

State of the Campus

12/17/98

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[Zell Miller will leave office this year because
of term limits, but he will leave as one of the
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State of the Campus

Gerald L. Bepko
Chancellor
December 3, 1998



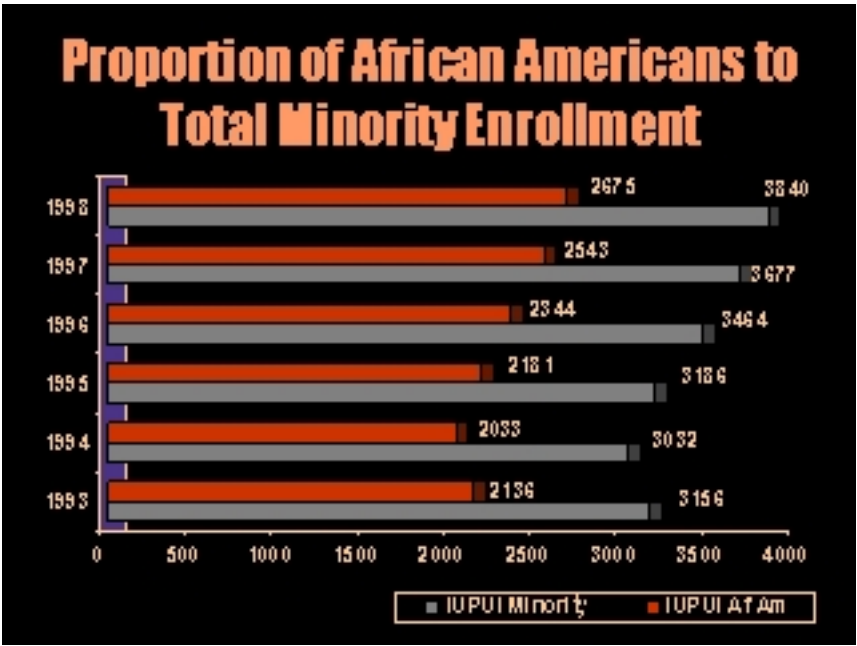
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This Year's Message

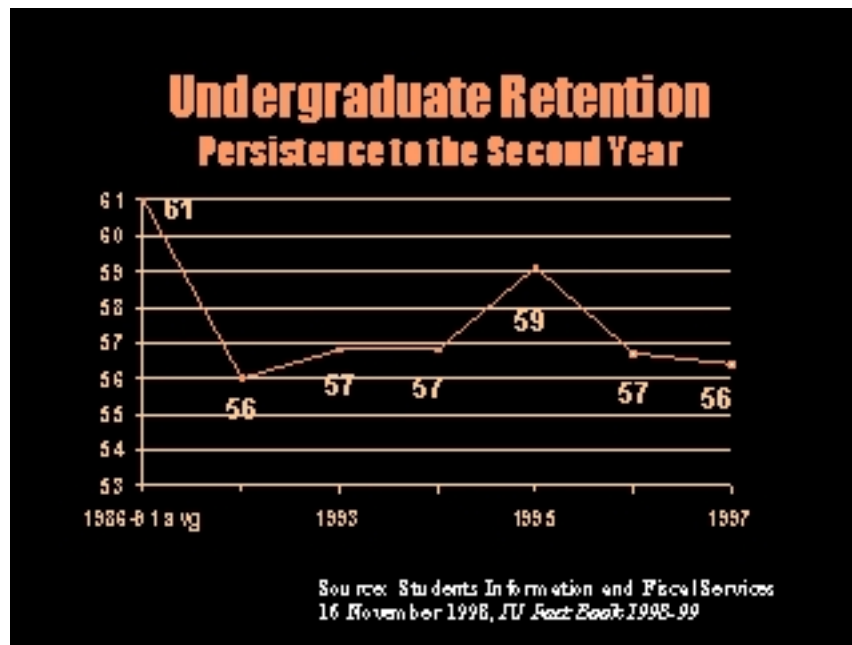
- ◆How well we are doing
- ◆What opportunities lie ahead
- ◆Creating a better public vision
for advanced education



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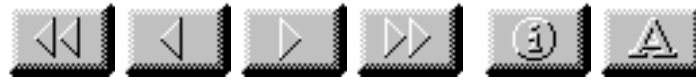
Our Most Profound Responsibility

