CHARGE TO THE REVIEW COMMITTEE

The Review Committee to review Chancellor Charles Bantz's administration of the IUPUI campus is established in accordance with the Review Procedures for Chancellors, adopted by the Indiana University Board of Trustees on November 3, 2006. This is an extremely important undertaking for Indiana University, the IUPUI campus and for Chancellor Bantz.

The Review Procedures are, appropriately, flexible concerning the particular matters on which a Committee should focus. They note:

"The president must have latitude in determining which issues to emphasize in reviewing the performance of a chancellor, but the Board of Trustees encourages the president to consider, among other things, the following areas:

- Execution of the policies and strategies of the board and the president
- Administration of all academic, faculty, and student programs and issues
- Financial performance of the campus
- Academic progress of the campus
- Relationship of the campus to the geographic region served
- Staff and faculty development and all human resources issues
- The intangibles of creativity, growth, spirit, and vision."

The charge to the Committee then is to address the following three basic questions:

- What are the key issues for the IUPUI campus?
- How has Chancellor Bantz addressed them, and
- What are the impediments to the further addressing of these issues?

In doing this, the Committee should address the seven areas quoted in the extract from the Review Procedures above.

In addition, I ask the committee to also pay particular attention to the following matters:

- IUPUI's progress toward its objective "to be one of the best urban universities, recognized locally, nationally, and internationally for its achievements" in accordance with its mission statement: "Indiana University-Purdue University Indianapolis (IUPUI), a partnership between Indiana and Purdue Universities, is Indiana's urban research and academic health sciences campus. IUPUI's mission is to advance the State of Indiana and the intellectual growth of its citizens to the highest levels nationally and internationally through research and creative activity, teaching and learning, and civic engagement. By offering a distinctive range of bachelor's, master's, professional, and Ph.D. degrees, IUPUI promotes the educational, cultural, and economic development of central Indiana and beyond through innovative collaborations, external partnerships, and a strong commitment to diversity.";
- the quality and success of the undergraduate program at IUPUI;

- key issues in the role of the role of the health science schools and Clarian Health Partners at IUPUI;
- the development of a distinctive identity for the campus as part of Indiana University.

In answering these questions, the Committee's report will be most helpful if it is more forward-looking than backward-looking, and focuses on the performance of the *campus* under Chancellor Bantz's leadership, rather than on personal qualities.

Finally, since January 2006, Chancellor Bantz has also held the position of Executive Vice President, in which he performs several university-wide responsibilities. This position is outside of the scope of this review. Therefore, the committee should as much as possible refrain from addressing those aspects of Chancellor Bantz's responsibilities that relate solely to the EVP position.