Board of Trustees

February 2010



UNIVERSITY HUMAN RESOURCE SERVICES

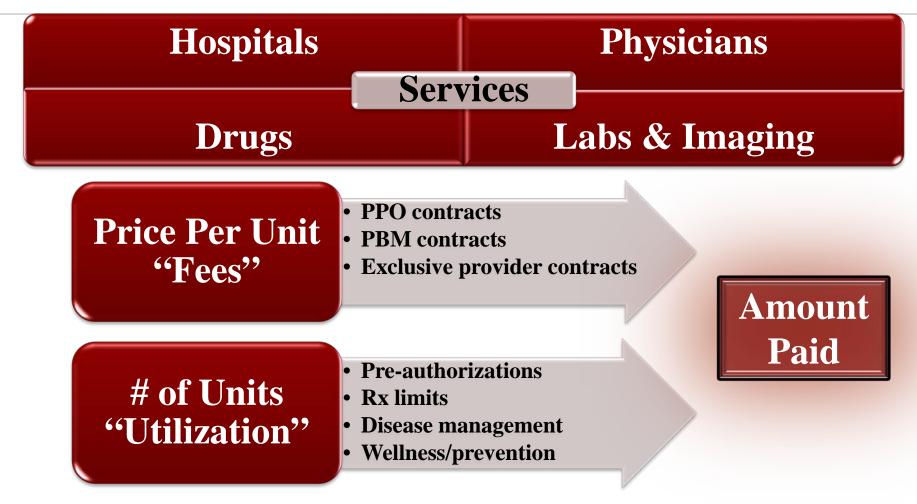


Incentives for healthy outcomes -- employees *and* spouses/domestic partners covered by IU's employee medical plans

Objectives:

- Improve the health of covered individuals
- Reduce the growth rate of healthcare expenditures
- Ensure the delivery of efficacious healthcare services

Health Care Costs



Other factors: demographics, type of provider, region, etc.

 $oldsymbol{\Psi}$ indiana university

Health Care Costs



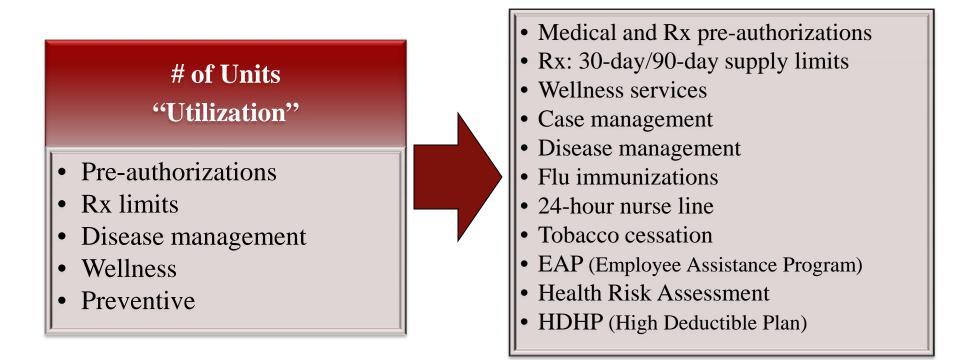
- Anthem PPO networks in Indiana and BCBS PPO networks across US and overseas
 - Hospitals, physicians, labs, imaging, etc.
- NextRx/Express Scripts PBM
 - Retail pharmacies
 - Mail order pharmacy
 - Specialty drugs

Health Care Costs

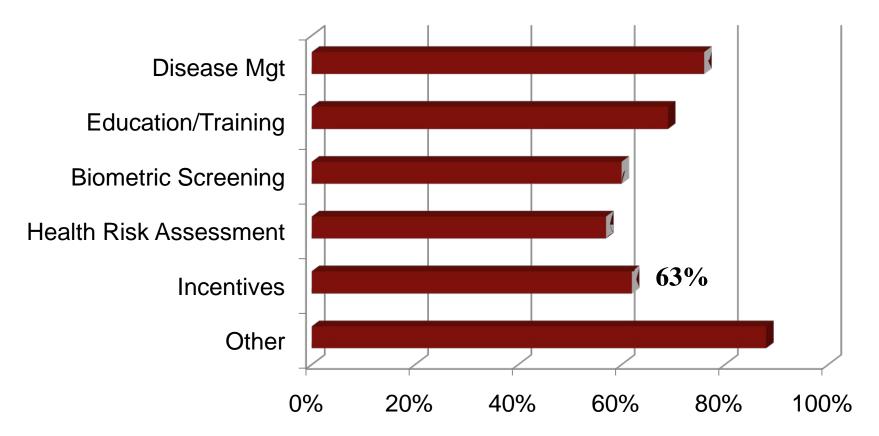
of Units "Utilization"

- Pre-authorizations
- Rx limits
- Disease management
- Wellness
- Preventive

- Medical and Rx preauthorizations
- Rx: 30-day/90-day limits
- Wellness services
- Case management
- Disease management
- Flu immunizations
- 24-hour nurse line
- Tobacco cessation
- EAP (Employee Assistance Program)
- Health Risk Assessment



Programs to "Manage" Healthcare Utilization 2009 Survey: 1,200 + Large U.S. Companies