University College Is Our Center of Gravity

- ◆ Principles of Undergraduate Learning
- ◆ Student Life
 - Principles to complement undergraduate learning
 - Athletics
 - Housing
 - Student Center
 - Child Care
- ◆ Undergraduate Honors Program



US Secretary of Education
Richard W. Riley
Dean of University College
Scott E. Evenbeck



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Faculty Balance of Trade

16 Lost 27 Gained



Recruited

- ◆ SPEA: U of So Cal ifornia
- ◆ Medicine: Johns Hop kins, Oklahoma, Temple, Vanderbilt , Tennessee, Texas
- ◆ Liberal Arts: Ro llins, Harvard, Penn State, Texas A&M
- ◆ Dentistry: Mic higan
- ◆ Science: Minnesota
- ◆ Educ ation: South Florida, Houston Bap tist



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IUPUI's Peer Institutions

- ◆ University of Alabama, Birmingham
- ◆ University of Cincinnati
- ◆ University of Houston
- ◆ University of Illinois, Chicago
- ◆ University of Wisconsin, Milwaukee
- ◆ Wayne State University



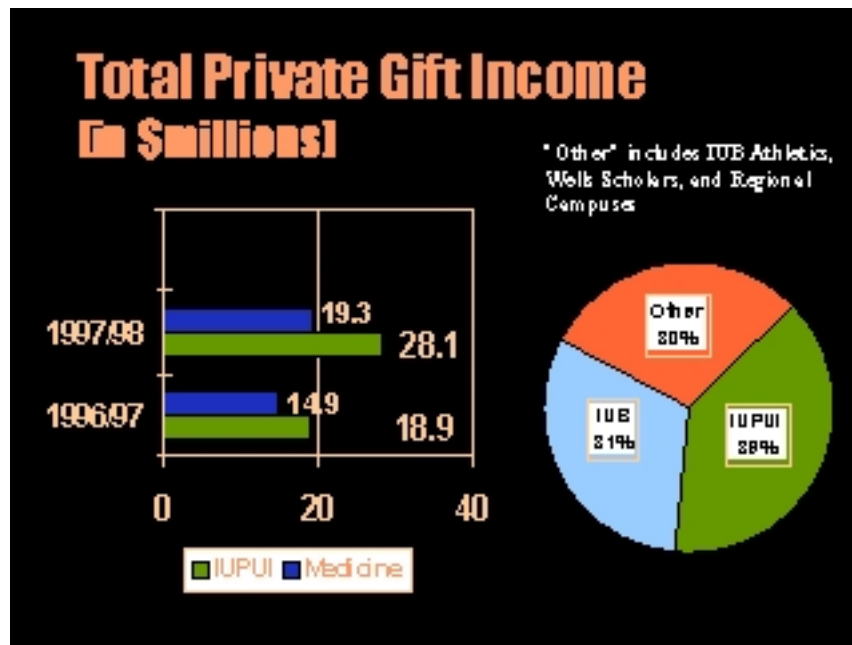
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Campaign for IUPUI

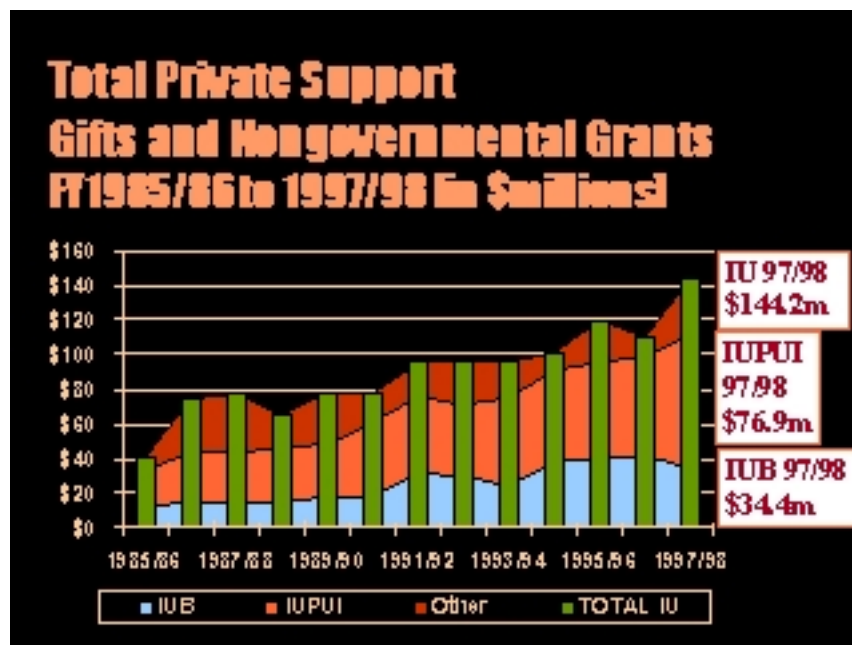
Testing feasibility of
\$80 million for
faculty support over
six years



