temporarily Restricted Net Assets

Temporarily restricted net assets are available for the following purposes or periods:

	2007			2006		
Leadership development program activities	\$	628,246	\$	1,016,593		
Personal growth program activities		2,012,690		2,192,274		
Career development program activities		4,924,265		5,590,475		
Professional development and other program activities		1,068,906		627,926		
For periods after December 31, 2007 and 2006		258,587		199,345		
	\$	8,892,694	\$	9,626,613		

### Note 6: Permanently Restricted Net Assets

Permanently restricted net assets are restricted to:

	2007	2006
Investment in perpetuity, the income of which is expendable to support Leadership development program activities	\$ 41,891	\$ 41,262
Career development program activities Professional development and other program activities Any activity of the Foundation	 2,098,292 361,145 33,107	1,945,785 361,145 33,107
	\$ 2,534,435	\$ 2,381,299

# Notes to Financial Statements December 31, 2007 and 2006

#### Note 7: Net Assets Released From Restrictions

Net assets were released from donor restrictions by incurring expenses satisfying the restricted purposes or by occurrence of other events specified by donors.

	2007		2006	
Purpose restrictions accomplished and passage of time				
Leadership development program expenses	\$	833,666	\$	734,697
Personal growth program expenses		1,103,352		983,426
Career development program expenses		3,891,217		3,660,499
Professional development and other		280,562		504,637
Total net assets released from restrictions	\$	6,108,797	\$	5,883,259

### Note 8: Related Party Transactions

The Foundation currently has several of its trustees as directors of the National FFA Organization. However, neither organization appoints the trustees or directors of the other organization. During 2007 and 2006, the Foundation recorded revenues from the National FFA Organization as follows:

	2007		2006	
Contributions from Alumni Association	\$	19,275	\$	29,350
Special project contributions and fees		330,497		62,984
Other reimbursements		595,243		617,501
Contributions from National FFA		125,000		125,000
Total	\$	1,070,015	\$	834,835

Expenses incurred by the National FFA Organization on behalf of the Foundation are as follows. The Foundation reimburses the National FFA Organization for such expenses, including the salaries and benefits of Foundation staff.

		2007		2006
Management fees, salaries and benefits	\$	3,373,309	\$	2,698,053
Convention, Career Show and Other Support		1,374,453		929,659
Awards and scholarships		13,366		-
Other expenses		2,026,271		1,988,932
Operating reimbursements		383,644		315,517
Total	•	7,171,043	\$	5,932,161
Total	Ψ	7,171,043	ψ	3,932,101

### Notes to Financial Statements December 31, 2007 and 2006

At December 31, 2007 and 2006, the Foundation had receivables from the National FFA Organization of \$51,080 and \$0, respectively, and accounts payable to the National FFA Organization of \$0 and \$155,835, respectively.