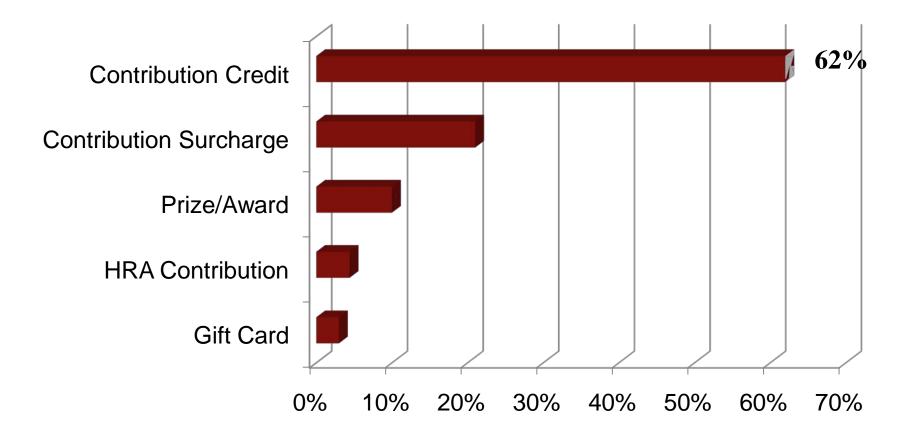


Other: flu vaccinations, tobacco cessation, nurse hot line, stress management, and wellness visits

Hewitt Associates: Benefits Spec Select, US 2009

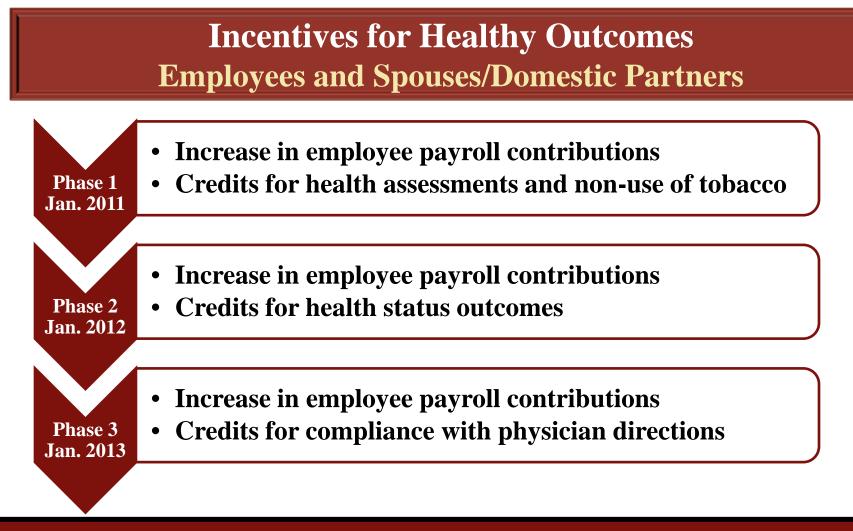


Incentive Strategies - 2010 For Large Employers Leveraging Such Strategies

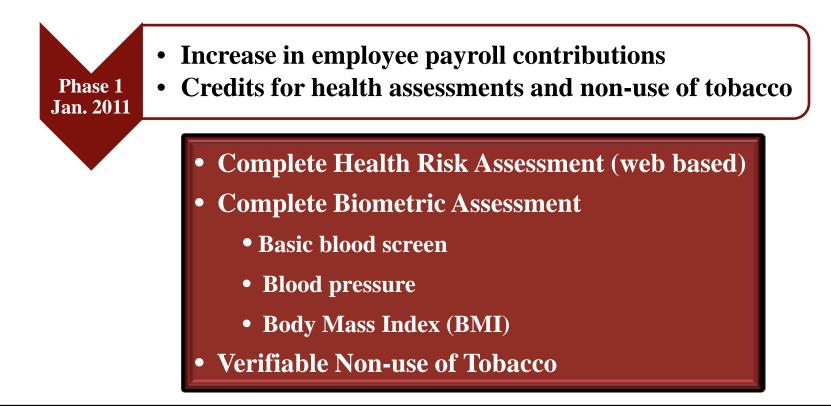


Hewitt Associates, Feb. 2010

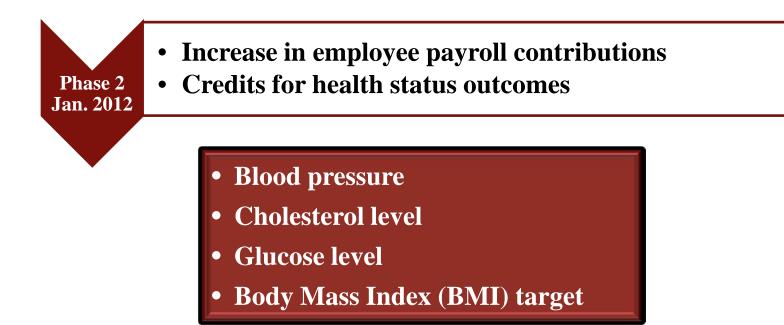




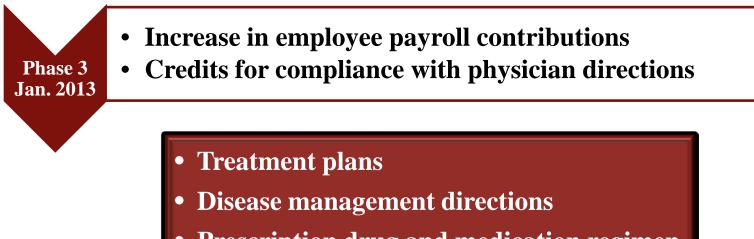
 $oldsymbol{\Psi}$ indiana university















Partial List of Prominent Employers With Similar Incentive Strategies for 2011

Safeway	1
Meijer	1
Owens Corning	1
Florida Power & Light	1
Ohio State University	
Verison	1
McKesson	1
CIGNA	1
Hewitt Associates	I

Other: Clarian St. Francis

Under Consideration: University of Michigan

Hewitt Associates, Feb. 2010



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