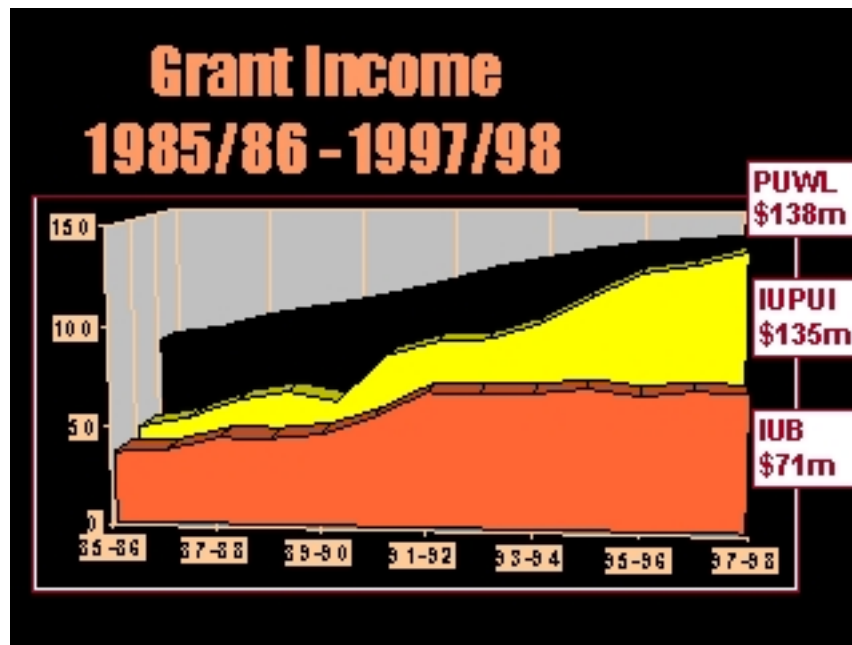
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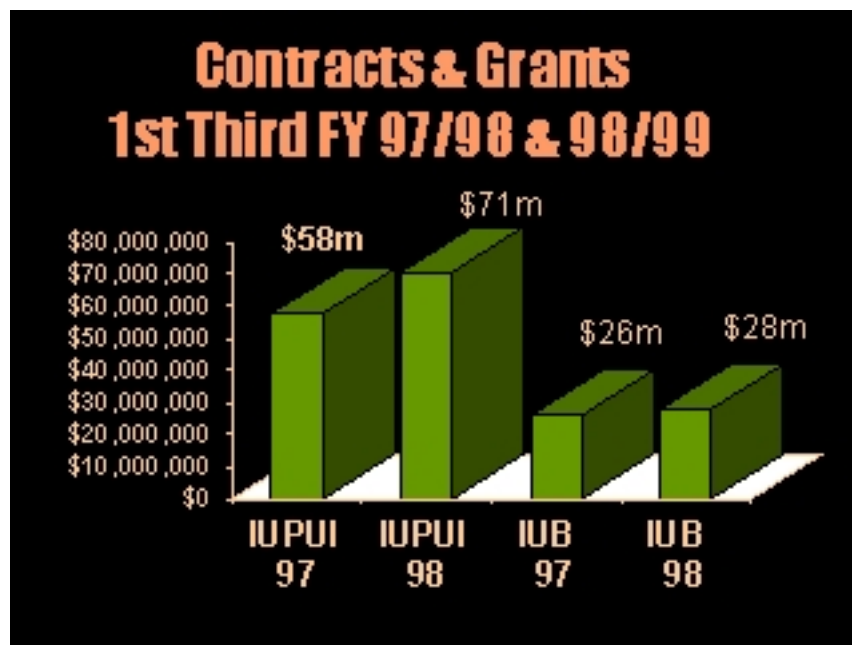
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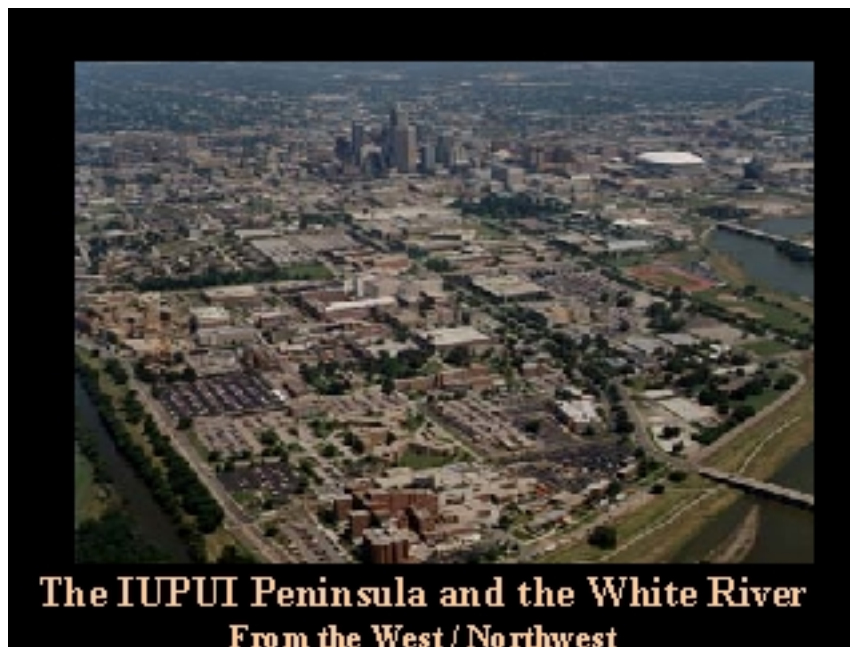
Downtown from the Southeast



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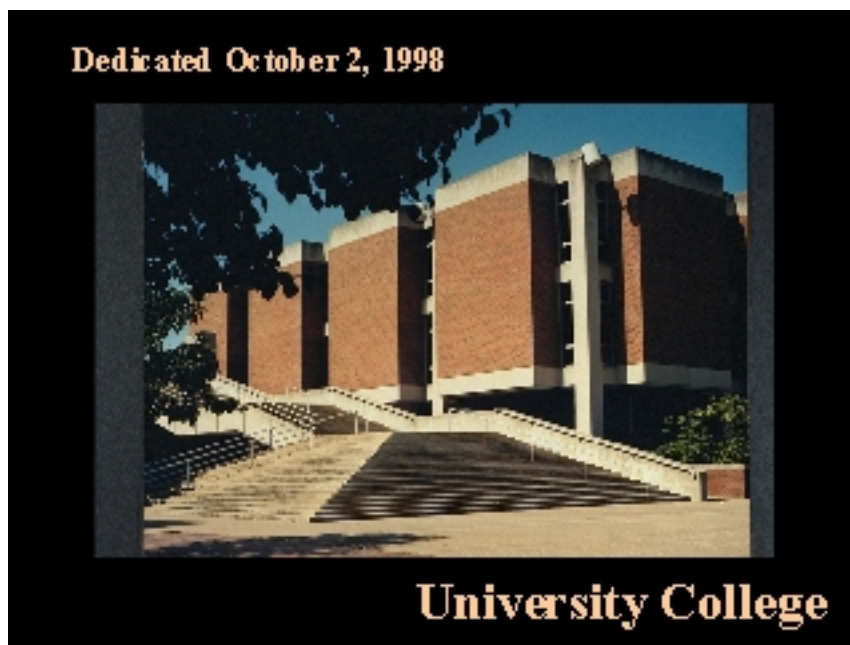
Indiana University Cancer Research Institute



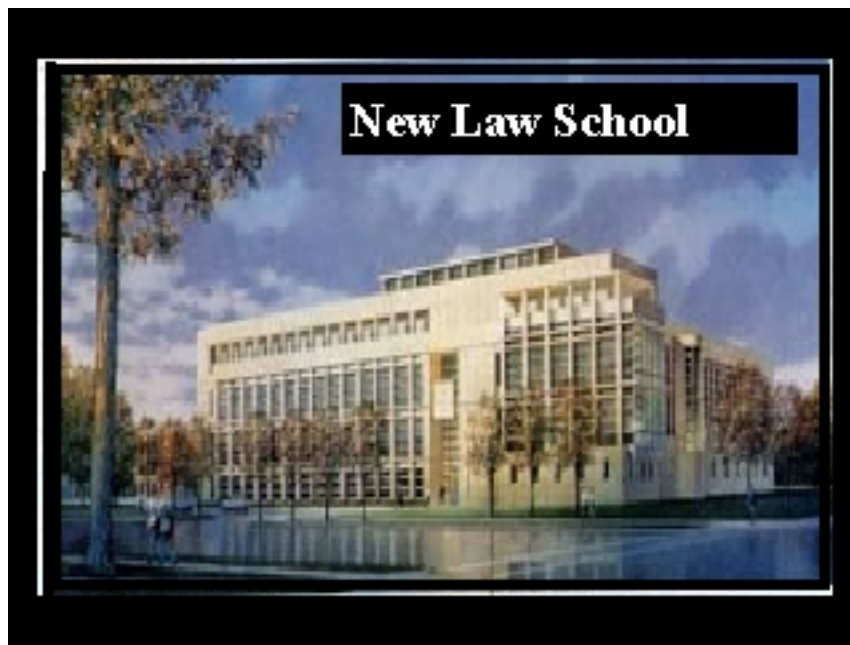
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White River State Park Site Map



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NCAA Headquarters



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Rediscovering ... University Engagement

- ◆ **Must be organized to respond to the needs of today's and tomorrow's students, not yesterday's**
- ◆ **Must enrich students' experiences by bringing research and engagement into the curriculum, offering practical opportunities for students to prepare for the world**
- ◆ **Must put its critical resources (knowledge and expertise) to work on community problems**



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IUPUI's Future of Engagement

- ◆ Our commitment to health
- ◆ Our emphasis on information technology
- ◆ Our emerging arts and culture focus associated with Herron's move to campus
- ◆ Our historical obligation to public service




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Special Opportunity NIH Funding



- ◆ Up 7 Percent This Year
- ◆ Up 14.7 Percent Next Year
- ◆ Should Double in 5 Years to \$27 Billion



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**Seize the Day
Carpe Diem**

- ◆ **Enhance our research infrastructure**
 - Campaign for IUPUI
 - Reallocations
 - Health Industry Investments
 - Biomedical Research Initiative



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Biomedical Research Initiative

- ◆ **State investment of \$125 million over 5 years**
- ◆ **Led by Indiana Health Industry Forum, whose Board of Directors is chaired by Guidant CEO Ron Dollens**
- ◆ **Allocation of Tobacco Settlement Funds**



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Information Technology

Mayor's High Technology Task Force

**Indianapolis Central Indiana
Technology Partnership**

Wired ...
Inspired ...
Hired ...

Navigation buttons: Previous, Back, Forward, Next, Home, Search.

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Mayor's High Technology Task Force Goal 5

**“Create . . . an infrastructure that is
conducive to the growth and
development of technology business
(City and Physical Infrastructure).”**



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Mayor's High Technology Task Force: Early Wins #1

IUPUI proposes a Medical Research Park

**"This collaboration between IUPUI,
Purdue University, Indiana University,
Clarian Health, and the city promises to
be one of the most important economic
developments in the history of downtown
Indianapolis."**



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Mayor's High Technology Task Force: Early Wins #2

**IU Medical School and GE Locate
Radiology Research Center
Downtown.**

**“This center represents an important
milestone in establishing a critical
mass of biomedical research activity
in Indianapolis.”**



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Mayor's High Technology Task Force: Early Wins #3

**Advanced Research and Technology Institute
Plans Relocation from Bloomington to
Indianapolis.**

**Indiana University's support organization for
technology transfer was established in 1996,
and its presence downtown in the region's
financial and commercial core will help
stimulate more industry / university R&D
collaborations.**

New ARTI President = Ronald Henriksen



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Mayor's High Technology Task Force "Early Wins — Workforce Development"

"IU and Purdue Universities innovative developments in the curricula of local universities include new bachelor's and master's programs in new media arts and technology at IUPUI, and an agribusiness and executive master's program concentration at Purdue University [West Lafayette]."



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Mayor's High Technology Task Force "Early Wins — City and Physical Infrastructure"

"Indiana University plans a Communications Technology Complex at IUPUI. This building will serve as a hub for Indiana University's telecommunications systems and house the University Information Technology Services organization at IUPUI. Its presence downtown will be an opportunity to establish a telecom-oriented incubator."



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IU Creates School of Informatics Including New Media Program

**“The hottest jobs are in information
technology -- computer
programmers, engineers, and
systems analysts. Whoever
addresses this workforce need first
will lead the nation and the world in
economic development.”
(Georgia Governor Zell Miller)**



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IU Chosen to Operate World's Most Advanced Research and Education Network

August 5, 1998

- ◆ **IU / IUPUI will be the home for the Abilene Network Operations Center unveiled by Vice President Al Gore earlier this year**
- ◆ **Abilene is the Internet2 backbone network for research and education developed by the University Corporation for Advanced Internet Development.**



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IU to Run New High Performance International Network to the Asia Pacific

September 24, 1998

**National Science Foundation awards
IU/IUPUI \$10 million to jointly
develop the Asia Pacific Advanced
Network consortium called
TransPAC**



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Leadership in Learning Changing Paradigms

- ◆ **Improve learning, not just use technology**
- ◆ **Experiment in the Psychology Department**
- ◆ **“OnCourse”**
- ◆ **Associate Vice President for Distributed Education**
- ◆ **Western Governors University and Open University**
- ◆ **UITS Plan Implementation**
 - **Full replacement cycle funding**
 - **Center for Teaching and Learning**

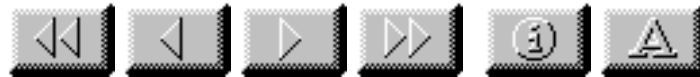


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A New Era for the Arts



- ◆ Committee on Campus Arts
- ◆ IUPUI Board of Advisors Committee on the Arts
- ◆ Shared Professorships in the Arts
- ◆ American Cabaret Theatre
- ◆ Heartland Film Festival
- ◆ Cultural Tourism



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PARTNERS
**Herron School
of Art**

**IU School
of
Journalism
at IUPUI**

**Thomson
Consumer
Electronics**

**Strategic
Directions
Grant**



**Chancellor's
Circle
Gift**

Designed by
**IRIS
Lab**

**Digital
Imaging
Center**



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Public Service

- ◆ Office of Neighborhood Resources
- ◆ Center for Public Service and Leadership
- ◆ Center on Philanthropy
- ◆ Center on Urban Policy and the Environment
- ◆ Polis Center
- ◆ Comprehensive Databases



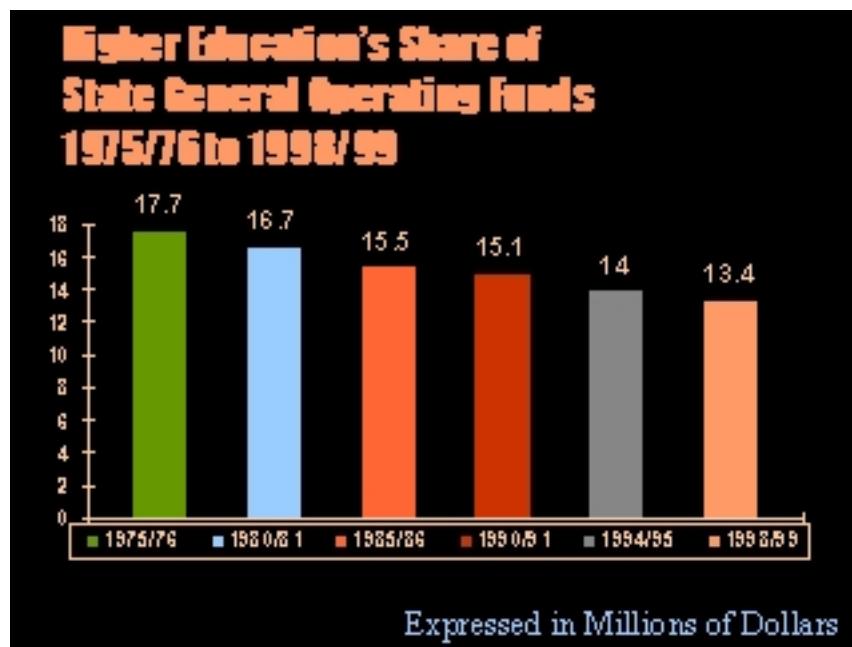
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Our State's Vision for Higher Education

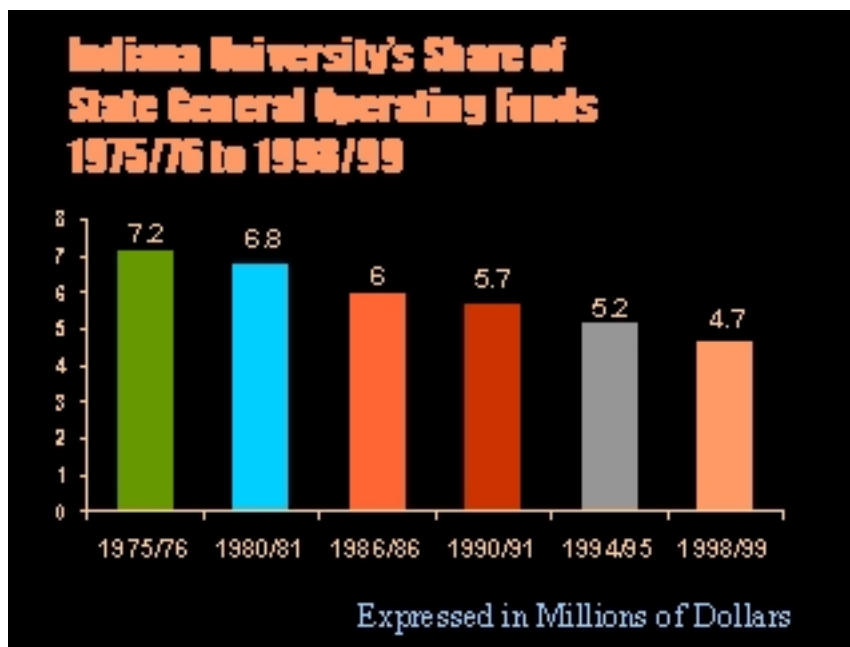
- ◆ **Greatest Asset: Human Intellectual Capital**
- ◆ **The Future**
 - Fear of Change
 - Confidence and Optimism
- ◆ **The Answer: Advanced Education**



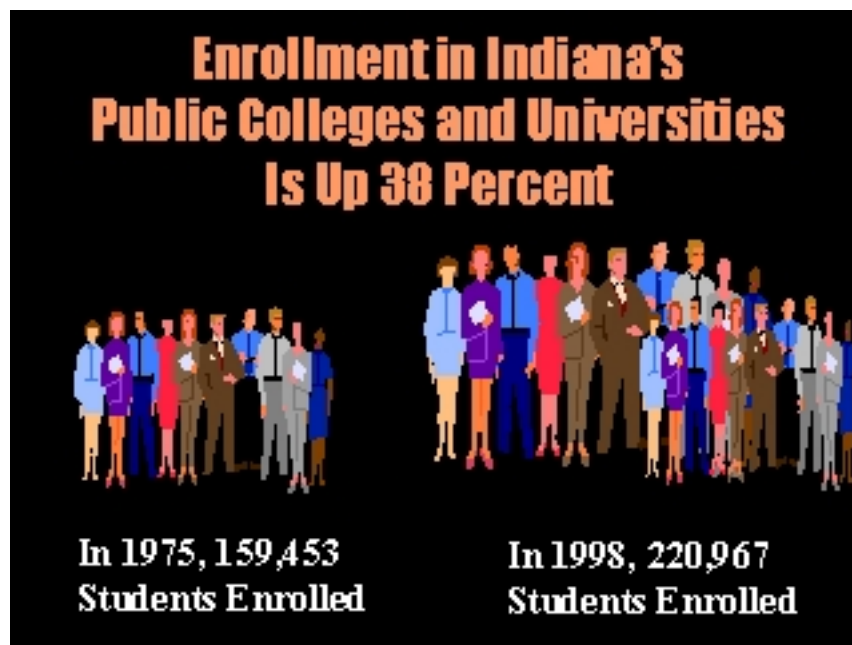
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Growth in Total Operating Appropriations, 1987-1998

Campus	% Change
♦ IUPUI General Academic	♦ +55%
♦ Ball State	♦ +43%
♦ PUWL	♦ +40%
♦ IUB	♦ +40%
♦ IUPUI Health	♦ +39%
♦ Indiana State	♦ +34%



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Patterns in Inflation-Adjusted FTE Appropriation, 1987-1998

Campus	% Change
♦ IUPUI General Academic	♦ -22%
♦ IUB	♦ -12%
♦ IUPUI Health	♦ -12%
♦ PUWL	♦ -12%
♦ Indiana State	♦ -1%
♦ Ball State	♦ +3%

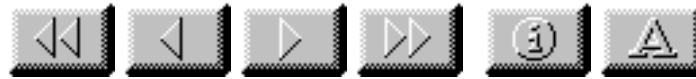


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Comparison between IUPUI Basic Academic Programs and Other Campuses

Institution	Appropriation	#FTE Students	Appropriation per FTE
*IUPUI	\$150.2m	18,081	\$8,307
Indiana St.	\$70.0m	8,987	\$7,785
Ball St.	\$107.9m	16,775	\$6,431
Purdue WL	\$198.0m	34,256	\$5,780
IUB	\$165.5m	31,239	\$5,298
IU Reguls	\$62.7m	13,761	\$4,556
PU Reguls	\$55.4m	14,155	\$3,911
U of So In	\$21.4m	6,314	\$3,385

* Includes Health and General Academic



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Comparison between IUPUI Basic Academic Programs and Other Campuses

Institution	Appropriation	#FTE Students	Appropriation per FTE
Indiana St.	\$70.0m	8,987	\$7,785
Ball St.	\$107.9m	16,775	\$6,431
Purdue WL	\$198.0m	34,256	\$5,780
IUB	\$165.5m	31,239	\$5,298
IU Regnls	\$62.7m	13,761	\$4,556
*IUPUI General Academic	\$62.2m	14,950	\$4,160
PU Regnls	\$55.4m	14,155	\$3,911
U of So In	\$21.4m	6,314	\$3,385

* Excludes Health



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Comparison between IUPUI Basic Academic Programs and Other Campuses

Institution	Appropriation	#FTE Students	Appropriation per FTE
Indiana St.	\$70.0m	8,987	\$7,785
Ball St.	\$107.9m	16,775	\$6,431
Purdue WL	\$198.0m	34,256	\$5,780
IUB	\$165.5m	31,239	\$5,298
IU Regnls	\$62.7m	13,761	\$4,556
*IUPUI General Academic	\$56.5m	14,212	\$3,975
PU Regnls	\$55.4m	14,155	\$3,911
U of So In	\$21.4m	6,314	\$3,385

*Excludes the IU School of Law – Indianapolis.



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IU Appropriation Request

- ◆ Base Adjustments 1.5%
- ◆ Ongoing Operations 3.7%
 - 4% **Compensation**
 - 3% **Other**
- ◆ New Investments 3.0%
- ◆ Special Cash Requests
 - **Federal Grant Matches**
\$10 million
 - **Cyclotron**
\$10 million
 - **Van Nuys et. al**
\$80 million
- ◆ R & R - \$17.3 million



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**“John Kennedy once said: ‘To govern is to choose . . .’
If you want to do anything in office besides hold it, you
have to make a choice of who it is you want to help.
My choice was students and teachers.
Education has been the passion of my administration,
and my goal as Governor has been to create in my
state a culture of higher expectations . . .
Intellectual capital will be the business capital of the
21st century, and higher education is the most
important economic infrastructure we can have.”
(Georgia Governor Zell Miller)**



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